

FINANCIAL TIMES



Call centres
Death of the branch office

Peter Martin, Page 10

World Business Newspaper

Unilever links with wildlife group to save fish stocks

Unilever, one of the world's biggest buyers of frozen fish, is joining forces with the World Wide Fund for Nature in the first attempt to harness consumer power to tackle the global fisheries crisis. The partnership, to be announced today, aims to create a new standard for fish products from "sustainable" sources. The idea is that this would become the industry norm, forcing industrial fleets to change their indiscriminate fishing practices if they want to keep their markets. Page 12

Wall Street stock and bond prices rebounded after Tuesday's losses, as investors reacted favourably to comments from Alan Greenspan, the Federal Reserve chairman, that long term interest rates could fall significantly if progress towards a balanced budget was made. By lunchtime, the Dow Jones Industrial Average was 46.24 higher at 5,504.77 while the 30-year Treasury bond was around three-quarters of a point higher. Fed chairman shows "born again" spirit, Page 8; Currencies, Page 21; World Stocks, Page 30

Hanson executive joins RJR raiders
Bennett Lebow and Carl Icahn, the corporate raiders trying to force an immediate break-up of RJR Nabisco, the US food and tobacco group, have recruited a senior tobacco executive. He is Ron Ford, who has resigned as executive chairman of Imperial Tobacco, one of the UK's largest cigarette makers and part of the Hanson industrial conglomerate. Page 13

Dutch state to sell chemicals group stakes
The Dutch state plans to sell a 20 per cent stake in DSM, the chemicals group, to a small group of institutional investors. The 7.24m ordinary shares will be worth about F11.12bn (\$877m). Page 13

Puma to place Proventus holding
Puma, the German sports shoe and clothing company, is looking to attract a wider spread of domestic and foreign shareholders through a placement of a large slice of the majority stake held by Proventus, the Swedish investment group. Page 14

Oracle and VeriFone in internet venture
Oracle, the leading US database software company, and VeriFone, the largest supplier of credit card verification systems, have formed an alliance to develop an "end-to-end" system for secure electronic commerce on the Internet. Page 16

UK minister rebuffed over jail sentences
The UK home secretary's power to decide when to release prisoners serving indeterminate sentences has been called into question by the European Court of Human Rights. Page 7

Europe's group in Hungarian TV bids CLT Multi Media
The Luxembourg-based European media group, intends to bid for the concession for Hungary's second television station, the first terrestrial station the country is offering to private investors. Page 15

Eif Aquitaine profits recover
Elf Aquitaine, the French oil, chemicals and drugs group, announced a turnaround to net profit of FF15.5m for last year. Heavy provisions led to a FF15.5m loss for 1994. Page 15

Globe life bid for UK chemists
The battle for UK pharmacy chain Globe Chemists remained finely balanced after Globe of Norway increased its takeover bid from £55m to £65m. Page 13; Lex, Page 18

Skandia to sell US reinsurance offshoot
Skandia, the leading Swedish insurer, ended a century-long involvement in the US reinsurance market when it agreed to sell Skandia America Reinsurance Corp for SKr12bn (\$22m). Page 14

Astra plans New York listing
Shares in Astra rose almost 5 per cent after the fast-growing Swedish drugs group showed a strong increase in 1995 profits and unveiled plans to list its shares on the New York Stock Exchange. Page 15

Yeltsin moves to appease unpaid workers
President Boris Yeltsin sought to appease millions of unpaid Russian workers by sacking several high-level civil servants and executives in partially privatised companies. Page 3

Turkish parties "far from agreement"
Mesut Yilmaz, the leader of the Turkish Motherland party, warned he was still far from reaching an agreement with the Islamist Refah party on forming a government. Page 3

Crickets World Cup
Sri Lanka stayed at the top of Group A when Zimbabwe's 226-6 was overtaken with six wickets and 13 overs to spare in Colombo. In the other match in the group, played at Gwailor, India dismissed the West Indies for 173 and went on to win by five wickets.

STOCK MARKET INDICES

New York Securities
Dow Jones Ind Av ... 5,505.85 (+47.32)
NASDAQ Composite ... 1,051.72 (+8.48)

Europe and Far East
CAC-40 ... 1,063.00 (+4.55)
DM ... 2,201.12 (+1.52)
FTSE 100 ... 3,725.6 (+11.0)
Nikkei ... 20,372.3 (+23.44)

M DOLLAR

New York: Interbank
E ... 1.5225
DM ... 1.4525
FF ... 5.01245
SF ... 1.10915
Y ... 105.125

London:
2 ... 1.5445 (1.5444)
DM ... 1.4613 (1.4522)
FF ... 5.00205
SF ... 1.10915
Y ... 105.115 (1.1057)

M OTHER RATES

US 10-year Interbank ... 6.5% (6.5%)
US 10-y Gilt ... 6.75% (6.75%)

France 10-y DMAT ... 103.67 (103.3)

Germany 10-y Bund ... 9.50 (9.21)

Japan 10-y JGB ... 105.775 (10.286)

M NORTH SEA OIL (Barrel)

Scand 15-day (Apr) ... \$17.27 (17.54)

Tokyo \$ close: Y 105.025

Death of the branch office

Peter Martin, Page 10

Trade in adversity

The economics of a refugee camp

Page 6

Bank of Japan

A yen for the dramatic

Page 6

World of its own

Virtual reality in a wheelchair

Page 8

FEBRUARY 1996

ster

Thomson electronics group to be privatised ■ Aérospatiale and Dassault will merge

France shakes up defence industry

By David Buchan in Paris and Bernard Gray in London

The French government yesterday made a dramatic start to its plan to restructure the country's defence industry by announcing the privatisation of the Thomson electronics group and plans to merge France's two aircraft makers, Aérospatiale and Dassault.

The move came on the eve of President Jacques Chirac's meeting today with ministers and service chiefs at a special Defence Council. After it will unveil on national television his plan to replace France's heavily-continental army with a smaller, professional force.

Mr Alain Juppé, the prime minister, told the National Assembly the government's aim was "to restructure the arms industry around a civil and military aerospace pole [centred on Aérospatiale-Dassault] and a second, electronics pole constituted around a privatised Thomson". Mr Charles Millon, the defence minister, said he hoped that revamped French defence companies would play "a federating role in Europe", increasing alliances with companies in neighbouring countries.

But it emerged last night in Paris that one of the reasons behind the departure of Mr Alain Gomez, the long-serving president of both Thomson SA, the state holding company, and its defence subsidiary, Thomson-CSF, was talks which the group had held on an alliance with General Electric Company of the UK.

Mr Gomez's support for an alliance with GEC seems to have cut across the government's belief that French companies should first regroup among themselves and then, from a position of greater strength, seek new European tie-ups.

GEC is interested in forming an alliance with Thomson-CSF when it is privatised. Thomson-CSF could be offered to the public on the stock market or sold to either the Lagardère

group, which contains the Matra electronics and missiles business, or Alcatel, the electronics and telecoms company. GEC could then pool its Marconi defence electronics business with the combined French groups. However, other buyers are also thought to be interested.

The more public line on the dismissal of Mr Gomez, brought in by the Socialists in 1982 to supervise the nationalisation of Thomson, was that the group needed someone new to take it back into the private sector.

Mr Marcel Roulet, who was last year relieved of the presidency of France Télécom for urging faster privatisation of the utility, has been appointed the new head of Thomson, which is to be sold by the end of this year.

The government also announced the end of June how

the two companies' managements

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The more public line

NEWS: EUROPE

Berlusconi fails to win delay in bribes trial

By Robert Graham in Rome

A Milan judge yesterday rejected a request by Mr Silvio Berlusconi, Italy's former prime minister and leader of the rightwing alliance, to interrupt his trial on charges of alleged corruption for the duration of the election.

This means Mr Berlusconi's unresolved judicial problems could have an unpredictable impact on the election battle over the next two months.

The request had been made by Mr Carlo Taormina, who is the lawyer for one of the co-defendants in the trial but who is also believed to be close to Mr Berlusconi. The move was seen as an attempt to prevent the court case spilling over into the electoral arena.

However, Mr Berlusconi was able to draw some satisfaction from another court ruling yesterday. This stated that the corruption trial could not include a substantial block of evidence on the alleged illicit offshore operations of Mr Ber-



Silvio Berlusconi:
good news and bad

lusconi's Fininvest business empire.

Anti-corruption magistrates in Milan waited for more than a year for the Swiss authorities to agree to hand over extensive documentation on the movement of Fininvest-linked funds – including transfers to nominees of former Socialist premier Mr Bettino Craxi.

Yesterday the judge ruled that the trial could only focus on the specific cases of bribery in the charge sheet. At the same time he disqualified some prosecution witnesses, but allowed the defence to call Mr Antonio Di Pietro, the anti-corruption magistrate responsible for Mr Berlusconi's original indictment.

Mr Di Pietro, also an aspiring politician, is himself under investigation for alleged abuse of office and was in a Brescia court yesterday.

Mr Berlusconi, the media magnate turned politician, is on trial for allegedly being party to bribes paid to the Guardia di Finanza (financial police) to ensure benign tax inspections of companies in the Fininvest group. Fininvest managers have admitted to paying these bribes but Mr Berlusconi has insisted he knew nothing about them.

So far the trial, which began late last month, has been taken up primarily with procedural matters. But this court ruling enables the case to get under way, although Mr Berlusconi's lawyers may seek to raise more legal objections.

The question of finding a solution to the huge number of corruption cases involving businessmen, politicians and civil servants could be a major issue in the elections due on April 21. However, Mr Berlusconi's position makes it awkward for the rightwing alliance to raise the matter.

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Half a million jobs could be lost, business survey shows

No growth seen for Germany

By Peter Norman in Bonn

Germany's economy will do little better than stagnate this year and could shed up to 500,000 jobs, says the country's federation of chambers of industry and commerce (DIHT) warned yesterday.

Based on its latest twice yearly survey of 35,000 companies, the DIHT forecast near zero growth in western Germany and an increase of about 3 per cent in east German output this year. Only last November the DIHT was forecasting all-German growth of 2 per

cent this year. In a bleak end-January forecast, the Bonn government predicted growth of 1.5 per cent in Germany as a whole, with western German growth of about 1 per cent against 4.6 per cent in the east.

The DIHT survey is highly regarded because of the large number of companies questioned.

Mr Franz Schoerer, the DIHT chief executive, said yesterday that the German economy had slowed sharply since the start of 1995 and it would be difficult to pick up speed as the year progressed. He said the mood among businesses had "sunk to a low" primarily through disappointment at the govern-

ment's failure to produce a credible strategy to restore growth. Low interest rates and stable prices were insufficient to secure recovery.

The latest poll shows a striking reversal in German business optimism over the past 12 months. In economically dominant western Germany some 34 per cent of companies said they expected business to worsen this year compared with 1995, while only 18 per

cent expected an improvement. A year ago the proportions were reversed, with 37 per cent expecting an improvement against 18 per cent forecasting a deterioration.

The latest survey showed that 88 per cent of companies in western Germany planned to shed labour this year

against only 7 per cent planning to take on more staff. The outlook was little better in eastern Germany where 27 per cent of companies planned to cut jobs against 10 per cent planning new hires.

Mr Schoerer said Germany's

construction industry was on the edge of recession, private consumption was sluggish and investment plans had been curtailed, although he did not rule out a recovery in investment if exports proved resilient this year.

A recovery in employment would depend on longer term developments, including wage restraint over a period of years, more flexibility in working hours and labour contracts, reduced taxes and other charges, and a thorough deregulation of Germany's economy.

Bremer Vulkan struggles to remain afloat

By Wolfgang Münchau in Frankfurt

Bremer Vulkan Verbund, Germany's largest shipbuilder, yesterday applied for an increasingly little-used bankruptcy procedure – known as *vergleich* – in a desperate effort to keep afloat.

The company said yesterday it needed about DM2.2bn (£960m) in short-term finance to pay its bills, to provide working capital and to fulfil outstanding commitments in eastern Germany. Vulkan lost more than DM1bn last year and has over DM1bn in debts, mostly to three German banks: Commerzbank, Vulkan's main bank, Dresdner Bank and Bremer Landesbank.

Three banks yesterday issued a characteristically tight-lipped statement expressing "disappointment" at what happened, adding they had gone to the limits of support that was "economically justified". Since August, about DM700m has been funnelled into the shipyard. But the banks did not disclose details of how much they had lent.

For Commerzbank, the difficulties of Vulkan come at an awkward time, only a few weeks after Daimler-Benz ended financial support for Fokker, the Dutch regional aircraft maker which is another

big Commerzbank client. The bank said yesterday its accounts would show a write-down of DM100m against what it claimed would be a worst-case scenario. Unsecured loans from Commerzbank to Vulkan are running in the "low double-digit millions", according to a spokeswoman.

The banks support the *vergleich* procedure – the word means "composition" – as a means to "conduct a search with all participants for a way to limit the negative impact on the region and on jobs".

Under German insolvency law, *vergleich* is a procedure intended to stave off bankruptcy by reducing and rescheduling a company's debts. But a company itself

must meet a number of stringent conditions – for example, it must have sufficient funds to pay its wages and other ongoing business expenses – which are rarely fulfilled.

Vergleich is used in only three in 1,000 insolvency cases. Its intent, similar to Chapter 11 proceedings in the US, is to give companies a breathing

space during which they can restructure their operations and give creditors the chance to recoup at least part of their investments.

If creditors agree to accept the procedure, debtors must repay at least 35 per cent of

insolvency proceeding, it has been the method used for big companies whose demise would have been a political as well as a commercial issue. Bremer Vulkan is especially sensitive, because it is a large employer in a region of high

tor. If the court agrees that the procedure can be applied, it will determine how long it can take. If the court does not approve, the case turns into a bankruptcy proceeding.

The most celebrated recent cases of *vergleich* involved the AEG electronics group and the engineering company Klöckner-Werke. The procedure succeeded in rescuing both companies, although this is more the exception than the rule.

After years of losses AEG applied for *vergleich* in the early 1990s. It continued to operate for almost two years under the procedure and ended up with a clean, largely debt-free balance sheet. Later, however, under the new ownership of Daimler-Benz, AEG reverted to its habits of loss-making, until early this year when Daimler-Benz decided to pull the plug.

AP

Work went on as usual at Bremer Vulkan in Bremen yesterday as the group fought to survive

and rising unemployment, and because of its commitments – or rather alleged failure to honour our commitments – to eastern German shipyards.

The company yesterday lodged the official application for *vergleich* at Bremen's magistrates' court. The next step is that the court appoints a local lawyer to act as an administrator.

their debts within 12 months, or 40 per cent within 18. The *vergleich* is the most constructive insolvency practice under German law, which is by and large more creditor-friendly than the US. The *vergleich* is to change after more liberal insolvency laws take effect in 1999. While it may be a rare form

The company said yesterday it needed about DM2.2bn in short-term finance to pay its bills

David Buchan explains Chirac's ambitions for Thomson, Aérospatiale and Dassault

Six years after the Berlin wall fell, France is at last trying to catch up other western countries in restructuring its defence industry.

Yesterday the government announced plans to privatise by the end of this year the Thomson group, which controls Thomson-CSF, one of Europe's largest defence electronics companies, and to launch merger talks between France's two aircraft makers, Aérospatiale and Dassault.

The overall strategy, which President Jacques Chirac will spell out in a television interview tonight that will also encompass his plan to introduce a fully professional army,

is first of all to regroup France's fragmented defence industry. Then, from a position of greater strength, the French hope to negotiate European alliances to take on ever fiercer competition from the restructured defence companies of the US.

Thomson-CSF has made no secret of its belief that its future lies more in European alliances or acquisitions than in tying the knot with domestic rivals, though its privatisation will probably tempt the Lagardère and Alcatel groups to reach for their cheque books.

Likewise, the planned merger of Aérospatiale, which already has an extensive partnership with Daimler-Benz Aerospace (Dasa), and Dassault

which has just formed a joint company with British Aerospace to co-operate on fighters, could be a precursor to Europe's three leading aircraft makers joining hands.

The Thomson holding group, which takes its name from a 19th century American engineer, has two very different halves to it. It has a controlling 58 per cent stake in Thomson-CSF, which sold FF36.4bn (£17.2bn) worth of professional electronics (two-thirds military), and has 100 per cent ownership of Thomson Multimedia, making FF38bn-worth of televisions and VCR equipment a year, and with its takeover of RCA is the market leader in the US.

Privatisation has always been complicated by the group's FF720m debt, for which Thomson Multimedia is almost wholly responsible and Thomson-CSF hardly at all.

The former president of Thomson, Mr Alain Gomez, had long ago told the government that it should either merge Thomson-CSF into the Thomson SA holding and sell the lot together, or sell Thomson-CSF.

Frustrated by the government's refusal to make up its mind on his suggestions, Mr Gomez continued his international negotiations and had recently started talks with Lord Weinstock of GEC in the UK on an alliance.

Concerned that such a move would pre-empt its strategy of putting French alliances before

European ones, the government decided it had had enough of the crusty Mr Gomez, who had been brought in by the Socialists in 1992 to supervise Thomson's nationalisation. Yesterday it replaced him with Mr Marcel Rouet, a gentler character who was relieved of the presidency of Aérospatiale and some of its potential majority stake in Dassault.

French governments have vainly tried before to use their considerable influence over Dassault to effect a marriage to make

savings in two expensive companies. In 1992-93 Mr Pierre Joxe, the last Socialist defence minister, thought financial engineering could do the trick. He created a holding company called Sogepa and into it placed the state's ownership of Aérospatiale and some of its potential majority stake in Dassault.

It has shrunk over the past six years from an 18,000-strong company selling FF15.9bn, to a workforce of 10,000 and turnover of FF11.6bn while avoiding strikes and staying in the black.

But there is logic driving the two companies to the altar. As one observer put it: "Dassault is a company with money but no future, and Aérospatiale has a future but no money."

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Lex, Page 12

9.9 per cent held by Mr Serge Dassault. But nothing resulted apart from a bland co-operation agreement by the two companies to work together on new materials.

Able to ignore pressure from the outgoing Socialists, Dassault has now had to bow to the incoming Gaullists, who are using the even more powerful lever of military orders on which the company is very dependent. In recent days, Dassault has in fact launched a big publicity campaign in French newspapers for its new Rafale fighter aircraft to try to stave off any cuts in its key programme.

Mr Chirac has let it be known that in merging with a company five times its size, Dassault's interests must be safeguarded. Dassault can point to its own profitability which, though modest, is in sharp contrast to the perennial losses of Aérospatiale. Dassault is indeed virtually the only French defence company to have successfully "downsized".

Reconstruction costs for the palace, which currently houses the ministry of culture, are estimated at £17.7m (\$25.3m). The palace in Prague's Lesser Town is a stone's throw from the current parliament building in Thunovský Palace. That building will remain the seat of the current 200-member legislature which will then become the lower chamber and be called the chamber of deputies.

According to the Czech constitution, adopted after the Czech Republic and Slovakia split in 1993, the senate will have the power to review laws passed by the lower chamber, but the chamber of deputies has final authority to pass legislation over senatorial objections by a simple majority vote.

The senate also was given authority to pass legislation on pressing matters on its own, if the lower chamber were dissolved for any reason.

AP, Prague

Portugal registers rise in output

Portugal's industrial production index gained 4 per cent in the year to November 1995, the National Statistics Institute said.

The index rose 3.8 per cent in the first 11 months of last year compared with the same period in 1994 and increased 0.2 per cent in November compared with October. However, analysts believe the index exaggerates the strength of the recovery of industrial production and that growth of about 3 per cent is a more accurate figure.

Because the broad-based index includes categories such as electricity production and mining, analysts say it tends to be inflated in relation to the real growth of manufacturing output. The index is also criticised because it fails to include AutoEuropa, a car plant jointly owned by Ford and Volkswagen that began operating in mid-1995 and is estimated to account for 10-15 per cent of Portugal's total industrial production.

■ The number of unemployed fell in Spain during 1995 by 119,090 to total 3.5m and stand at 23.7 per cent of the workforce at the end of last year against 23.9 per cent at the end of 1994, according to the government's quarterly employment survey.

■ Sweden's industrial production fell 0.2 per cent in December a year earlier, according to preliminary figures. During 1995 industrial production grew 9.5 per cent compared with 1994.

The Bank Consolidation Company (BCC), which manages state equity in commercial banks, is the main shareholder in the Bulbank, the Balkanbank, the Economic Bank, Mineralbank, Bank Biochim, Hebrusbank and Expressbank. The BCC also has a stake of 25.1 per cent in BAC-Vitosa and of 12 per cent in the Bulgarian Post Bank.

To strengthen control over the state-owned banks the BCC transformed their management system into supervisory and executive boards.

Under the government's bank stabilisation programme commercial banks are allowed to hold only 5 per cent of classified loans in their portfolios.

concerned were about to close, though none has done so.

Within a week the cabinet is expected to discuss a draft bill allowing banks to go bankrupt. The current problems stem mainly from non-performing loans accumulated since 1991, said Mr Gechev, whose ministry oversees the banking sector. Total debts owed to Bulgaria's commercial banks amounted to Lv372bn by February 9. Of these some Lv174bn were owed by the state sector and the remaining Lv198bn by private companies.

"We expect a rise in interest payments [on banks' debts] because of their huge non-performing loans. There-

fore, the cabinet programme for bank stabilisation stresses the need to stop banks extending further bad loans," Mr Gechev said.

He declined to say whether and when

NEWS: EUROPE

Yeltsin sacks officials over wages crisis

By Chryssia Freedland
in Moscow

President Boris Yeltsin yesterday sought to appease millions of unpaid Russian workers by sacking several high-level civil servants and executives in partially privatised companies.

Mr Yeltsin said the officials, who included the chief of the postal service and a ministry of finance department head, were partially to blame for the Rbs20,400bn (\$4.5bn) mountain of wage arrears which has infuriated millions of Russians and denied the president's chances of re-election in a June ballot.

The high-profile purge was the first public step Mr Yeltsin has taken toward fulfilling his campaign pledge to pay off all back wages by March.

But Mr Mikhail Zadornov, the chairman of the parliamentary budget commission, warned that the "search for saboteurs and scapegoats" would not help Mr Yeltsin to fulfil a political promise which he said was economically impossible to meet.

"The wages won't be paid out in March or in April or in May," said Mr Zadornov, a respected economist who is a member of the pro-reform Yabloko faction in parliament. "It is simply physically impossible to pay out all the wages this spring."

Mr Zadornov said that most of the wage arrears are a symptom of the tangle of inter-enterprise debt which threatens to paralyse the Russian economy and cannot be resolved by administrative fiat. Even the Rbs2.500bn which is owed to state-sector employees would be difficult to pay off immediately, Mr Zadornov said, because ending the wage arrears would require sharp cuts in government spending in other areas.

Mr Yeltsin's high-handed move, and hints from Kremlin officials that some of the dismissed functionaries might be

emboldened by a victory this week against Chechen separatists, General Pavel Grachev, the Russian minister of defence, yesterday vowed to cut out the "cancerous tumour" of Chechen rebellion from the body of the Russian state, writes Chryssia Freedland.

Gen Grachev, who was one of the initial architects of the drawn out and widely criticised war in Chechnya, said:

"There will be no calm in Russia until we take away this cancerous tumour from its territory." He also mysteriously warned that "Dudayev (the Chechen separatist leader) is but a small fish and Chechnya is a testing ground for the strategic enemies of Russia whose main aim is to split the country and annex part of its territory."

tried on criminal charges, also revealed the increasingly personal and interventionist role the president is choosing to play in the Russian economy. In addition to sacking government employees, Mr Yeltsin also ordered the dismissal of senior managers in two partially privatised companies: Gazprom, the Russian gas monopoly, and the Russian United Energy System.

During a visit to his hometown of Ekaterinburg last week, Mr Yeltsin went even further, commanding that the president of a private enterprise be sacked for paying him too large a salary. As Mr Zadornov warned, the Kremlin leader's new round of purges also threatened to add another element of uncertainty to Russia's already volatile economy.

That danger was underscored yesterday when Mr Evgeny Bychkov, the former head of Russia's Committee for Precious Metals and Precious Stones, learned he had been sacked in the midst of a new round of negotiations on diamonds with De Beers.

Seven EU signatories agree on closer co-operation over extradition

Schengen states move to heal splits

Seven European Union countries yesterday agreed to tighten co-operation on extradition to avoid a repetition of a diplomatic row between Belgium and Spain over a Belgian court decision to release two alleged Basque terrorists, Reuter reports from The Hague.

The decision may help heal divisions within the Schengen agreement to eliminate border controls for travellers between Spain, Belgium, France, the Netherlands, Portugal, Germany and Luxembourg.

Madrid had suspended compliance with Schengen's extradition clauses after Belgium's supreme judicial authority overturned government move to extradite a couple suspected of collaborating in an Eta attack.

The fact that two people suspected of

guerrilla attacks in one member country have walked free in another has highlighted the difficulties that face EU countries seeking co-operation between their judicial systems.

Mr Johan van de Lanotte, Belgian interior minister, told the meeting that his country and Spain had agreed to hold talks on resolving the situation, averting a Spanish threat to suspend judicial co-operation with Brussels.

Mr Michiel Patijn, Dutch state secretary, said the treaty article dealing with extradition would be re-examined and pressure put on the European Union to adopt a convention tightening procedures on extradition.

The stand-off between Belgium and Spain is only one blow to the Schengen accord, which came into force last

March. Last week a five-nation "drugs summit" scheduled for March was postponed because of a continuing clash between the Netherlands and France.

France claims that liberal Dutch policies on the availability of soft drugs has made the Netherlands a conduit for narcotics into the rest of Europe. A particular target is the practice of condoning sales of small quantities of marijuana at coffee shops.

France is a member of the Schengen "club" but cited the dangers of drugs and terrorism as its reason for refusing to join the other six nations in dismantling all border checks on travellers between the countries last year.

France's European affairs minister, Mr Michel Barnier, said yesterday that Paris was still awaiting a firm commitment from the Dutch on the fight against drugs before lifting the controls.

However, the Netherlands has no intention of departing from its liberal policies, under which addicts tend to be treated as patients rather than criminals. The Dutch argue that, by tolerating controlled sales of small quantities of soft drugs, users will not be forced into contact with hard-drug pushers.

A Dutch government white paper recently proposed slightly more restrictive drug policies: lowering the limit on coffee-shop purchases from 30g to 5g per customer, and roughly halving the number of coffee shops to 600. But it also proposed taking a more benign view of small-scale home cultivation of marijuana.

Turkish party doubts on coalition

By John Barham in Ankara

Mr Mesut Yilmaz, the leader of the Turkish Motherland party, warned yesterday that he was still far from reaching an agreement with the Islamist Refah party on forming a government.

He told Hurriyet, a leading opposition newspaper: "Do not think the deal is almost done. We have not yet overcome all difficulties." Mr Yilmaz added: "We have not begun discussing our joint programme. And we set a limit of end-February for the completion of talks on the programme."

Party leaders decided in principle on Monday to rotate the premiership between them, with Mr Yilmaz serving first for 10 months before handing over to Mr Necmettin Erbakan, his Refah counterpart.

However, they could not agree on how to divide portfolios between them. They decided to delegate the task to a "technical committee" which would make recommendations for their next meeting, scheduled for tomorrow. A Motherland adviser explained that many ministries have overlapping responsibilities and the committee of MPs is to demarcate divisions between portfolios more clearly.

Refah, which seeks to transform Turkey's 73-year old secular state into an Islamic republic, emerged as the largest party in December's elections, taking 188 seats in the 550-member parliament. Motherland, a centre-right secular party, came third with 133 seats.

Motherland is insisting on control of economic ministries, plus defence and foreign affairs. Although Refah is more interested in domestic policy, particularly the education, interior and justice ministries, it has also stated that it wants a role in economic decision-making and security affairs.

Unease over compromises made by both leaders, who have negotiated alone behind closed doors so far, is growing in the ranks and file of both parties.

Brussels backs Aegean court case

By Caroline Southey in Brussels, Kerin Hope and Bruce Clark in Athens



UK foreign secretary Malcolm Rifkind seated at a meeting yesterday in Athens with Greek defence minister Gerasimos Arsenis. Mr Rifkind praised Greece's approach to its dispute with Turkey

The European Commission yesterday threw its weight behind Greece's insistence that its dispute with Turkey over islets in the Aegean should be settled by international arbitration.

After talks between Mr Costas Simitis, the new Greek prime minister, and Mr Jacques Santer, president of the European Commission, both indicated clear agreement that if Turkey wished to pursue the question of sovereignty in the Aegean it should take its case to the International Court in The Hague.

Mr Simitis told reporters he appreciated the Commission's show of solidarity and hoped the Council of Ministers would give similar support.

The two leaders also held wide-ranging discussions on EU issues, including the forthcoming intergovernmental conference on the future of the Union and Mr Santer's plan for a "solidarity pact" to boost job creation.

Mr Simitis, who was on the first leg of a three-day tour of European capitals, also met Mr Jean-Luc Dehaene, the Belgian prime minister, and Mr Hans van den Broek. An EU official said the commission expressed his appreciation for Greece's efforts to reduce tensions in the Aegean, and explained that the Commission was not "taking sides

as far as the legal issue of the dispute is concerned". But he added: "To the extent that sovereignty is at stake let Ankara go to court. Greece has indicated it is willing to follow the legal procedures."

Greece appeared to have softened its approach over the

islets in order to win agreement from other EU member-states that Turkey should refer its Aegean claims to international arbitration.

Although Mr Simitis was not expected to request backing for specific Greek positions on the islets and other Aegean quarrels, EU officials said Greece's refusal not to hold direct talks with Turkey about the islets had the support of the Commission.

Greece has maintained there is nothing to talk about as its sovereign rights are not negotiable.

UK officials accompanying Mr Malcolm Rifkind, the UK foreign minister, on a four-nation Balkan trip also made clear that the Greeks would not be pressured to hold direct talks with Turkey on the dispute.

The views expressed by EU officials echoed comments made by Mr Rifkind, who met Mr Simitis on Tuesday. While the UK foreign secretary stopped short of recognising Greek sovereignty in the region, he praised the Greek government for the "constructive way" in which it had averted a military clash with Turkey over the islets.

Greek officials are concerned that Turkey has merely added a fresh dispute to the list of disagreements over air-space, seabed rights and fortification of Aegean islands.

NATIONAL BUSINESS CONFERENCE & EXHIBITION: ERITREA'S MIRROR

The National Business Conference and Exhibition (NBCE) held from the 9th to the 17th of December, 1995 was launched to address the social, political, cultural and economic problems that are impediments to business and entrepreneurship development and to recommend ways and means of achieving stable growth in the next five years. The NBCE has come up with the following recommendations to foster an enabling environment for business development and entrepreneurship and in the process promote sustainable development through judicious distribution of resources and the optimal utilisation of external resources that will, in a programmed way, be replaced by internally generated resources.

MACROLEVEL PLANNING, POLICY ANALYSIS & ECONOMIC REFORM MANAGEMENT

Strengthening the policy research and analysis capacity, improving forecasting and analytical methodology, improve public expenditure control; establishment of an integrated macroeconomic management information system; promotion of Government and private savings and their effective management to carry out macro-economic and management functions with special emphasis on co-ordinating policy analysis of overall macroeconomic weaknesses.

PRIVATE SECTOR DEVELOPMENT

Review of legal and regulatory framework; strengthening investment offices; capital market development; enhancing the role of Chamber of Commerce as interlocutor; strengthening Professional and Entrepreneurial Associations; investment promotion entrepreneurship development programme; credit schemes for the informal Sector; improving information and advisory services; technology transfer, upgrading and extension service; strengthening of capabilities in extension service and marketing of viable rural technologies; business management training.

PUBLIC ENTERPRISE REFORM/ RESTRUCTURING & PRIVATISATION

In tandem with the policy-legal measures, the government has implemented a series of administrative measures related to public enterprise reform including abolition of multi-firm public corporation as part of reducing the layers of decision-making and control organs; establishment of a Privatisation Agency to undertake divestiture of State owned enterprises.

DEVELOPMENT AND IMPLEMENTATION OF REFORM MEASURES

Policy Review and Reform; establishing an effective management information; rationalisation and promotion of civil service training and skill upgrading; establishing organisational capacity for privatisation and creating and strengthening institutional and legal framework for privatisation.

PROGRAMME FORMULATION, DEVELOPMENT & IMPLEMENTATION ARRANGEMENTS

This remains the bed-rock of the development programme for the next few years. It is expected to finance the development of programme areas in entrepreneurship and private sector development; management of economic and technical change; capital and technology; marine resources development, food security and environment; human development; human resources development and utilisation, infrastructure, rural and regional development.

For further information please contact:

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The Government of Eritrea, within the longer perspective, sees industrial development as the correct road for the progress and prosperity of the country.

ERITREA's location at the cross-roads to Europe and the Far East, places it in a good position to access important global as well as regional markets for both imports and exports.

The Eritrean people are now poised for the peaceful reconstruction and development of the war-tattered economy. The Government of Eritrea has enacted a series of policy measures to promote both domestic and external trade. The desire to give trade prominence in the development effort emanates from the recognition that Eritrea has a strategic location which is conducive for the expansion of trade.

The objectives of its Trade Policy include: promoting economic growth and a healthy balance of payments; expanding access to sources of raw materials, technology and know-how; removing domestic market restrictions for the marketing of outputs and thereby improve employment opportunities; enhancing efficiency in production and competitiveness in price and quality of commodities and services; promoting regional co-operation and economic integration; and increasing the attraction of Eritrea to direct foreign investment.

In order to achieve the above-stated objectives, the Government of ERITREA has set short and long term Trade Policies including, among others,

liberalising and simplifying the licensing regime and reducing and eliminating both tariffs and non-tariff barriers

facilitating export based industries and services by providing assistance in international market penetration, information back up and assistance in meeting the high standards required by international market;

encouraging participation in regional, bilateral and multilateral trade and economic co-operation and seeking access to preferential trade agreements and zones;

encouraging the private sector to play a leading role in both domestic and external markets with minimal intervention of the government and building institutional capacity

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NEWS: WORLD TRADE

Hyundai to own 100% of new India plant

By Mark Nicholson
in New Delhi

Hyundai, the South Korean carmaker, has won approval from the Indian government to proceed with the country's first wholly owned foreign car plant in a \$700m investment which is expected by 1998 to be turning out 100,000 cars a year.

Indian officials said half the initial investment would be in the form of equity brought into the country over the next four years. The remainder would be raised by Hyundai from local lenders and external markets.

Hyundai's investment is among the biggest and most ambitious of the recent flush of entrants into India's recently deregulated passenger car market. Carmakers Fiat, Peugeot, Mercedes, General Motors, Daewoo and Ford, among others, have begun or announced production joint ventures recently which will raise the range of models on Indian roads by next year to 20 from just 12 in 1995.

The South Korean group is considering sites both in Madras and outside New Delhi for the initial 100,000-car plant to produce the company's Accent model by 1998. A proposed second phase would envisage further investment of \$400m to double capacity to 200,000 vehicles by 2002.

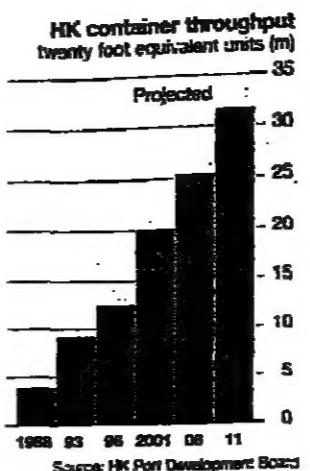
Selection of Madras would accelerate the south-eastern state of Tamil Nadu's sudden emergence as a big Indian car-making centre, following Ford's decision to build its planned \$800m Fiesta plant in the state, jointly with Mahindra & Mahindra, the Indian utility vehicle maker.

Ford and M&M intend to build 100,000 Fiестas a year, while Daewoo, Hyundai's Korean competitor, has installed capacity of 72,000 cars a year in its joint venture plant with DCM, the Indian commercial vehicle maker, which has already begun producing Daewoo's Cielo model. Ford chairman Alex Trotman yesterday said Ford would also build trucks in India.

HK acts to keep place as gateway to China

Port operators look to alliances, says John Riddings

Pearl River ports: regional reshaping



do not need Hong Kong's deep-water port.

HIT's answer is a bold strategy to develop a string of ports across the Pearl river delta region in joint ventures with Chinese industrial and government partners. These range from the river port at Jiangmen city to a facility at Zhuhai. At Yantian, to the east of Hong Kong, HIT is developing a deep water port with initial capacity of 500,000 TEUs and with significant expansion planned by the end of this year.

MTL has been less active in building new ports. "We have taken a more cautious line," says Mr Leese, but he adds that the group is examining strategic investments in the Pearl delta.

"There is a lack of co-ordination and perhaps an over-development of container ports," says one banking executive involved in infrastructure financing.

The outcome, he believes, could be that some of the ports fail to develop.

Of more immediate concern is the challenge of consolidation in the world shipping industry and the impact this might have given the increased number of operators in Hong Kong's harbour.

The government's strategy of increasing competition within the port lay behind the award

of some of the new berths to the new Tsing Yi consortium.

But some in the industry voice concerns. "Shipping lines are consolidating and forming consortia and they need ever bigger port handlers," says Mr Leese at MTL. He points to the recent alliance between Hyundai and shipping of South Korea and Line of Japan on trans-Pacific routes.

This agreement cost MTL the Hyundai business, since the Korean group moved to HIT with its new partner to find the capacity they required.

The ships themselves are getting bigger. Next month a new Maersk Line vessel is due to cruise into Hong Kong. With a capacity of 5,200 TEUs, it is more than 20 per cent bigger than anything else on the water.

"Size is increasingly the issue and we are going against the industry trend by having more operators," says Mr Leese.

"All of the big international ports, from Singapore to Rotterdam, have single operators. We should not be dividing our strengths."

The outcome may be further upheaval on the dockside.

"Pressure for partnerships, and possibly even mergers, is likely to increase," says one industry executive.

Like the thousands of lorries

which rumble through the port

rooms is set to continue.

China's CD piracy irks music sector

By Alice Rawsthorn

The music industry is putting pressure on the US and the European Commission to take a tough line against China in the dispute over computer and entertainment software piracy.

Mr Nic Garnett, director general of the International Federation of the Phonographic Industry, which represents the world's record companies, said the piracy situation had "got worse, instead of better" in the year since the US signed its bilateral agreement with Beijing on intellectual property rights.

He said although Chinese authorities had made efforts to confiscate pirated compact discs, their action was concentrated on retailers, rather than manufacturing plants which are the root of the problem. Moreover, the IFPI is con-

cerned that production of pirated discs in China increased last year and that exports have also risen. Mr Garnett claimed that the quantity of counterfeit Chinese

music CDs and CD-Roms confiscated by Hong Kong customs doubled from 250,000 in 1994 to 500,000 last year.

The US has already strongly criticised China, claiming that it has failed to implement the bilateral agreement, the first anniversary of which falls on Monday.

Washington has threatened to impose slabs of trade sanctions on Chinese exports in retaliation and recently dispatched a team of trade negotiators to Beijing to discuss the issue.

Mr Garnett said it was essential that the US and Europe took a firm line with China to prevent the piracy situation from deteriorating further.

It wants them to press China to allow foreign record companies to manufacture and distribute their products through joint ventures and advocates that the enforcement procedure in the agreement should be simplified, with the Chinese police given responsibility for cracking down on piracy.

The IFPI also calls on China to honour its undertaking to make it illegal to produce or sell CDs without the standard music industry identity codes.

Its final recommendation is that the Chinese should concentrate on curbing unauthorised production units, rather than retailers and wholesalers.

Japan to probe competition in photo markets

By Michio Nakamoto in Tokyo

Japan's Fair Trade Commission yesterday announced it would investigate whether there have been anti-competitive business practices in Japanese markets for colour film and photographic paper.

Kodak of the US has claimed that Fujifilm, its Japanese rival, carried out anti-competitive trade practices over decades with the knowledge and participation of the Japanese government, including the FTC. Kodak says these practices have cost the US company \$5.5bn in lost exports.

Mr Ira Wolf, Kodak's vice-president, yesterday expressed scepticism that the FTC investigation would produce any market opening. "This appears to be not an investigation but a survey," he said. These surveys were done each year and they did not produce change.

Last July the US trade representative launched an investigation into Japan's film and photographic paper markets after a petition by Kodak.

The commission said yesterday that its probe into Japan's photographic products market was being conducted on its own initiative and not at the request of Kodak.

"We still stand by our view that we did not close our eyes to anti-competitive practices in these markets," an FTC representative said.

The FTC's announcement

US appeals over petrol ruling

By Frances Williams in Geneva

The US yesterday appealed against the verdict of a World Trade Organisation panel that its rules on cleaner petrol violate international free trade agreements.

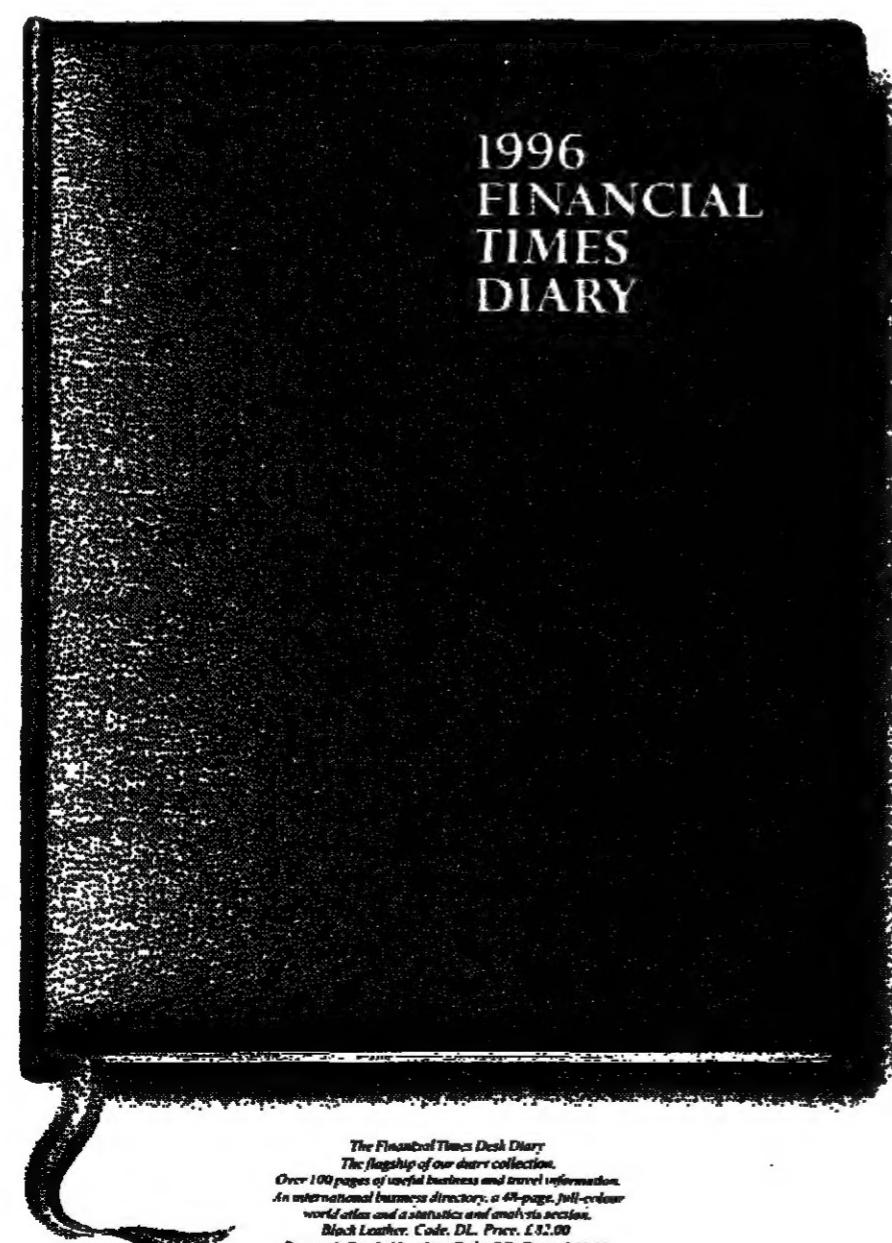
Announcing the appeal in Washington, Mr Mickey Kantor, US trade representative, said the results of the dispute "will not, and cannot, compromise the Clinton administration's commitment to our environmental laws".

The panel ruling has angered environmental and other interest groups which see it as an attack on high US environmental standards. The panel report, released last month, upheld complaints by Venezuela and Brazil that US regulations for cleaner-burning petrol impose a different and sometimes stricter standard on foreign refiners.

However, in a statement yesterday to the WTO dispute settlement body, the panel chairman, Mr Joseph Wong of Hong Kong, stressed that US environmental goals were not in question.

WTO members were free to set their own environmental objectives, he said. However, they were bound to implement them in ways consistent with WTO rules, including equal treatment of imported and

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FINANCIAL TIMES

WORLD TRADE NEWS DIGEST

Shell upbeat on link with BASF

Shell Chemicals yesterday said it was "at an advanced planning stage" for a DM\$650m (\$365m) European chemicals plant to be owned jointly with BASF of Germany. The plant, to be built in the Netherlands or Germany, will produce at least 250,000 tonnes a year of propylene oxide and 550,000 tonnes a year of styrene monomer, both of which are used to make specialist plastics.

The growth in demand for propylene oxide had prompted the investment, said Shell. Sales of the chemical have been rising at around 4.5 per cent a year, and are expected to continue at this rate for several years. Prices have also been rising by 40 per cent in the last two years.

However, propylene oxide is a by-product of styrene monomer, which is facing severe overcapacity problems. This might have curbed Shell's expansion plans, but BASF said yesterday it had a captive market for much of the plant's planned styrene monomer output. The remainder would be sold on the European spot market. Even without the Shell-BASF plant, styrene monomer supply is expected to exceed demand by nearly 3m tonnes a year by 1999, with overcapacity growing steadily from this year. In the last nine months, styrene prices have fallen from \$1,400 a tonne to \$500 a tonne.

Jenny Luesby

Arco speeds Algeria investment
Arco, the US oil company, says a "good portion" of its planned \$1.5bn investment to rehabilitate Algeria's El Baguel oil field will be made in the first four years of the 25 year project. A contract signed last week between Arco and Sonatrach, Algeria's state oil and gas group, calls for a phased increase in production from the current 25,000 barrels a day to a peak of 125,000 bd a day in the next decade.

Mr Jay Cheatham, president of Arco's international exploration and production division, says much of the spending will be concentrated in the project's early phases, with the first gas injection facilities to boost production due to be installed within a year.

Mr Cheatham said Arco agreed to pay a \$225m advance bonus payment to Algeria in order to change the traditional terms for "enhanced oil recovery" contracts. Normally companies which rehabilitate older oil fields make money by securing a portion of the incremental production from the field. But in the case of El Baguel Arco will receive 49 per cent of the field's total output. He said the new arrangement should help to avoid future "squeebles" over the base production profile of the field. Sonatrach has recently said that it wanted to use the Arco contract as a "model" for additional oil field rehabilitation projects in the country, which needs higher oil and gas revenues to pay for its struggle against an Islamist insurgency.

Robert Corrane

■ The Malaysian navy will buy missiles and munitions worth about £120m (£16m) from Otofreda, armaments offshoot of Italy's state-owned Finmeccanica. The arms will be used to equip two ships supplied by Fincantieri, the Italian shipbuilder. In 1995 Otofreda received orders totalling over £850m.

John Simkins, Milan

■ Ansaldo Trasporti, Italian transport engineering group, said yesterday its Hungarian subsidiary Ganz-Ansaldo had won a further £16m (£21m) order to overhaul 30 trams for Budapest. The award follows a £10m order to renovate the electrical system on a 47km stretch of the city's tramway.

John Simkins

■ Denmark's Climber Air has ordered three ATR 44-500 aircraft, from Aero International Regional (AIR), marketing arm of Aviation de Transport Regional (ATR), a joint venture between Aérospatiale of France and Italy's Alenia. To date 48 ATRs have been sold worldwide.

Reuter, Paris

domestically produced goods. The appeal is the first case for the WTO's newly appointed appellate body, which has "exceptionally" up to now delivered its judgment. Three of the seven appellate body members will hear the appeal and their decision will be binding unless overturned by consensus of all WTO members. Even the groups backing the US appeal see little chance of reversing the panel verdict. However, the US will be given time to change its rules, during which it can negotiate compensation with Venezuela and Brazil for lost trade or accept some commensurate trade penalty on its own exports to those countries.

The Clinton administration will thus be able to escape taking action before the November presidential election. Subsequently, the US need only bridge the period to the end of 1998 when the offending regulations expire.

Exactly the same standards will then apply to domestically refined petrol and to imports.

■ Hong Kong has taken the first step in the WTO's disputes procedure by requesting consultations with Turkey over new import restrictions on textiles and clothing related to its customs union.

With the European Union.

INTERNATIONAL COMPANIES AND FINANCE

EUROPEAN NEWS DIGEST

Stöckl to quit as chairman of AEG

Mr Ernst Stöckl, chairman of AEG, the electronics group, is to step down from his post this summer, and will also resign his seat on the board of Daimler-Benz, AEG's parent company. The decision was announced yesterday by Daimler-Benz, whose supervisory board yesterday met for the first time after last week's resignation of Mr Eberhard Reuter, the company's chairman. Mr Reuter resigned from the supervisory board following protests over his strategy, which resulted in huge financial losses.

Yesterday's announcement follows weeks of rumours about the future of Mr Stöckl, who was an ally of Mr Reuter. His departure is the latest in a series of changes at Daimler-Benz, intended to dissociate the company from its past troubles, which culminated in a 1995 loss of DM6bn (\$4.1bn).

Mr Stöckl, 51, took over the chairmanship of AEG in 1991 promising to restore AEG to profitability. His failure to achieve the turnaround at AEG led to Daimler's decision earlier this year to dismantle the unit, which is one of Germany's longest established industrial groups. Daimler-Benz also confirmed that Mr Johannes Seidler, a 72-year old Frankfurt lawyer, would take over Mr Reuter's seat in the executive committee of the supervisory board.

Wolfgang Münchau, Frankfurt

Fokker expects news of bids

Fokker, the Dutch aircraft maker, expects to hear next week from two potential partners whether they would make a bid for the troubled company's operations. "Bombardier is expected to decide early next week whether it will make an official bid for Fokker," the Dutch company said. It added that Samsung was also expected to clarify its intentions with Fokker next week.

Fokker, majority owned by Daimler-Benz, has been urgently seeking a buyer after the German group cut off financial support, forcing it to seek protection from creditors. The company said it saw little chance of avoiding bankruptcy at its bourse-listed holding company and its Fokker Aircraft unit, whatever the outcome. Fokker added that it would seek an extension of its bridging credit facility next week if there was a real prospect of selling its aircraft-making activities.

Reuter, Amsterdam

Fiat chief to resign next week

Mr Giovanni Agnelli is to step down as chairman of Fiat at a board meeting on February 23, the Turin-based automotive group has said. Mr Agnelli announced his decision to leave the helm at the end of last year and was expected to step down in the run-up to his 75th birthday on March 12. The meeting will mark a changing of the guard at the group, of which Mr Agnelli will be honorary chairman. Mr Cesare Romiti, chief executive, will become chairman, to be succeeded by Mr Paolo Cantarella, who has headed Fiat Auto, the core cars division. Mr Roberto Testore moves from the Comau automation subsidiary to become head of Fiat Auto.

John Simkins, Milan

RWE in Finnish telecoms link

RWE, the leading German industrial conglomerate, yesterday said it had created a joint venture with Telekom Finland, the Finnish telecoms operator, to bid for a GSM mobile phone licence in the Czech Republic. Telekom Finland will hold a 51 per cent stake in the new company, to be called LevTel. RWE Tellante, the group's telecoms subsidiary, said LevTel would build a nationwide GSM infrastructure within two years if it won a licence. The group declined to say how much would be invested.

Michael Lindemann, Bonn

Borealis advances despite loss in final term

By Jenny Luesby

Borealis, one of Europe's largest plastics producers, lifted pre-tax profits to DM2.63bn (\$458m) last year, from DM2.52bn in 1994. The group enjoyed a strong first half but was suffering losses at the end of the year.

An exceptional surge in plastics prices and demand in the first half had fallen off "with accelerating rapidity" from May, it said, leading to a pre-tax loss of DM367m in the fourth quarter.

Sales rose 12.8 per cent to DM17.83bn last year. But this was caused by price movements, with the volume of plastics sold falling 7 per cent. In Europe, the market had contracted by 3 per cent as manufacturers ran down their raw material stocks.

This had accounted for around 5 percentage points of the volume decline, the company estimated. The other 2 percentage points were the result of "a deliberate decision to hold back sales", said Mr Juhu Rautanen, chief executive.

"When we saw the softening of the market, we were very concerned not to oversupply it in a way that would increase the price pressure," he said. An explosion at one of the company's plants also curbed production, and contributed to extraordinary costs in the final quarter.

Overall, the year had been a "tough one", said Mr Rautanen, with the short-term in the market underlining the need for further cost-cutting. This was already under way, he said, with gains of DM1.5bn a year expected by 1998.

However, the buyer in the first half of last year had led to a "significant improvement" in the company's financial position. Net debt stood at DM2.45bn at year-end, down from DM5.63bn in 1994, reducing gearing to 35 per cent from 93 per cent.

Borealis was created in 1993, through the merger of the petrochemical businesses of StatOil, the Norwegian oil company, and Nesté, the Finnish oil and chemicals group.

Proventus stake in Puma to be placed

By Andrew Fisher
in Frankfurt

Puma, the German sports shoe and clothing company, is looking to attract a wider spread of domestic and foreign shareholders through a placement of a large slice of the majority stake held by Proventus, the Swedish investment group. At yesterday's share price, up DM12 to DM436, the placement could raise up to DM200m (\$137.6m) for Proventus.

Proventus will reduce its stake to below 50 per cent from 82.4 per cent, while remaining the largest shareholder. "Puma will thus become a real public company," Mr Jochen Zeitz, chief executive, said.

The shares will be placed in the first half of this year. Co-managers for the placement will be Deutsche Morgan Grenfell (the investment banking operation of Deutsche Bank) and Goldman Sachs, the US investment bank.

Since shares of Puma - based, like its rival Adidas, in the small north Bavarian town of Herzogenaurach - were first

sold to the public in 1986, the company has been in and out of shareholders' favour. Last year, net profits rose 94 per cent to DM49.4m from DM25.5m, with Mr Zeitz forecasting a further rise in 1996.

In 1993, the company incurred a net loss of DM65m. Turnover was 5 per cent higher at DM489.4m, with worldwide licence business raising this to DM1.15bn (a 4 per cent increase).

Following the DM1.5bn share issue by Adidas last year, the Puma placement will act as a further stimulus for the German stock market ahead of Deutsche Telekom's planned DM1.5bn offering.

Mr Zeitz, who has made far-reaching changes within the company to save costs and improve profitability, said Puma would increase its capital by 10 per cent when the Proventus stock was placed.

Puma will also convert its preference shares into voting stock - the 720,000 voting shares are held by Proventus, with the 680,000 preference units also partly owned by other investors - and pay a dividend of at least 4 per cent to DM5 each from DM50.

Miss Kathryn Brown, German equities analyst at NatWest Securities in London, welcomed Puma's profits rise and equity moves. "It's excellent news because people are positive on the stock but reluctant to move into it as it's illiquid," she said.

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Buoyant KNP BT lifts payout 75%

By Ronald van de Krol
in Amsterdam

KNP BT, the Dutch paper, packaging and distribution group, is to raise its dividend by 75 per cent, after higher earnings from its paper manufacturing operations buoyed 1995 results.

Net profit before extraordinary items rose 68 per cent from Fl 325m (\$19.6m) in 1994 to Fl 545m last year. The

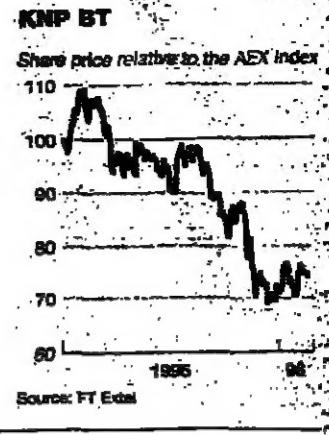
improvement prompted the company to lift its dividend from Fl 1.00 to Fl 1.75, although the payout ratio of 25 per cent remains in the middle of the group's target band of 25 to 45 per cent. Turnover in 1995 was up 14 per cent at Fl 15bn, while operating profits increased 45 per cent to Fl 917m.

Total net profit included an extraordinary charge of Fl 175m, consisting mainly of adjustments in the book values of

operations which have been divested or slated for sale. There were no extraordinary items in 1994. If the extraordinary item is included, total net profit showed a rise of 45 per cent.

The divestments, including the planned sale of the flexible packaging business, are part of a strategic reorientation announced in 1995.

The strongest sector in 1995 was KNP Leykam, the group's



Source: FT Data

Skandia agrees to sell US reinsurance offshoot

By Christopher Brown-Humes
in Stockholm

Skandia, the leading Swedish insurer, yesterday ended a century-long involvement in the US direct non-life insurance and reinsurance markets. The group's remaining reinsurance operations, both in life insurance and non-life outside the US, will be handled by Stockholm-based Skandia International.

Provisions for the sale dragged down Skandia's 1995 figures, but it managed to swing to an operating profit of SKr500m from losses of SKr187m in 1994.

Skandia said its main non-life and reinsurance operations, excluding SARC, had made a SKr1.05bn profit, virtually unchanged from 1994. But while Nordic activities had improved their performance, direct non-life insurance businesses outside the region had faltered, mainly because of soft UK market conditions.

Mr Harry Vos, head of group accounting, said the sale was in line with the group's strategy to withdraw from the US direct non-life insurance and reinsurance markets. The group's remaining reinsurance operations, both in life insurance and non-life outside the US, will be handled by Stockholm-based Skandia International.

Provisions for the sale dragged down Skandia's 1995 figures, but it managed to swing to an operating profit of SKr500m from losses of SKr187m in 1994. The group said it had strengthened its reserves for SARC by SKr1.2bn and provided for a guarantee for a further SKr400m. Overall the group's operating profit would have been SKr1.35bn higher in 1995, if SARC was excluded.

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Swedbank joins rivals in property assets disposal

By Hugh Carnegie
in Stockholm

Swedbank yesterday joined the queue of Swedish banks moving to offload the big property portfolios they were forced to acquire during the loan-loss crisis of the early 1990s. The bank said it would spin off its real estate holdings to its shareholders in May.

The savings bank foundations which are the main shareholders of Swedbank simultaneously announced they intended to sell off to Swedish and international institutions a 7.1 per cent stake in the bank - worth about SKr1.4bn (\$204.3m).

The sale will allow the foundations, which will continue to hold a 13.7 per cent share in Swedbank, to pay off SKr2.65bn in loans guaranteed by the bank as part of its rescue of the banking system during the loan-loss crisis.

Swedbank's plan to hand over its property company, called Tornet, to its shareholders follows similar moves by Skandinaviska Enskilda Banken

and Svenska Handelsbanken.

Tornet, into which Swedbank will inject SKr2.65bn of its own capital, holds properties in Sweden and elsewhere in Europe worth SKr9.3bn, bigger than the Handelsbanken holdings but much smaller than the SKr2.3bn held by SE-Banken.

Tornet will be listed on the Stockholm bourse in early May - before the other two bank companies.

Swedbank, meanwhile, reported operating profits in 1995 up to SKr4.3bn from SKr3.8bn in 1994. It said the figures did not fully reflect the extent of the improvement, as the 1994 profit was inflated by one-off capital gains of SKr1.9bn.

The main feature in 1995 was a fall in loan losses from SKr3.8bn to SKr2.2bn. But the underlying performance slipped, as operating profits before loan losses fell from SKr7.8bn to SKr6.5bn, reflecting the tough conditions in the Swedish market.

The dividend was set at SKr3.50 per share, 40 per cent higher than last year.

All of these securities having been sold, this advertisement appears as a matter of record only.

5,175,000 Shares



United Dominion Industries Limited

Common Shares
(no par value)

1,035,000 Shares

This portion of the offering was offered outside the United States and Canada by the undersigned.

Goldman Sachs International

BMO Nesbitt Burns International Limited

ABN AMRO Hoare Govett

CS First Boston

Schroders

Commerzbank Aktiengesellschaft

NationsBank/Panmure Gordon

4,140,000 Shares

This portion of the offering was offered in the United States and Canada by the undersigned.

Goldman, Sachs & Co.

Nesbitt Burns Securities Inc.

Dean Witter Reynolds Inc.

Deutsche Morgan Grenfell

Donaldson, Lufkin & Jenrette Securities Corporation

Duff & Phelps Securities Co.

J.P. Morgan Securities Inc.

Morgan Stanley & Co. Incorporated

Advest, Inc.

J. C. Bradford & Co.

McDonald & Company Securities Inc.

Wheat First Butcher Singer

CIBC Wood Gundy Securities Corp.

Levesque Beaubien Geoffrion Inc.

Gordon Capital, Inc.

RBC Dominion Securities Corporation

Midland Walwyn Capital Inc.

Scotiabank Capital Markets (USA) Inc.

February 1996

DSM N.V. invites shareholders to Extraordinary General Meeting

An Extraordinary General Meeting of Shareholders will be held at DSM's head office at Het Overloon 1, Heerlen (Netherlands) on Friday, 8 March 1996 at 14.00 h.

On the agenda are decision-making proposals concerning part of the DSM shares held by the State of the Netherlands, including an amendment to the DSM N.V. Articles of Association involving among other things the conversion of ordinary shares into cumulative preference shares and a compensation thereto.

The agenda with notes is available for perusal at the company's head office and can be obtained free of charge from said office and from the following depository banks:

United Kingdom: S.G. Warburg & Co. Ltd., London
Netherlands: ABN AMRO Bank NV, Amsterdam

Holders of bearer shares who wish to attend the meeting should deposit their share certificates with the depository bank not later than Monday, 4 March 1996, against a receipt entitling the holder to enter the room where the meeting will be held. Holders of registered shares should notify the Managing Board of Directors of their intention to attend the meeting not later than Monday, 4 March 1996.

Those who attend the meeting should present identification papers on request.

The above also applies to those who derive the right to attend the meeting from their rights of usufruct or lien on shares.

Heerlen, 22 February

INTERNATIONAL COMPANIES AND FINANCE

Profits at Elf Aquitaine recover to FFr5bn in year

By David Buchan in Paris

Elf Aquitaine, the French oil, chemicals and drugs group, yesterday announced a turnaround to net profit of FFr5bn (390m) for last year. Heavy provisions led to a FFr5.4bn loss for 1994.

Elf made FFr4.7bn worth of provisions in 1993 to cover asset write-downs, restructuring costs and accounting changes.

The turnaround, which Mr Philippe Jaffré, president, claimed put the group "back on the right trajectory", was also partly attributed to an improved performance by the oil exploration and production, chemicals and health divisions. Group operating profit rose from FFr1.1bn in 1994 to FFr5.5bn last year, while turnover edged ahead from FFr207.7bn to FFr208.3bn.

Mr Jaffré, who took over the helm at Elf in 1993, noted that over the past two years the group had sold off FFr15bn of non-strategic industrial assets and FFr5bn of non-strategic financial assets. It was also one of the first French groups to write down the value of core assets, to the value of FFr10bn.

He added that Elf intended to invest more than FFr130bn over the next few years, of which FFr10bn would be in industrial activities and exploration, FFr25bn in research, and FFr10bn in personnel training.

Elf's oil exploration and production activities, chiefly in the North Sea and Africa's



Philippe Jaffré: group 'back on the right trajectory'

Gulf of Guinea, produced a 16 per cent rise in operating income to FFr8bn last year. Oil output rose 8 per cent to 97,000 barrels a day, while reserves stayed unchanged.

Elf executives said they now had hopes for new deep-water fields off the coasts of Nigeria, Congo and Angola.

However, Mr Jaffré was downbeat on refining operations, on which Elf merely broke even last year. Arguing that margins would stay low for the foreseeable future, he pointed to the fact that Elf had scaled down its stake in the eastern German plant at Leuna and declined to enter refining in Shanghai and Malaysia. It now only had 15

per cent of its assets in refining and distribution.

Elf chemicals, chiefly through Elf-Atochem, had a boom year, increasing operating income from FFr1.8bn in 1994 to FFr3bn last year.

Elf-Sanoft, the group's pharmaceutical and beauty products subsidiary, yesterday reported an 18.6 per cent rise in net profits to FFr1.5bn last year, with the first full-year consolidation of results from Windthrop-Sterling of the US.

At that time spearheaded by Mr Pierre Bergéoy, the socialist finance minister - during the mid-1980s to integrate into global financial markets and help develop new ways of funding public debt.

The traders, dubbed "Group Four", were the original participants in what was in those days known as the CCPi, the Paris clearing house for financial instruments. It has since developed rapidly, changing its name to Matif, the French financial futures exchange. This week it celebrated its 10th anniversary.

From humble beginnings, offering the "notionnel" or French government futures contract, it has grown into the fourth largest derivatives market in the world, offering 16 separate products and witnessing the total volumes of contracts traded rise from 1.7m in 1986 to 71.1m last year.

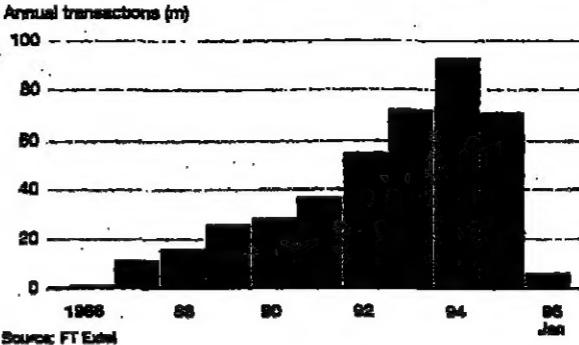
"When we started out, we decided it needed to break even with 1,000 contracts a day," says Mr Gérard Pfauwadel, then deputy secretary of the French treasury in charge of regulating the new market. He is now Matif's chief executive.

"We were generating 3,000 a day almost immediately, and now we operate 300,000 a day."

The creation of the new exchange was part of the efforts of the French government to make the Paris market more liquid and boost its attractiveness to investors.

Matif

Annual transactions (m)



Source: FT Estis

at that time spearheaded by Mr Pierre Bergéoy, the socialist finance minister - during the mid-1980s to integrate into global financial markets and help develop new ways of funding public debt.

The Matif was an essential part of the strategy, since derivatives provided an important way to make the country's cash market more liquid and boost its attractiveness to investors.

For Mr Pfauwadel, it was also a pioneer ahead of radical changes that would transform the French markets during the second half of the 1980s.

Matif was equally controlled by banks, stockbrokers and insurance companies, and represented the first institution in which the traditional rivals between the first two groups was broken down - ahead of legal changes which allowed banks to buy brokerage houses.

Mr Pfauwadel also points to the international development of the market. Starting with a purely domestic product and French members, it is now Matif's chief executive. "We were generating 3,000 a day almost immediately, and now we operate 300,000 a day."

The creation of the new exchange was part of the efforts of the French government to make the Paris market more liquid and boost its attractiveness to investors.

"Ten years is a short period, but in our business it is a very long time ago," he says.

"No-one in France guessed that we would become so large and well-established so quickly."

But not everything has been positive. Early in its history, Matif had to cope with a number of important setbacks, including the 1987 crash, and two substantial losses incurred by French groups on the derivatives markets, which tarnished its reputation.

More recently, the French derivatives market has seen business slowing down. After almost uninterrupted growth in the previous decade, the volume of contracts traded fell by nearly a quarter from 83.1m in 1994 to 71.1m last year.

Mr Pfauwadel says the drop reflects a cyclical change, and is a trend echoed in futures and options exchanges around

the world last year. He adds that the trend at the start of 1996 has looked far more positive. "We are more bullish than ever before," he says.

In the last year, Matif has also faced internal tensions among its members. Last Easter "locals", who trade on their own behalf in the market and make an important contribution to liquidity, went on strike for several days over concerns about increases in the commissions to be levied on them.

They are also concerned that the market would be threatened if the "open outcry" system of trading were jeopardised. This concern largely centres on whether a decision is taken in a few weeks to go ahead with electronic trading links connecting Matif and the French stock exchange with their two German counterparts, run by the Deutsche Terminbörsen in Frankfurt.

Mr Pfauwadel dismisses these concerns as those of a "minority".

Looking towards the next decade, he predicts that there will be "fewer, bigger markets", and hopes simply that Matif will be among them. He says his priority for the future is "to ensure the market is efficient, cost-effective and liquid".

Success of Losec behind 25% rise in Astra earnings

By Christopher Brown-Humes in Stockholm

Shares in Astra rose almost 5 per cent yesterday after the fast-growing Swedish drugs group showed a strong increase in 1995 profits and unveiled plans to list its shares on the New York Stock Exchange.

The group increased profits by 28 per cent from SKr8.5bn to SKr12.6bn (\$1.6bn), maintaining the momentum that has taken its market value above \$22bn to become the Nordic region's biggest company.

Its profits are nearly as big as Volvo's, which yesterday reported a pre-tax figure of SKr1.6bn, even though its sales at SKr35.5bn are only a fifth as large as the vehicle maker's.

The group's performance continues to be driven by Losec, its blockbuster and ulcer treatment that may become the world's top-selling drug this year. Losec sales climbed 38 per cent to SKr15.3bn, while total sales of the drug (including those through the company's Astra-Merck joint venture in the US and licensees) rose 22 per cent to SKr21.0bn.

Losec gained share in most of its main markets, giving it 40 per cent of the European market, 27 per cent in the US, and 5 per cent in Japan.

But Mr Hakan Mogen, Astra

chief executive, believes the drug can achieve even greater success, although analysts were sceptical of his claim that they might be able to double its US sales.

Pulmicort, the group's anti-asthma treatment, saw sales rise 17 per cent to SKr4.34bn. Astra hopes to get approval to launch this drug, delivered through a special inhaler, in the US later this year.

Total group sales advanced 18 per cent in constant currencies, against market growth of 8 per cent. In Europe, Astra's sales grew 14 per cent, twice the market rate.

Mr Mogen said the group had only been modestly hit by pricing pressures caused by the cost-containment efforts of the world's health authorities. The main pressure last year was felt in Germany.

The company hopes to gain a listing on the New Stock Exchange after mid-May.

Analysts expect a slower rate of profit growth in 1996 because of the impact of the stronger krona. Mr Franc Gregori, pharmaceuticals analyst with Paribas in London, said: "Astra remains the superb story that it has been for the past seven years. But the more difficult Losec is, the more difficult it will be for Astra to replace when it begins to come off-patent in the year 2002."

European group in Hungarian TV bid

By Virginie Merah in Budapest

CL^{SA} Multi Media, the Luxembourg-based European media group, intends to bid for the concession for Hungary's second television station, the first terrestrial station the country is offering to private investors.

The Hungarian authorities are expected to call a tender for a 10-year concession for the frequencies used by MTV2 in the first half of this year. The aim is to start the new channel in January 1997.

CL^{SA}, whose largest shareholders are Groupe Bruxelles Lambert, the Belgian holding company, and Havas, the French media group, said it was in talks with local and international media companies and intended to take a stake of up to 49 per cent in a bid consortium.

CL^{SA}, Europe's oldest commercial broadcaster, holds stakes in 25 television and radio stations in Europe, including RTL channels in Germany, France and the Benelux countries, and is part of the winning consortium for Channel 5 in the UK. However, until now, it has not managed to break into terrestrial television in the former eastern bloc after bidding unsuccessfully for licences or channels in Poland and the Czech Republic.

Matif celebrates 10 speculative years

The Paris exchange has seen rapid growth since its inception, writes Andrew Jack

In February 1986, a handful of traders tucked away in a corner of the Palais Brongniart, the old stock market building in central Paris, began buying and selling a new financial contract.

The traders, dubbed "Group Four", were the original participants in what was in those days known as the CCPi, the Paris clearing house for financial instruments. It has since developed rapidly, changing its name to Matif, the French financial futures exchange. This week it celebrated its 10th anniversary.

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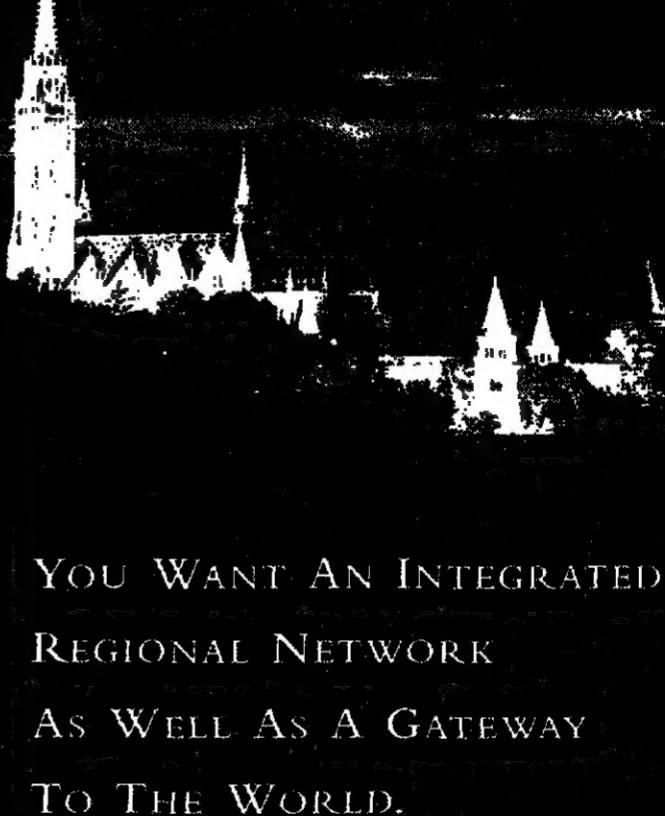
More recently, the French derivatives market has seen business slowing down. After almost uninterrupted growth in the previous decade, the volume of contracts traded fell by nearly a quarter from 83.1m in 1994 to 71.1m last year.

Mr Pfauwadel says the drop reflects a cyclical change, and is a trend echoed in futures and options exchanges around

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INTERNATIONAL COMPANIES AND FINANCE

AMERICAS NEWS DIGEST

Sears, Roebuck to pull out of Prodigy

Sears, Roebuck, the US retailer, said it was planning to sell its 50 per cent stake in Prodigy, the third largest computer online information service, confirming widespread speculation. IBM, which also holds a 50 per cent stake, is believed to have been seeking control of the Prodigy joint venture for some time. It was not clear yesterday whether IBM would now make an offer for Sears' stake.

Formed in 1984 – and formally launched as a US nationwide online information service in 1990 – Prodigy has been a difficult partnership, industry analysts said, because of the differing goals of IBM and Sears. Whereas IBM views Prodigy as part of its broad Internet strategy, Sears' interests had been focused on electronic shopping.

Mr Arthur Martinez, Sears chief executive, told financial analysts yesterday that Prodigy did not fit into Sears' long-term plans. Prodigy is the third largest consumer-oriented online service, after CompuServe and America Online, and had about 1.3m subscribers at the end of June, an increase of 11 per cent over the previous six months, according to Simba Information, a US market research group.

Louise Kehoe, San Francisco

Sprint quits Polish project

Sprint International, the US telecommunications operator has decided to withdraw from a \$100m private fixed telephone line project with RP Telekom in Poland after a two-year involvement. Telia, the Swedish national operator, will take Sprint's place in the project which is backed by the International Finance Corporation (IFC) and a consortium of western banks, including ING of the Netherlands, Dresdner Bank of Germany and Société Générale of France.

Sprint's decision was prompted by RP Telekom, Poland's largest privately-owned fixed-line operator, which is the US company's partner in SRPT, the joint venture set up to build and operate the local networks. Sprint's severance agreement with RP Telekom is described by analysts as "mutually beneficial" and follows "a divergence of the strategic interests".

Sprint recently set up Global 1, an international alliance with France Télécom and Deutsche Telekom, while Telia and RP Telekom last year set up Netia, a \$350m joint project to construct and operate 350,000 fixed lines in 10 regions. The IFC, which committed \$7m as equity investment in SRPT as well as \$25m worth of loan financing, has said it would continue with the project.

Christopher Bobinski, Warsaw

Delta in deal with unions

Shares in Delta Air Lines, the third biggest US carrier, rose \$1 to \$75.50 in early trading yesterday after the company announced that it had reached what could turn out to be a landmark cost-cutting deal with representatives of its pilots' union. However, the deal still has to be ratified by the union leadership and submitted to the membership for a vote.

The agreement – reached after a year of collective bargaining that included eight months of federal mediation – will cut the pay of Delta's pilots by 2 per cent for two years and provide for the early retirement of at least 500 pilots who are 50 years old or more, so enabling the airline to make further progress towards its goal of reducing operating costs by \$2bn a year by June 1997. In return, the pilots will get options to acquire 10m Delta shares and a non-voting seat on the board.

The deal also clears the way for Delta to launch low-cost, no-frills services on routes where the competition is fiercest by paying pilots lower wages and requiring them to work longer hours on these routes.

Richard Tomkins, New York

Paramount puts Viacom under pressure

By Tony Jackson
in New York

Viacom, the US media group, saw continued pressure on its Paramount film studio in the fourth quarter, with earnings from the entertainment division down from \$22m to \$1m.

There was also a 33 per cent drop in earnings from the Blockbuster video chain, to \$107m. Group earnings were down 8 per cent at \$280m.

Last month Mr Sumner Redstone, Viacom chairman and controlling shareholder, dis-

missed Mr Frank Biondi, chief executive, citing as one reason Mr Biondi's alleged slowness in tackling Paramount's problems. Viacom acquired Paramount for \$1bn in March 1994.

The company said yesterday that feature film revenues were up 6 per cent in the quarter, although this was more than offset by weakness in video games. Entertainment revenues were down 1 per cent at \$307m, while cash flow fell 44 per cent to \$37m. Mr Redstone said Paramount had "regained momentum" and

had started 1996 strongly, with scheduled film releases including *Mission Impossible* with Tom Cruise and *Star Trek Generations II*.

The broadcasting division, which includes the MTV and Nickelodeon cable channels, raised its revenue by 11 per cent in the quarter to \$301m, while cash flow rose 22 per cent to \$194m. This was due mainly to higher advertising revenue and affiliate fees at the cable networks.

The video, music and theme parks division, consisting

chiefly of Blockbuster, increased its revenues by 19 per cent to \$288m in the quarter, but cash flow fell 15 per cent to \$184m. Viacom said this was mainly due to increased amortisation on rental tapes, which it treats as an operating cost. Blockbuster added a net 214 new stores in the quarter, and same-store sales rose 8 per cent.

The publishing division, which includes Simon & Schuster, raised revenues 17 per cent in the quarter to \$870m, while cash flow rose 32 per cent to

Oracle and Verifone in Internet commerce venture

By Louise Kehoe
in San Francisco

Oracle, the leading database software company, and Verifone, the largest supplier of credit card verification systems, have formed an alliance to develop an "end-to-end" system for secure electronic commerce on the Internet.

The system will incorporate software for use by consumers, merchants and banks to complete transactions using a range of payment methods including credit and debit cards, smart cards and electronic cash.

Other software companies have also announced technology to enable secure electronic commerce. Oracle claims, however, that it will be first to provide all of the systems needed to complete transactions as they occur.

The Oracle-Verifone system will incorporate an "electronic wallet" built into an Internet browser, software for use by electronic merchants to handle payments and a "gateway" to link Internet transactions to bank's existing computer systems.

Wells Fargo Bank said it planned to use the system, which is expected to be complete by the third quarter of this year, to enable its merchant customers to process Internet payments.

"Internet commerce is a trickle today but will rapidly become a torrent once the issue of handling large volumes of transactions is solved," said Mr Dudley Nigg, executive vice-president of Wells Fargo.

Concerns about the security and privacy of Internet transactions have been a barrier to electronic commerce. However, with the recent announcement by Visa International and MasterCard, the two leading credit card companies, of a standard security system for Internet payments, "the payment security issue is now largely behind us," said Mr Roger Berman, vice-president of Verifone.

Daniel Dombe

Competition may shatter Vitro's pride**Operations abroad are a headache for Mexico's glassmaker**

Vitro, the Mexican glass manufacturer, is steeling itself to fight not only competitors but internal problems.

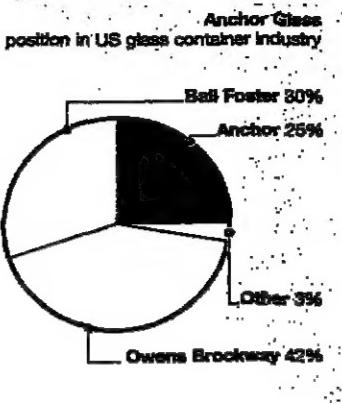
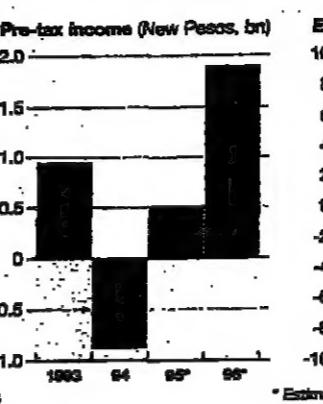
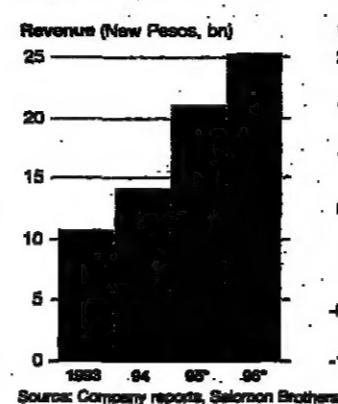
The company's current problems stem from foreign operations – which had been thought to signify the company's arrival as an international player – and from peso-based financing that has failed to keep in step with dollar-based income.

As one of Mexico's most traditional corporations, predominant in several sectors, it has also been slow to respond to the opening of Mexico's economy.

Its core operations remain reasonably strong, despite the crumbling of the Mexican domestic economy following the 1994 peso devaluation. Exports, which are mostly flat glass sales to US car manufacturers, rose 18.5 per cent to \$202m in 1995, according to the company.

Executives argue that if the currency had not tumbled once more at the end of the year, operating cash flow for 1995 would stand close to the \$600m generated the previous two years.

However, the weakness of the peso and a jump in interest rates are expected to bite into fourth-quarter profits, due in the next few weeks.

Vitro

Vitro will soon face its first significant competition at home – most notably from the French manufacturer Saint-Gobain, which will be starting up a can-glass factory this year with a capacity of 500,000 cans a year, and a second, flat glass factory in May 1997.

"There's certainly room for a competitor," says Mr Alain De Metz, Saint-Gobain director-general in Mexico City. Manufacturers such as Cérame, Shell and Eastman are also planning to increase their production of PET, a plastic substitute for the glass bottles Vitro sells to soft drink companies.

However, Vitro's market share in flat glass and glass containers in Mexico is so large – a near monopoly – that such developments are unlikely to make much of a dent on profitability in the short term.

Foreign subsidiaries pose

more of a problem. Last month, Vitro announced a restructuring of its troubled US glass containers subsidiary, Anchor Glass, merging it with the Mexican operations in the same market.

Vitro's 1995 hostile takeover of the company, now the US's third-largest glass container manufacturer, for \$200m, had been a source of pride – one of the first Mexican purchases of a US producer in preparation of a free trade between the two countries. But demand has contracted unexpectedly, and Anchor Glass's present operating margin of about 2 per cent is much lower than its rivals.

A more serious constraint is Vitro's financing. Total liabilities stood at 18.2bn pesos (then \$2.5bn) at the end of September, and are overwhelmingly in pesos. Sales for the first nine months of 1995 were 14.4bn pesos (\$1.9bn at current rates).

"It is too tight. It lacks flexibility," says Mr José Antonio López, head of financing and development, who says that levels of about \$600m in operating cash flow allow the company to meet its obligations and maintain capital expenditure of about \$200m a year, but little else aside, certainly not enough to support associated companies such as Cyda, a textile company, and Grupo Financiero Serfin, which owns the country's third-largest bank.

"We either increase our cash flow by about \$75m in the short term or we decrease our debt by about \$500m over the next two years. There might well be a combination of the two," says Mr López. But with only sluggish Mexican growth expected for 1996, increasing cash flow may be difficult.

For decreasing debt, Mr López would like to make an international public offering for about 10 per cent of the company, but the current low levels of the stock preclude that option. "If we

can't show the market that we can steadily get debt down then we'll definitely be open to some kind of sell-offs," he says, although he is unwilling to provide specifics.

"One of the problems with Vitro is that its peso debt is not linked to its dollar income," said Mr Luis Villalobos, head of research at Citibank in Mexico City. At present, the company is extremely vulnerable to Mexican interest rates, which in real terms are twice the level of their US counterparts and represent a constant drain on revenues, which may come from exports, Anchor Glass, or Vitro's other US operations.

More details on financing plans may emerge soon, in the wake of the positive, if muted, reaction to Anchor Glass's restructuring. But many batons lie ahead if the company is to break out of its legacy of the past few years.

Daniel Dombe

COMPAGNIE FINANCIÈRE OTTOMANE SA**Annual general meeting 1996****Notice of meeting**

The annual general meeting for the year 1996 of Compagnie Financière Ottomane SA will be held on Wednesday 15 May 1996 at 11.30 am at Banque Faribas Luxembourg, 10a boulevard Royal, Luxembourg to transact the following business:

Resolutions

- To receive the report and adopt the audited accounts for the year ended 31 December 1995.
- To approve the proposed distributions.
- To discharge the directors and auditors.
- To re-elect Monsieur Jacques de Fouchier, Monsieur Christian Manser and Sir John Smith as directors.
- To reappoint Deloitte & Touche as auditors.

Monsieur J Wimandy, Secrétaire Général
Compagnie Financière Ottomane SA
23 Avenue de la Porte Neuve
L-2227 LUXEMBOURG

Notes

To attend the general meeting, holders of bearer shares must deposit their shares at least 10 days before the date fixed for the meeting.

In Luxembourg at the head office of the company at the above address.

In London, at Ottoman Financial Services, King William House, 2A Eastcheap, London EC3M 1AA.

In France, where shares are deposited with SICOVAM, shareholders should advise the blocking of their shares through their deposit agent either to Banque Paribas, 3 rue d'Andin, 75002 Paris or to Compagnie Financière Ottomane, 7 rue Meyzebeck, 75009 Paris.

The report and the accounts which will be presented to the general meeting are available to the shareholders at the head office in Luxembourg and at the offices in London and Paris.

22 February 1996

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There he is. Fourth row, second from the left. The one with the moustache. Obvious really.

Maybe not. The unsavoury-looking character you're looking at is more likely to be your average neighbourhood slob with a grubby vest and a weekend's stubble on his chin.

And the real refugee could just as easily be the clean-cut fellow on his left. You see, refugees are just like you and me.

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INTERNATIONAL COMPETITION C-310 GAS INSULATED SUBSTATION DELIVERY DATE POSTPONEMENT
COMPANHIA PARANAENSE DE ENERGIA - COPEL - informs that the delivery of the qualification documents and price bid for the International Competition C-310 - Gas Insulated Substation - was postponed to April 09, 1996, at 2:00 p.m., Rue Vol

INTERNATIONAL COMPANIES AND FINANCE

NEWS DIGEST

Pasminco registers sharp improvement

Pasminco, the world's large zinc metal producer, yesterday posted a sharply improved first-half result, despite slightly lower prices. It made an after-tax profit of US\$20.2m (US\$15.3m) in the six months to end-December, compared with US\$6.5m a year earlier. Gross revenues rose from US\$43.1m to US\$45.9m, while earnings per share stood at 2.5 cents, against 0.8 cents.

Although the 1994-95 profit appeared slender, it helped the company to a net A\$12.2m surplus for the full year - the first time Pasminco has been in the black since 1990. The company welcomed the latest figure as "a further step in the steady profit improvement", and its shares gained 3 cents to close at A\$1.54.

During the most recent half-year, Pasminco said the zinc price, in US dollar terms, had been "marginally lower" by some US\$26 a tonne, with the slightly stronger exchange rate also impacting unfavourably on earnings. Zinc and lead metal production from its Australian smelters increased in the six months, but the rate of production from Breda Zinc in the Netherlands was marginally lower. There was also lower zinc production of zinc and lead in concentrates.

The group said it was cautious about the outlook: "While global demand for zinc remained firm during the second half of 1995, stock levels of the London Metal Exchange declined at a steady rate. Demand conditions have, since year-end, shown signs of weakening, and the pace of stock declines on the LME has slowed."

The company sounded a brighter note on the lead front, where demand remained firm.

Nikki Tait, Sydney

Kersaf Investments climbs 34%

Kersaf Investments, the South African leisure and casino group, reported a 34 per cent rise in attributable income to R188.6m (\$35.8m) for the six months to December 31. Earnings per share before an exceptional item rose 16 per cent to 147 cents, compared with 126 cents last year. However, the increase to 167 cents with the inclusion of an exceptional R18.7m net profit from the sale of half the group's convertible debentures in the City Lodge hotel chain. The interim dividend was 80 cents a share, compared with 72 cents.

A surge in overseas visitors to South African Sun International and City Lodge hotels, and strong trading at the Paradise Island resort in the Bahamas lifted turnover 10 per cent to R1.4bn. These gains offset a R6.5m increase in interest payments and a R7.5m tax charge payable for the first time as Sun International resorts in former self-governing homelands fell within the national tax net.

Mark Ashurst, Johannesburg

Setback for Thai broker

Securities One, a large Thai brokerage company and part of the One Holding group of companies led by Mr Pin Chakaphan, reported a 17 per cent fall in net profit to Bt34.2m (\$3.4m) in 1995 from a year earlier. A full balance sheet was not released, but the sharp fall, which analysts had predicted, reflected the same problems all Thai finance and securities companies faced in 1995: low market turnover, which hurt commissions, and a bearish stock market, which made their mark on companies' own trading accounts.

The profit decline at Securities One was smaller than those suffered by other finance and securities companies. Broker M.G. Asia predicts that earnings in the sector as a whole were likely to decline an average of 25 per cent year-on-year. For example, pusitai Phatra, the country's second largest finance and securities company, fell 26 per cent to Bt1.42bn in 1995. Third largest Phatra Thanakrit saw its profits fall 20 per cent to Bt1.5bn, while fourth largest Asic Credit posted a 28 per cent profit decline to Bt22.4bn.

Analysts said those companies in the sector with a higher exposure to the securities side of the business were in general hit harder than those with balance sheets dominated by the more stable but less lucrative finance side.

An exception was those companies which had a large amount of hire purchase loans and credit extended to the property sector, such as CMIC and Union Asia respectively. Both sectors are extremely sensitive to rises in domestic interest rates, a recurring phenomenon in 1995, because hire purchase loans are granted at a fixed rate while the property sector is highly geared.

Ted Barakat, Bangkok

Egco sales steady in fourth term

Results from the first full year of operations at Electricity Generation Co (Egco), Thailand's largest privately-owned power producer, have provided a boost to the company ahead of its road show for a public offering, scheduled to begin later this week. Fourth-quarter revenue held steady at Bt955m (\$34.3m), indicating that the company's 1,200 megawatt power plant in Rayong has been running smoothly at about 84 per cent of capacity, according to brokers Merrill Lynch.

Gross margins dropped to 55 per cent in the fourth quarter from more than 60 per cent earlier this year. Analysts said the decline was healthy as it reflected almost Bt200m in ongoing maintenance costs at the plant, necessary if it is to have an uninterrupted stream of revenue. The bulk of the funds expected to be raised during the company's share placement will be used to buy a Bt200m, 224 megawatt power plant in southern Thailand. Other funds will be used to repay loans, which is likely to reduce interest costs to the company this year.

Ted Barakat

Coles to integrate two units

Coles Myer, Australia's biggest retailer which has been beset by executive departures and corporate governance issues recently, is to "integrate" the management of its Fossays and Target chains. Both are discount store businesses, with Fossays' 152 outlets mainly focused on rural locations, and Target's 104 tending to be in metropolitan areas. Both retail brands will be retained.

Nikki Tait

The Directors of

Luthy Baillie Dowsett Pethick & CO. LIMITED

have pleasure in announcing that on 7th February 1996

MR KOICHI WADA

was elected an Executive Director of the Board and a member of the Executive Committee of the Company

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Japanese brewers hurt by drop in consumption

By William Dawkins in Tokyo

Japan's three listed brewers - Kirin, Asahi and Sapporo, finished 1995 with a hangover, caused by declining beer consumption and a price war.

Kirin, the market leader with just under half of domestic consumption, yesterday reported a lacklustre year in which it said overall Japanese domestic spending on beer fell 6 per cent to Y30.1bn.

Kirin expects a modest overall recovery in the current year to next December, to recurring profits of Y18bn, on sales of Y14.8bn.

Sales and profits at Asahi, Japan's second largest brewer with about 30 per cent of the domestic market, outperformed Kirin, partly helped by the resilience of demand for its dry beer brand.

However, Asahi's 1.4 per cent rise in unconsolidated recurring profits to Y21.7bn was mainly attributable to lower interest rates and financial asset write-downs. Sales were virtually stagnant, down

0.5 per cent to Y870.5bn.

Like Kirin, Asahi expects a modest recovery this year, to sales of Y873bn and recurring profits of Y22bn. Asahi also announced yesterday that it planned to take advantage of last year's government decision to suspend tax on share buy-backs and spend up to Y16bn in repurchasing up to 6m of its own shares. By reducing the number of shares on the market, this could support Asahi's share price.

The smallest of Japan's listed brewing trio, Sapporo, with almost 20 per cent of the market, reported a 0.6 per cent fall in unconsolidated recurring profits to Y14.3bn, on sales down 1.7 per cent to Y620.15bn. Sapporo said it expected a relatively strong recovery in recurring profits, up by almost 12 per cent to Y16bn, on sales up 2.4 per cent to Y635bn.

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December 1995

NAB confirms purchase of 5.8% interest in St George

By Nikki Tait in Sydney

National Australia Bank, Australia's biggest banking group, yesterday confirmed it was the "mystery buyer" of shares in St George Bank, the Sydney-based regional concern.

It added that it had amassed a 5.8 per cent stake in the smaller institution.

But NAB - which also owns the Yorkshire, Clydesdale and Northern banks in the UK and recently acquired Michigan National in the US - said it would not be making a full takeover bid for St George "in the short term".

"The investment... is a prudent step to ensure that NAB preserves its strategic objectives," said Mr Don Argus, chief executive. "St George Bank has a strong New South Wales franchise with an attractive customer base in what we believe is an important Australian market."

He said NAB would not be seeking board representation "at this stage", nor a closer operating relationship. But he appeared to be making a pitch for the freedom to forge a closer union at some stage when he added that changes in technology meant it was "critical" that Australian banks are

not hampered by industry competition restrictions which fail to recognise developments in the global financial services marketplace".

Although NAB is the country's biggest bank, recent rulings on takeovers in the banking sector have always appeared to give it the possibility of acquiring St George. The competition authorities have suggested one state should have at least one regional banking competitor, as well as the big four national banks. In NSW, Advance Bank is a strong regional competitor, which could make a takeover of St George acceptable.

As a result, there was immediate speculation that NAB was behind that buying of St George shares earlier this week. However, there was puzzlement yesterday over why NAB was moving so slowly - unless it wished to see the outcome of the March 2 federal election, which could prompt more relaxed attitudes to banking mergers.

St George said it was glad the uncertainty was resolved, and welcomed NAB on to the register. Its shares ended 31 cents higher at A\$8.69, capitalising the bank at about A\$1.7bn (US\$1.3bn). NAB shares fell 24 cents to A\$12.10.

Further to this increase of capital, and in order to protect the rights of the holders of such convertible bonds and of the October 1995 bonds redeemable in shares, in accordance with their respective terms and conditions, the holders of such bonds are informed that the conversion and redemption ratios are adjusted as follows:

**ADJUSTMENT OF THE CONVERTIBLE BONDS
6 % MARCH 1993 AND 4.5 % APRIL 1995
CONVERSION RATIOS, AND OF THE BONDS REDEEMABLE
IN SHARES 4.5 % OCTOBER 1995 REDEMPTION RATIO**

AXA's Board of Directors, in connection with its increase of capital which subscription period commenced on January 26, 1996 and ended on February 8, 1996 inclusive, decided on January 16, 1996 to suspend the exercise of the 6 % March 1993 and 4.5 % April 1995 conversion rights from February 9, 1996 until February 20, 1996 inclusive.

Further to this increase of capital, and in order to protect the rights of the holders of such convertible bonds and of the October 1995 bonds redeemable in shares, in accordance with their respective terms and conditions, the holders of such bonds are informed that the conversion and redemption ratios are adjusted as follows:

- 6 % March, 1993 convertible bonds: the conversion ratio of 5 shares of FRF 60 nominal value each for 1 convertible bond is increased to 5.15 shares for 1 convertible bond;

- 4.5 % April, 1995 convertible bonds: the conversion ratio of 1 share of FRF 60 nominal value each for 1 convertible bond is increased to 1.03 share for 1 convertible bond;

- October 1995 bonds redeemable in shares: the redemption ratio of 65,445 shares of FRF 60 nominal value each for 1 bond redeemable in shares is increased to 67,408.35 shares for 1 bond redeemable in shares.

The holders of 6 % March, 1993 convertible bonds and of 4.5 % April, 1995 convertible bonds may ask for the conversion in shares of their convertible bonds from February 21, 1996 in accordance with the new conversion ratios as indicated hereabove.

The legal notice is published in the *Bulletin des Annonces Légales Obligatoires* dated February 21, 1996.

COMPAGNIE FINANCIÈRE OTTOMANE GROUP

Results for the year ended 31 December 1995

	Investment Business	Banking Business	Total Group
	Carrefour Turc	In Turkey	Bank
	1995	1994	Bank
Net interest income	FRF 7,000	FRF 7,000	FRF 7,000
Interest on loans	8,684	121,589	169,164
Interest on investments	4,905	30,312	24,571
Gains on revaluation of loans	95	(34,867)	14,435
Land investments	13,613	5,830	11,613
Corporate income	1,524	1,141	4,121
Bank income	8,896	4,529	8,815
Bank losses	21,447	35,172	28,312
Foreign currency gains	2,104	1,188	4,059
Other	37,394	17,907	59,233
Operating expenses	19,348	21,160	161,256
Charge for bad and doubtful debts	—	—	17,812
Operating profit before tax	39,454	11,139	37,177
Corporation tax	(2,123)	4,121	8,170
Operating profit after current tax	37,331	7,018	27,002
Deferred tax	—	—	11,590
Net retention loss	—	—	18,151
Profit after tax attributable to shareholders	—	—	97,982
Distributions proposed	—	—	22,320
Profit retained	—	—	45,167
Earnings per share	FRF 1.31	FRF 0.79	FRF 1.42
Capital Resources	FRF 24.57	FRF 16.50	FRF 1.142.183
Exchange rate TL/FRF 12.43/0 per 1994/7,145.75	1995	1994	1994

The directors recommended, subject to approval at the AGM on 15 May, the increase of the dividend from FRF 12.50 per share before tax to FRF 14.00 per share on 22 May. The increase of the dividend will be payable on 22 May 1996.

Dividends will be paid on the basis of the number of shares outstanding on 22 May 1996.

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COMPANY NEWS: UK

Expansion opportunities being sought in Asia and eastern Europe

Overseas growth boosts Commercial Union

By Ralph Atkins,
Insurance Correspondent

Commercial Union, the largest UK-based composite insurer, yesterday made clear it was steering clear of seeking acquisitions in an increasingly tough home market as overseas business helped lift 1995 operating profits 14 per cent to £509m (£784m). Pre-tax profits, including realised investment gains and losses on the termination of activities, were £634m against a restated £480m.

Mr John Carter, chief executive, said the emphasis was on international expansion by organic growth and new ventures, particularly in Asia and eastern Europe where CU has a life operation in Poland. CU is also looking to expand its US business. Mr Carter's comments distinguished CU's strategy from that of rival insurers and other UK-based financial institutions.

"We are not out there looking for acquisitions," he said, and rebuffed suggestions that CU might bid for Clerical Medical, the UK mutual life insurer which is up for sale.

Highlighting the tougher conditions at home, UK general underwriting profits fell to £18m (£93m) with premium income dropping 11 per cent to £1.5bn. As well as fierce price cutting, CU said subsidence claims cost £26m more and the severe December weather brought £33m in claims.

CU estimated that recent bad

weather could lead to up to £10m in claims. The bomb attack in the Docklands could result in losses of £2m but the burden of commercial claims of more than £100,000 would fall on Pool Re, the state-backed terrorism reinsurer.

Telephone sales was being kept low-key amid tough competition. The number of private cars insured fell by 13 per cent.

Operating profits were also higher in the Netherlands and the US. Mr Carter said: "Our widespread general insurance operations - with 69 per cent of premiums outside of the UK - and the stabilising effect of the group's life business, will be of increasing importance as the cyclical downturn in the UK takes effect."

Life profits were £87m higher at £244m and total premium income was £8.65bn (£6.76bn).

The figures took account of the EU insurance accounts directive. Mr Peter Foster, finance director, said the move



John Carter: rebuffed suggestions of a bid for Clerical Medical, saying CU was not looking for buys

would introduce more consistency in the format of European insurers' profits. But the

scope for individual companies to adopt different interpretations, particularly in the treatment of investment gains, "makes any true comparison still very difficult".

Zeneca to spin off its seeds business into joint venture

By Jenny Luebke

Zeneca, the life sciences group, is to spin off its seed business, with annual sales of more than £150m, into a joint venture with Royal Vanderhende, a unit of Dutch Sulzer Unie.

The joint venture, to be based in Kapelle in the Netherlands, will be among the world's top five seed companies, with sales of £300m a year. Zeneca and Sulzer Unie currently rank 10th and 15th in the £7bn-a-year world seeds industry, which is highly fragmented and offers poor returns.

Zeneca seeds had been making losses for three years. The spin-off would not affect the group's aim of restoring the

business to break-even this year.

It would generate substantial savings - estimated by analysts at more than 10 per cent of the cost base. And it would bring gains through complementary seed breeding programmes.

Analysts yesterday welcomed the joint venture as part of a much-needed house-cleaning exercise at Zeneca which was promised for this year. Other Zeneca businesses under review are the textile dyes and biodegradable polymers units.

However, the move represents a strategic shift within the group, as well as a drive towards greater profitability.

Put together in a series of

acquisitions in the late 1980s at a cost of more than £200m, the seeds business was intended to complement the group's fledgling biotechnology business by providing a sales base for genetically engineered seeds.

Zeneca said it remained committed to developing such seeds through its plant science business, which it is retaining.

The joint venture would be one of several companies with which the plant science business would work.

Mr Pragnell said both companies would benefit from "critical mass" in a fragmented market.

The two companies hope to proceed with the joint venture by the middle of this year.

Ashanti lists in New York

By Alison Smith,
Investment Correspondent

The Lloyds TSB Group would consider buying another building society to add to Cheltenham & Gloucester, the former society which became its mortgage lending arm last summer.

Sir Brian Pitman, group chief executive, said in an interview that the merger between Lloyds Bank and the TSB Group, which took effect late in December, had not impaired the group's ability to make further acquisitions.

"If we could acquire another building society at an acceptable price, to make us an even lower-cost provider than we are at the moment, then we'd be interested," he said.

Sir Brian said that the £350m annual savings which he had promised from the TSB deal by 1998 was a "conservative" figure. "We shan't deliver less, and we might deliver more."

The Lloyds TSB group is already the UK's third largest mortgage lender, behind Halifax Building Society and Abbey National, but Sir Brian's interest in buying a society contrasts with the view taken by some other senior bankers.

Mr Derek Wanless, chief executive of National Westminster Bank, said this week: "We can't at the moment make the economic case for the acquisition."

"If we compare ourselves with some of the retail stores," he said, "so many of them have grown organically and grown very, very well without acquisitions".

tion of a building society, and so we have no intention to do so".

Apart from the high price a society might seek, the UK mortgage market is relatively flat and competition for new business is fierce.

Equally, it is doubtful whether any building society would want to be acquired by an organisation certain to cut back its branch network in the interests of lower costs. Lloyds TSB already has the most extensive high street presence of any bank.

Last week, Lloyds Abbey, the life assurance group mainly owned by Lloyds TSB, said it would be quite interested in buying a mutual insurer. Sir Brian said Lloyds faced a dilemma in life assurance as to whether acquisition was a better way of expanding than organic growth.

"My guess is that if a mutual life assured was going too cheaply, then someone would come in and spoil the party."

Despite his recent track record of deals and attempted deals Sir Brian was clear about the virtues of expansion through investing in existing businesses.

"If we compare ourselves with some of the retail stores," he said, "so many of them have grown organically and grown very, very well without acquisitions".

Lloyds TSB still interested in deals

By Alison Smith,
Investment Correspondent

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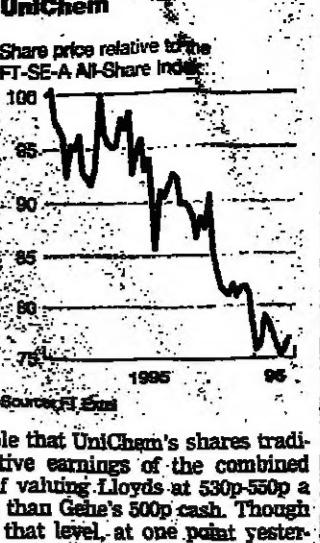
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"If we compare ourselves with some of the retail stores," he said, "so many of them have grown organically and grown very, very well without acquisitions".

LEX COMMENT

Lloyds Chemists

Shareholders in Lloyds Chemists must be reaching for the aspirins as they struggle to work out the relative merits of the two bids for the company. Yesterday's counter-offer from Germany's Gehe has one great attraction: it is a simple 50p-a-share cash offer. The rival cash-and-shares bid from UniChem requires greater analysis. In most bat-



tles, the bidder's share price comes under pressure. UniChem's has rallied because the Lloyds deal offers the prospect of substantial earnings enhancement in the first year. Applying the multiple that UniChem's shares traditionally enjoy to the prospective earnings of the combined group would have the effect of valuing Lloyds at 530p-550p a share - up to 10 per cent more than Gehe's 50p cash. Though UniChem's offer is still below that level, at one point yesterday it was within spitting distance.

Unfortunately, such calculations only highlight UniChem's problem: its success will be entirely dependent on its share price. Any slide in its stock could have a snowball effect, reducing the value of the bid, which in turn would undermine confidence in UniChem's ability to clinch the deal and cause its share price to fall further. Given its volatility, this is not unlikely. And since Gehe's bid, unlike UniChem's, is not final, the German group could still strike a knock-out blow if UniChem seemed to be edging ahead.

Gehe's hand, strengthened by such technicalities, will be difficult to beat, despite the merits of UniChem's case.

DIGEST

Vodafone sees slower growth

Vodafone, the UK market leader in mobile phones, expects profits growth to slow next year as a consequence of lower tariffs introduced to compete with digital services operators, especially Orange Communications.

Its average revenues per customer are already falling - from £597 in 1995 to £581 this year - as the number of higher spending businesses is declining compared with lower spending residential subscribers.

Alan Cane

Mid-States warns on results

Mid-States, the US-based automotive parts distributor, yesterday said its 1995 profits were likely to halve after it lapsed into the red in the final quarter. The shares fall 6p to 33p.

Soft demand, competitive pressures and restructuring costs would affect pre-tax profits, which were likely to fall from \$5.9m to \$2.7m, the company said.

Motoko Rich

Shares in Learmonth and Burchett Management Systems fell a further 12p to 143p yesterday, after third quarter pre-tax losses which resulted in a nine month deficit since profits at the interim stage. When the software company warned of the losses at the beginning of the month the shares fell 45 per cent to 17p. It blamed weak revenues outside the US and a shortfall in implementation and training revenues worldwide.

It was taking action, but warned of risks and uncertainties.

"The company continues to be susceptible to potentially significant variations in revenue and operating results."

LBMS shares fall further

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It was taking action, but warned of risks and uncertainties.

"The company continues to be susceptible to potentially significant variations in revenue and operating results."

Dependent parent behind child's bid

Tim Burt considers Sophus Berendsen's relationship with Rentokil

Sophus Berendsen, the Danish services and distribution group which owns a majority stake in the UK company's £1.8bn (\$2.8bn) hostile bid for BET and predicted the takeover would lift its own profits. Although the 180p a share cash and paper offer will dilute the Copenhagen-based group's stake in Rentokil from 51.8 per cent to about 36 per cent, the company said the enlarged group promised to deliver improved dividends and earnings per share.

Mr Hans Werdien, chief executive, said: "It is important to maintain the success story of Rentokil, and if that can be enhanced by buying BET, then we're for it."

In an interview, he rejected suggestions that the Danish company had been kept in the dark about Rentokil's intentions, saying that he had been kept fully informed of preparations for a bid.

He remarked: "Not much escapes your attention when you have had a majority holding since the company was formed 70 years ago."

Sophus Berendsen, named after its 19th century founder, set up Rentokil in 1927 as the UK offshoot of Danish Ratlin, the Scandinavian pest control company. Since then, it has derived most of its profits from the rapid expansion of the UK business. In 1994, Rentokil contributed Dkr 1.68bn of Sophus

Berendsen's Dkr 1.86bn operating profits.

The company will underline its dependence on the UK group when it announces its 1995 results in April, with profits growth expected to match the 21 per cent increase reported last week by Rentokil.

Shares in the Danish company, however, have fallen by almost 10 per cent since Rentokil announced its bid, with daily turnover rising from an average of about 30,000 to 100,000 shares.

In Copenhagen, some analysts have blamed the fall on concerns among Danish investors that the group's stock market rating could be downgraded if the bid for BET succeeded.

Mr Torben Sand of Svenska Handelsbanken said shareholders feared that once Rentokil

became an associate rather than a subsidiary, Sophus Berendsen would be re-rated as an investment company rather than a distribution and services group.

"It means that Rentokil's profits will be treated only as associate income; without those contributions, operating margins will fall from 15 per cent to 4.8 per cent," Mr Werdien rejected this view and said that the group's non-Rentokil operations were enjoying steady growth.

He admitted that Sophus Berendsen's financial performance was underpinned by Rentokil contributions. However, he added that the group was establishing a niche as one of the world's largest distributors of hydraulic components and

power transmission products.

Indeed, some analysts expect the company to cut its stake in Rentokil in order to fund their expansion in areas such as power controls and textile services.

"I'm quite sure that, two or three years down the road, they will sell some of their equity to make acquisitions," commented Mr Tage Fabrin-Brasted of Kleinwort Benson Securities.

Mr Werdien played down such prospects, saying that Sophus Berendsen intended to retain its Rentokil stake as a strategic investment.

He maintained that Rentokil had contributed more than enough cash to finance acquisitions by the Danish company in the past, and there was no reason why it should not continue to do so.

RESULTS

Investment Trusts	NAV (p)	Attributable Earnings (p)	EPS (p)	Current payment (p)	Dividends	
					Date of payment	Corresponding dividend
FSC Enterprise	Yr to Dec 31	102.2	(62.9)	1.53	(1.12)	1.2
Finbury Overflite	8 mths to Dec 31	111	(48.0)	0.219	(0.75)	0.8
Leisure Sector	9 mths to Jan 31	150.4	(140.7)	0.165	(0.351)	1
Scottish Asian	6 mths to Jan 31	339	(247.8)	0.150	(0.101)	0.88

Earnings shown basic. Dividends shown net. Figures in brackets are for corresponding period. *Comparatives restated. □ Total premium income. ♦After exceptional charge. 1On increased capital. SUSD stock. \$US currency. ♦Comparatives for 12 months.

COMMODITIES AND AGRICULTURE

MARKET REPORT

LME lead prices climb to 5 1/4-year highs

LEAD prices rose to their highest since October 1990 on the London Metal Exchange yesterday. The cash position ended after hours "near" trading at \$785 a tonne up 57.

"There is general speculative and fund interest in lead, with people looking to establish long positions if they have not already done so," said Mr Robin Bhar of Brandeis. Prices

also reflected supply tightness that could intensify if cold weather in Europe and North America translated into a high rate of vehicle battery failures.

But the latest Macquarie Commodities Report was more cautious about the short term price outlook. "We are very bullish about lead's prospects in the second half of the year, when the main replacement

battery season starts again," it said. "However, in the short term, if the physical market continues to ease and LME stock offtake slows, prices are likely to move lower."

US-based buying helped to lift all base metals prices during the afternoon, repeating the trend of the previous few days. Analysts said the outlook for base metals demand in the

US was stronger than in Europe and Asia.

"The US seems to be leading the way," said Mr Bhar. "They're more advanced in the business cycle."

The buying helped to lift COPPER prices slightly during the afternoon and the three months position finished at \$3,482 a tonne, down just \$3 from Tuesday's close.

Three months ALUMINUM edged up \$2 to \$1,825 a tonne as prices remained locked in a well-worn range.

ZINC fell \$7 to \$1,047 after the market again tested support at about \$1,043. Physical business in Europe was slow, with some traders talking of consumers looking to cancel some frame contract orders. Compiled from Reuters

Indian cotton growers seek election bonus

The farmers' lobby is pressing for further export quota releases, writes Kunal Bose

THIS is election year in India, so the country's farmers' lobby, unofficially led by Mr Balram Jakharia, a former agriculture minister, finds itself in a stronger position than usual. It could prevail upon the federal government to release extra cotton for export, in addition to the 610,000 bales (170kg each) already authorised for the current September-August season.

Though such a move would win agricultural votes, however, it would anger the mill owners, who still insist that any decision on cotton exports should await the release of the final crop estimate for 1995-96.

The crop forecasting system in India is so weak that even now a dispute between the Cotton Advisory Board and the trade over the opening stock for the 1995-96 season and remains unresolved.

A few years ago when the government took the decision that India should export at least 500,000 bales of cotton annually to maintain its presence in the global market, the growers came to believe that the quota for export would be released at the beginning of a season to keep domestic cotton prices at "remunerative levels".

The quota for the current season has been released in four installments. At the end of October, the government invited bids for the export of 100,000 bales of Bengal Deshi cotton, an unspinable variety

used mainly for stuffing. To provide an incentive to the ginning and pressing factories that have been modernised, the government released an export quota of 100,000 bales of staple cotton in November exclusively.

Maharashtra, Gujarat, Madhya Pradesh, Andhra Pradesh, Karnataka, Tamil Nadu, Punjab, Haryana and Rajasthan – and in the election year the government cannot afford to arouse the displeasure of the millions

of growers by deferring a decision on exports for too long. So many traders say they will not be surprised if the government makes further releases before the elections, which are likely to be held at the end of April.

The nine major cotton growing states have nearly 50 per cent of the seats of the lower house of the Indian parliament.

According to Mr C.H. Mirani, president of the East Indian Cotton Association, the country's principal trade body for the fibre, India should be aiming at an annual exports of 1m to 1.5m bales. But the following year saw a fall to 380,000. Last year, not only did export decline further to 180,000 bales, but India also had to import 450,000 bales. Farmers argue that as textile mills are free to import any quantity of cotton without customs duty, they really do not have a case against exports.

The industry does not want to use imported cotton, however, as local fibre is at least 20 per cent cheaper. But Mr Mirani says that Indian farmers' interest in cotton growing will only be sustained if "they get

the benefit of the additional land under the crop in the current season because of the late arrival of the monsoon and the unusually heavy rain that hit three major cotton growing states in October.

According to the EICA, the current season opened with stocks of 4.2m bales. Leaving aside the possibility of imports, the minimum availability of fibre during 1995-96 will be 17.8m bales. That should be enough to provide 11.8m bales for the textile mills. 350,000 bales for the small spinning factories, 950,000 bales for non-mill consumption and 610,000 bales for export. For India, the season's opening stock should be big enough to meet the demand of the textile units for the first three and a half months as the arrival of the new crop starts picking up from the middle of November.

Even if India allows the export of another 200,000 bales of cotton, there will be no shortage of fibre in the early part of the next season and there is no doubt that the textile mills will be importing some cotton for the batching requirement. So farmers do not see why the industry should begrudge them getting world prices for their cotton.

The government has to balance the prospect of winning agricultural votes against the resentment extra exports would cause among mill owners.

sively for them. Finally, earlier this month, pressed hard by the agriculture ministry, the textile ministry sanctioned the export of 410,000 bales of cotton in two stages.

Within the last month there was an exclusive allocation of 100,000 bales of long staple and extra long staple cotton for the Cotton Corporation of India, a Federal Government undertaking. CCI is, however, free to compete with other state organisations and private trading houses to get allotment from the remaining 310,000 bales.

According to the traders, the government's quickness in sanctioning exports helped to arrest a fall in cotton prices that was causing concern in December and early January among farmers, who have committed 8.3m hectares to the crop in the current season, compared with 7.8m last year.

Cotton is a major crop in at least nine Indian states –

of growers by deferring a decision on exports for too long. So many traders say they will not be surprised if the government makes further releases before the elections, which are likely to be held at the end of April.

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The finance ministry is reported, however, to be in favour of further liberalisation of the cotton export trade.

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In the meantime, the government's recommended minimum support prices for cotton have lost their relevance as domestic prices are at least 70 per cent higher. Much to the relief of the government prices firmed up following the announcement of the additional export quota of 410,000 bales.

Reading strongly to the liberal allocation of cotton for export, an official of the Indian Cotton Mills Federation said that there was no justification for the move, especially when restrictions on the export of yarns remained. He thought that the rise in local cotton prices would throw many marginal textile units out of business.

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INTERNATIONAL CAPITAL MARKETS

Short-covering helps lift US Treasury prices

By Lisa Bransford in New York
and Martin Eris in London

Bargain hunting and short-covering helped US Treasury prices rebound from Tuesday's sharp sell-off in early trading yesterday.

Near midday the long bond was 3% stronger at 95¢ to yield 6.342 per cent, while at the short end of the maturity spectrum the two-year note was up 1¢ to 93¢ to yield 5.135 per cent.

Yesterday's recovery was augmented by traders who had bet on a second day of declining bonds and were forced to cover short positions by buying bonds in early trading.

A new interpretation of the Congressional testimony of Mr Alan Greenspan, chairman of the Federal Reserve, was also supportive of the bond market.

On Tuesday, Mr Greenspan rattled the market, sparking a 2 point decline in the price of the long bond, as he told a House of Representatives panel that the economy seemed to be "on track" - a remark that many took as a signal that the Fed was not likely to lower interest rates at the March 26 meeting of its Open Market Committee.

Yesterday, in testimony to a Senate panel, Mr Greenspan again avoided direct discussion of future interest rate policy, but the market took a more sanguine view of his comment that: "What you have to do is weigh the pluses and minuses of particular policies which you could potentially make."

The market moved briefly off its session highs at mid-morning after the release of the Mitsubishi/Schroder Wertheim

GOVERNMENT BONDS

survey, which reported a 2.7 per cent increase in chain store sales last week.

■ European government bond markets recovered some of their poise yesterday, helped by domestic factors as well as the recovery in the Treasury market.

UK government bonds were encouraged by weak retail sales figures, while Italian bonds were lifted by inflation figures and bond investors waiting for the M3 money supply figure were reassured by a business confidence survey.

Yesterday's recovery was augmented by traders who had bet on a second day of declining bonds and were forced to cover short positions by buying bonds in early trading.

"The indications from the IFO economists are that they are expecting some sort of recovery in the weeks to come but until we see that, the market will continue to respond favourably," said Mr David Brickman, European economist at Yamaichi International.

"Even if you don't believe the Bundesbank will cut rates again you cannot argue that it is about to raise rates," he said, adding that private sector lending figures suggested any large M3 number was likely to be a distortion.

The curve flattened slightly as the yield on two-year paper rose by 4 basis points and that on 10-year paper fell by 4 points, with the spread between the maturities at 223 points.

On Liffe, the March 10-year

bond future closed up 0.43 at 97.44. The yield spread of 10-year bonds over Treasuries tightened by 12 basis points to 80 points.

■ French bonds took their direction from bonds in the absence of domestic factors. On Matif, the March future settled at 120.10, down 0.04, while March Pibor fell 0.07 to 95.24.

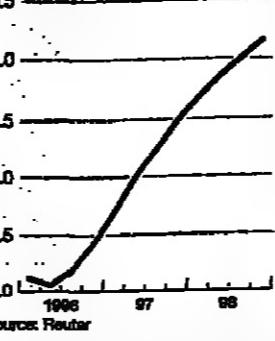
The spread over bonds tightened by 1 basis point to 37 points.

■ Encouraging inflation numbers helped Italian government bonds outperform bonds, and the spread over 10-year paper narrowed by 19 basis points to 447 points.

The headline rate of inflation fell from 5.5 per cent in December to 5.5 per cent in January, although hard conclusions are difficult to draw as the figures are the first to be released since the revisions to the index.

Mr Ken Wattret, international economist at HSBC Markets, said: "The implications for official rates are unclear. The central bank has already expressed its reluctance to cut rates in the absence of correct

Interest rate expectation %, derived from LIFFE short-term contracts



Source: Reuters

1995 96 97 98

closed up 11 at 107.11 while the spread over 10-year bonds tightened by 5 basis points to 155 points.

Minutes of the January meeting between Mr Kenneth Clarke, the chancellor, and Mr Eddie George, governor of the Bank of England, showed Mr George was not opposed to last month's rate cut.

"A lot of the market had speculated that because the Bank didn't comment at the time on the rate cut it disagreed. But it is quite obvious there was no disagreement and there is ample scope for interest rate cuts," said Mr Andrew Roberts, gulf analyst at UBS.

■ The Swedish yield curve steepened slightly as some traders positioned themselves for a possible lowering of the permitted interest rate range.

Mr James Stewart, head of research at Enskilda, said a survey of inflation expectations had shown growing evidence that the economy was growing at a slower pace, as Sweden's export markets were cooling off.

The spread over 10-year bonds widened by 7 basis points to 267 points.

Creditanstalt and Grant join forces

By Chrystia Freeland
in Moscow

Creditanstalt Investment Bank, the Austrian investment bank,

is to merge its Russian operations with Grant Financial Group, one of Moscow's leading investment companies.

Creditanstalt-Grant Investment Company will take over all of Grant's business and Creditanstalt's Russian transactions.

But the new venture is being launched during a difficult time for the Russian securities market. June presidential elections and mounting demands for a partial reversal of privatisation have created a climate of uncertainty which has pushed Russian equities down by 8 per cent in dollar terms since the beginning of the year, and most analysts see no relief ahead of the June ballot.

Creditanstalt is one of the

dominant investment banks in eastern Europe and officials said the decision to move into Russia was "a logical next step" in its evolution.

Established less than four years ago, Grant is one of Russia's pioneering securities companies and Mr Andrei Oreshkov, its chief executive, is one of Moscow's most prominent investment bankers.

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Frankfurt urged to catch up with London telecoms

By Andrew Fisher in Frankfurt

Banks operating in both Frankfurt and London are pushing the German financial centre to catch up with the UK capital in the range of telecommunications facilities provided.

In a report on communications as a competitive factor, Landeszentralbank in Hessen (the regional central bank of the state of Hesse), said Frankfurt should reach the same standards as London in terms of security, costs and service.

"Banks that operate in both centres perceive the differences between the two as serious," it said. "The deregulation of the British telecommunications market during the middle of the 1980s gave the financial centre of London a head start over Frankfurt."

This was also true for information services provided for the banks' clients, the report said. These are often being located in low-cost sites from which information is sent out worldwide.

Frankfurt's policy is in contrast to other German cities, which are building municipal networks. This was producing benefits in price and service levels, as well as the speed at which the networks were being developed. The investments also enhance Frankfurt's image as a financial centre, the bank added.

Landeszentralbank in Hessen said that while banks did not decide where to locate their operations on the basis of communications infrastructure, some banks tend to concentrate business activities with a high telecommunications requirement in those places which are best equipped in that respect.

This was also true for information services provided for the banks' clients, the report said. These are often being located in low-cost sites from which information is sent out worldwide.

Activity slows to a trickle

By Conner Middelmann

The recent slide in government bond markets brought primary activity in the eurobond sector to a virtual standstill, with only a small trickle of deals materialising yesterday.

The D-Mark sector saw two short-dated, retail-targeted transactions, DM30m for the Kingdom of Denmark, rated Aaa/A- and DM10m for triple-A-rated Rabobank Nederland. After moving into longer maturities at the beginning of the year, retail investors have returned to the shorter end of the yield curve, which offers greater protection from price volatility, dealers said.

INTERNATIONAL BONDS

early February carried a coupon of 4.5 per cent. Moreover, he said, the D-Mark sector has seen little European sovereign issuance this year. The bonds were priced flat to German government bonds.

Spintab, the Swedish mort-

gage bank, increased a \$100m floating-rate note issue launched in mid-January by \$300m. Bookrunner PaineWebber said the increase had been largely preplaced.

Another floating-rate note offering is being rumoured for the Hellenic Republic, which is said to be planning a \$300m issue of seven-year notes priced at a yield spread over US Treasuries

over Libor in the 70s. Among emerging-market borrowers, Banco do Brasil issued \$200m of three-year bonds yielding 400 basis points over US Treasuries.

Yesterdays Local standard.

* Gross floating withholding tax of 12.5 per cent payable by nonresidents.

Source: MMIS International

WORLD BOND PRICES

BENCHMARK GOVERNMENT BONDS

	Coupon	Red Date	Price	Day's change	Yield	West Month	West Year
Australia	10.00%	02/06	106.7190	-2.410	6.88	7.98	8.19
Austria	8.12%	01/06	100.600	0.60	6.34	6.34	
Belgium	7.00%	05/05	101.0700	-0.230	6.88	6.81	6.98
Canada	8.70%	01/06	100.7000	-0.230	7.49	7.18	
Denmark	8.00%	02/06	102.2290	-0.230	7.04	7.04	
France	7.00%	10/03	104.7000	-0.190	5.76	5.39	5.56
Germany	7.00%	02/06	101.7000	-0.570	6.71	6.57	6.61
Ireland	8.00%	05/05	97.8000	-0.380	6.34	5.31	5.31
Italy	10.00%	01/06	99.7000	-0.120	10.75	10.22	10.33
Japan	No 128	04/06	101.1700	-0.240	5.98	5.70	5.70
No 174	8.40%	03/06	101.7700	-0.320	5.22	5.08	5.08
Netherlands	8.00%	01/06	97.3200	-0.330	6.37	6.17	6.26
Portugal	11.65%	02/06	113.2000	-0.620	9.61	9.48	9.59
Spain	10.10%	01/06	101.2800	-0.120	9.84	9.67	9.74
Sweden	8.00%	02/06	102.0000	-0.050	9.05	8.79	8.81
UK Gns	8.00%	02/06	102.0000	-0.050	9.05	8.79	8.81
US Treasury *	5.52%	02/06	97.22	-0.22	5.84	5.60	5.78
ECU (French Govt)	7.500	04/06	101.4000	-0.220	7.27	6.94	6.92
Luxembourg	New York	04/06	101.4000	-0.220	7.27	6.94	6.92
Yesterdays Local standard.							
* Gross floating withholding tax of 12.5 per cent payable by nonresidents.							

Source: MMIS International

US INTEREST RATES

Treasury Bills and Bond Yields

	Latest	1st	2nd	3rd	4th	5th	6th	7th	8th
Prime rate	8.4%	8.4%	8.4%	8.4%	8.4%	8.4%	8.4%	8.4%	8.4%
Broker bank rate	8.4%	8.4%	8.4%	8.4%	8.4%	8.4%	8.4%	8.4%	8.4%
Padrons et Interests	8.4%	8.4%	8.4%	8.4%	8.4%	8.4%	8.4%	8.4%	8.4%

BOND FUTURES AND OPTIONS

France

M NOTIONAL FRENCH BOND FUTURES (MATIF) FF200,000

	Open	Sett price	Change	High	Low	Est. vol.	Open int.
Mar	119.62	120.10	-0.04	120.28	119.62		

FT MANAGED FUNDS SERVICE

• FT Cityline Unit Trust Prices are available over the telephone. Call the FT Cityline Help Desk on (+44 171) 873 4378 for more details.

WORLD STOCK MARKETS

	+/-	High	Low	Yld	P/E		+/-	High	Low	Yld	P/E		+/-	High	Low	Yld	P/E		+/-	High	Low	Yld	P/E		+/-	High	Low	Yld	P/E	
EUROPE																														
AUSTRIA (Feb 21 / 50)	-10	2,033	2,025	2.2	10.5	Codner	169.20	-1.20	172.10	167.35		Schub	246	+1	346	160	212	1.8	100	-40	120.20	95.35	3.1	Austria	1,420.00	-1.00	1,420.00	1,419.00	3.1	
Bulgaria	-10	862	852	2.2	10.5	Carus	77.90	-1.00	82.50	71.35		Chenier	816	-12	862	90	810	1.2	108	-20	810	72.10	3.1	Armenia	200.00	-1.00	200.00	199.00	3.1	
Denmark	-10	2,052	2,042	2.2	10.5	Cement	192.00	-1.00	192.50	191.50		Sparks	816	-12	202	95	190	1.2	108	-20	202	120.10	3.1	Armenia	200.00	-1.00	200.00	199.00	3.1	
Egypt	-10	635	625	2.2	10.5	Concord	223.70	-1.20	226.70	205.70		Sunoco	610.00	-10	635	55	625	1.2	108	-20	635	55	1.2	Armenia	200.00	-1.00	200.00	199.00	3.1	
Finland	-10	113	109	2.2	10.5	Corus	223.50	-1.20	226.50	205.50		Thyson	275	-12	202	25	202	1.2	108	-20	202	120.10	3.1	Armenia	200.00	-1.00	200.00	199.00	3.1	
France	-10	1,058	1,050	2.2	10.5	Credit Agricole	1,020.00	-1.00	1,025.00	995.00		Vivendi	490	-1	1,020	100	1,020	1.2	108	-20	1,020	100	1.2	Armenia	200.00	-1.00	200.00	199.00	3.1	
Germany	-10	1,257	1,250	2.2	10.5	Credit Suisse	1,020.00	-1.00	1,025.00	995.00		Vevey	610.00	-12	1,020	100	1,020	1.2	108	-20	1,020	100	1.2	Armenia	200.00	-1.00	200.00	199.00	3.1	
Iceland	-10	1,150	1,140	2.2	10.5	Daimler-Benz	1,020.00	-1.00	1,025.00	995.00		Ver	730	-12	1,020	100	1,020	1.2	108	-20	1,020	100	1.2	Armenia	200.00	-1.00	200.00	199.00	3.1	
Ireland	-10	1,150	1,140	2.2	10.5	Dornier	1,020.00	-1.00	1,025.00	995.00		Welt	730	-12	1,020	100	1,020	1.2	108	-20	1,020	100	1.2	Armenia	200.00	-1.00	200.00	199.00	3.1	
Italy	-10	1,150	1,140	2.2	10.5	Elf Aquitaine	1,020.00	-1.00	1,025.00	995.00		Welt	730	-12	1,020	100	1,020	1.2	108	-20	1,020	100	1.2	Armenia	200.00	-1.00	200.00	199.00	3.1	
Latvia	-10	1,150	1,140	2.2	10.5	Enron	1,020.00	-1.00	1,025.00	995.00		Welt	730	-12	1,020	100	1,020	1.2	108	-20	1,020	100	1.2	Armenia	200.00	-1.00	200.00	199.00	3.1	
Lithuania	-10	1,150	1,140	2.2	10.5	Ernst & Young	1,020.00	-1.00	1,025.00	995.00		Welt	730	-12	1,020	100	1,020	1.2	108	-20	1,020	100	1.2	Armenia	200.00	-1.00	200.00	199.00	3.1	
Norway	-10	1,150	1,140	2.2	10.5	Exxon	1,020.00	-1.00	1,025.00	995.00		Welt	730	-12	1,020	100	1,020	1.2	108	-20	1,020	100	1.2	Armenia	200.00	-1.00	200.00	199.00	3.1	
Portugal	-10	1,150	1,140	2.2	10.5	Fiat	1,020.00	-1.00	1,025.00	995.00		Welt	730	-12	1,020	100	1,020	1.2	108	-20	1,020	100	1.2	Armenia	200.00	-1.00	200.00	199.00	3.1	
Russia	-10	1,150	1,140	2.2	10.5	Fluor	1,020.00	-1.00	1,025.00	995.00		Welt	730	-12	1,020	100	1,020	1.2	108	-20	1,020	100	1.2	Armenia	200.00	-1.00	200.00	199.00	3.1	
Spain	-10	1,150	1,140	2.2	10.5	Ford	1,020.00	-1.00	1,025.00	995.00		Welt	730	-12	1,020	100	1,020	1.2	108	-20	1,020	100	1.2	Armenia	200.00	-1.00	200.00	199.00	3.1	
Sweden	-10	1,150	1,140	2.2	10.5	Globe	1,020.00	-1.00	1,025.00	995.00		Welt	730	-12	1,020	100	1,020	1.2	108	-20	1,020	100	1.2	Armenia	200.00	-1.00	200.00	199.00	3.1	
Switzerland	-10	1,150	1,140	2.2	10.5	General Mills	1,020.00	-1.00	1,025.00	995.00		Welt	730	-12	1,020	100	1,020	1.2	108	-20	1,020	100	1.2	Armenia	200.00	-1.00	200.00	199.00	3.1	
United Kingdom	-10	1,150	1,140	2.2	10.5	General Motors	1,020.00	-1.00	1,025.00	995.00		Welt	730	-12	1,020	100	1,020	1.2	108	-20	1,020	100	1.2	Armenia	200.00	-1.00	200.00	199.00	3.1	
United States	-10	1,150	1,140	2.2	10.5	Genzyme	1,020.00	-1.00	1,025.00	995.00		Welt	730	-12	1,020	100	1,020	1.2	108	-20	1,020	100	1.2	Armenia	200.00	-1.00	200.00	199.00	3.1	
U.S. Small Stocks	-10	1,150	1,140	2.2	10.5	Glaxo Wellcome	1,020.00	-1.00	1,025.00	995.00		Welt	730	-12	1,020	100	1,020	1.2	108	-20	1,020	100	1.2	Armenia	200.00	-1.00	200.00	199.00	3.1	
U.S. Tech Stocks	-10	1,150	1,140	2.2	10.5	Goldman Sachs	1,020.00	-1.00	1,025.00	995.00		Welt	730	-12	1,020	100	1,020	1.2	108	-20	1,020	100	1.2	Armenia	200.00	-1.00	200.00	199.00	3.1	
U.S. Utilities	-10	1,150	1,140	2.2	10.5	General Mills	1,020.00	-1.00	1,025.00	995.00		Welt	730	-12	1,020	100	1,020	1.2	108	-20	1,020	100	1.2	Armenia	200.00	-1.00	200.00	199.00	3.1	
U.S. Banks	-10	1,150	1,140	2.2	10.5	General Motors	1,020.00	-1.00	1,025.00	995.00		Welt	730	-12	1,020	100	1,020	1.2	108	-20	1,020	100	1.2	Armenia	200.00	-1.00	200.00	199.00	3.1	
U.S. Airlines	-10	1,150	1,140	2.2	10.5	General Motors	1,020.00	-1.00	1,025.00	995.00		Welt	730	-12	1,020	100	1,020	1.2	108	-20	1,020	100	1.2	Armenia	200.00	-1.00	200.00	199.00	3.1	
U.S. Retailers	-10	1,150	1,140	2.2	10.5	General Motors	1,020.00	-1.00	1,025.00	995.00		Welt	730	-12	1,020															

4 pm close February 21

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Many nights our team for PTE will be joined from Asia & USA.
Guests attending include, those of diverse and varied backgrounds based
in many countries. Some agents are affiliated
to new clients. New PTE price-range uses, etc., will be a new yearly
addition to our rights, payment terms will be set.
Details mentioned.

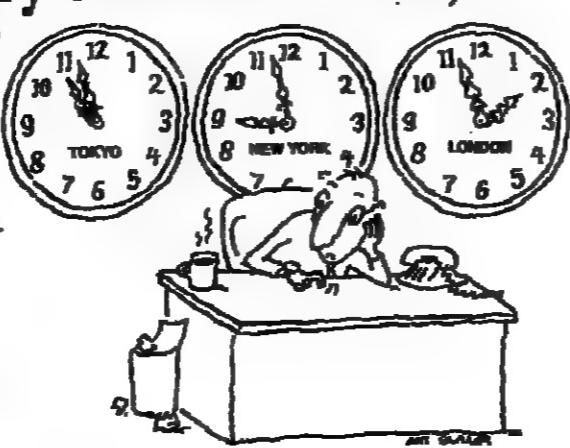
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AMEX COMPOSITE PRICES																					
Stock	Div.	E 1000	P/E				Div.	E 1000	P/E				Div.	E 1000	P/E						
			High	Low	Close	Chng			High	Low	Close	Chng			High	Low	Close	Chng			
Aer Mech	164	16	204	26	204	-1	Crossat A	0.64	22	27	16 ¹ /2	15 ¹ /2	15 ¹ /2	+1 ¹ /2	Hess Ch	34	10	15 ¹	11 ¹ /2	15 ¹	-1 ¹ /2
Afin Inc	7	21	17 ¹ /2	13 ¹ /2	17 ¹ /2	-1	Crane C B	0.40	17	20	17 ¹ /2	17 ¹ /2	17 ¹ /2	-1 ¹ /2	Hilti	215	19	69	17 ¹ /2	17 ¹ /2	-1 ¹ /2
Alpha Ind	17	500	94 ¹ /2	9	92 ¹ /2	+1 ¹ /2	Crane C B	0.40	17	20	17 ¹ /2	17 ¹ /2	17 ¹ /2	-1 ¹ /2	Hivestake	11	722	52	50 ¹ /2	50 ¹ /2	+1 ¹ /2
Am Int Plr	1.04	6	7	28	23 ¹ /2	-3 ¹ /2	Dabco	0.53	20	18	27 ¹ /2	26 ¹ /2	27 ¹ /2	-1 ¹ /2	ImronCp	8.18	18	15	14	13 ¹ /2	13 ¹ /2
Andrait	0.06	20	1875	9 ¹ /2	8 ¹ /2	-5 ¹ /2	Da Ind	9	158	5 ¹ /2	5 ¹ /2	5 ¹ /2	5 ¹ /2	-1 ¹ /2	Int. Comd	9.1486	9 ¹ /2	8 ¹ /2	8 ¹ /2	8 ¹ /2	-1 ¹ /2
Ampli-AmA	55	151	52 ¹ /2	51 ¹ /2	52 ¹ /2	-1 ¹ /2	Diamond	22	126	13 ¹ /2	13 ¹ /2	13 ¹ /2	13 ¹ /2	-1 ¹ /2	Intermagn	46	91	18 ¹ /2	18 ¹ /2	18 ¹ /2	-1 ¹ /2
ASR Invrs	2.03	7	70	15 ¹ /2	15 ¹ /2	-1 ¹ /2	Decaturman	14	164	11 ¹ /2	11 ¹ /2	11 ¹ /2	11 ¹ /2	-1 ¹ /2	Mer	2.09	34	28 ¹ /2	28 ¹ /2	28 ¹ /2	+1 ¹ /2
Astrotech	14	108	4 ¹ /2	4 ¹ /2	4 ¹ /2	-1 ¹ /2	Dexplex	0.48	23	34	5 ¹ /2	5 ¹ /2	5 ¹ /2	-1 ¹ /2	Jim Bell	9	386	2 ¹ /2	2 ¹ /2	2 ¹ /2	-1 ¹ /2
Atan	96.1003	420	31 ¹ /2	31 ¹ /2	31 ¹ /2	-1 ¹ /2	Dimco	0.46	13	7	12 ¹ /2	12	12 ¹ /2	-1 ¹ /2	Khart Co	12	5	21 ¹ /2	21 ¹ /2	21 ¹ /2	-1 ¹ /2
Auditor A	8	32	5 ¹ /2	5 ¹ /2	5 ¹ /2	-1 ¹ /2	East Co	0.67	10	15 ¹	14 ¹	14 ¹	14 ¹	-1 ¹ /2	Kirk Exp	82	620	16	17 ¹ /2	16	-1 ¹ /2
Autofit12R	72	2100	4 ¹ /2	4 ¹ /2	4 ¹ /2	-1 ¹ /2	Eaton Co	0.46	13	7	12 ¹ /2	12	12 ¹ /2	-1 ¹ /2	KroyEq	8	142	11	16 ¹ /2	11	-1 ¹ /2
B&H Ocean	0.60	11	43	2 ¹ /2	2 ¹ /2	-1 ¹ /2	Echo Bay	0.07	40	1573	14 ¹	14 ¹	14 ¹	-1 ¹ /2	Laborge	49	129	3 ¹ /2	3 ¹ /2	3 ¹ /2	-1 ¹ /2
Badgerpry	0.00	11	4	2 ¹ /2	2 ¹ /2	-1 ¹ /2	Ecot En A	0.32	21	22	6 ¹ /2	6 ¹ /2	6 ¹ /2	-1 ¹ /2	Lauer Ind	12	22	19 ¹ /2	19 ¹ /2	19 ¹ /2	-1 ¹ /2
Bentham A	0.04	12	833	4	3 ¹ /2	-4 ¹ /2	Edo Fis	45	76	6 ¹ /2	6 ¹ /2	6 ¹ /2	6 ¹ /2	-1 ¹ /2	Lev Pharr	2	127	4 ¹ /2	4 ¹ /2	4 ¹ /2	-1 ¹ /2
BTadr	0.74	13	256	15	17 ¹ /2	17 ¹ /2	Elkem	34	748	16 ¹ /2	17 ¹ /2	16 ¹ /2	16 ¹ /2	-1 ¹ /2	Luzon Inc	36	243	13	12	12 ¹ /2	-1 ¹ /2
Beard	14	14	20	2 ¹ /2	2 ¹ /2	-3 ¹ /2	Fab Inds x	0.70	19	8	31	30 ¹ /2	30 ¹ /2	-1 ¹ /2	Lynch Crp	18	8	60	50	50	-1 ¹ /2
Bebe Man	0.40	16	2	22 ¹ /2	22 ¹ /2	-1 ¹ /2	Fitz A	2.40	14	9	40 ¹ /2	47 ¹ /2	40 ¹ /2	-1 ¹ /2	Maccos	7	88	43 ¹ /2	43 ¹ /2	43 ¹ /2	-1 ¹ /2
Bio-Fast A	14	172	40 ¹ /2	40 ¹ /2	40 ¹ /2	-1 ¹ /2	FitzGly	0.20	21	28	28	28	28	-1 ¹ /2	Medie A	0.48	19	403	35 ¹ /2	34 ¹ /2	35 ¹ /2
Booster	14	18	2 ¹ /2	2 ¹ /2	2 ¹ /2	-1 ¹ /2	FliteSync	23	873	55 ¹ /2	54 ¹ /2	55	55	+1 ¹ /2	Medie Co	0.28	9	8	47 ¹ /2	47 ¹ /2	47 ¹ /2
Bonne	0.36	13	151	19 ¹ /2	18 ¹ /2	18 ¹ /2	Forest Ls	45	20	7 ¹ /2	7 ¹ /2	7 ¹ /2	7 ¹ /2	-1 ¹ /2	Micromedia	4	485	13 ¹ /2	13 ¹ /2	13 ¹ /2	-1 ¹ /2
Brascan A	1.04	20	73	16 ¹ /2	16 ¹ /2	16 ¹ /2	Frequency	45	20	7 ¹ /2	7 ¹ /2	7 ¹ /2	7 ¹ /2	-1 ¹ /2	Miheld	7	7	7 ¹ /2	7 ¹ /2	7 ¹ /2	-1 ¹ /2
Cabrop	29	20	7 ¹ /2	5 ¹ /2	7 ¹ /2	-1 ¹ /2	Garan 4	0.60	13	28	15 ¹ /2	15 ¹ /2	15 ¹ /2	-1 ¹ /2	Mun A	15	44	18	17 ¹ /2	17 ¹ /2	-1 ¹ /2
Combox x	0.20	14	316	42 ¹ /2	42 ¹ /2	-1 ¹ /2	Giant PdA	0.74	19	25	33 ¹ /2	32 ¹ /2	33 ¹ /2	+1 ¹ /2	Mun Co	12	11	4	47 ¹ /2	47 ¹ /2	-1 ¹ /2
Con Marc	0.14	31	2	10 ¹ /2	10 ¹ /2	-1 ¹ /2	Gistar	0.70	11	143	17 ¹ /2	17 ¹ /2	17 ¹ /2	-1 ¹ /2	MUR	12	11	7	6 ¹ /2	6 ¹ /2	-1 ¹ /2
Ctrl Fd4	0.07	209	5 ¹ /2	8	5 ¹ /2	-1 ¹ /2	Griffith	10	1636	15	7 ¹ /2	7 ¹ /2	7 ¹ /2	-1 ¹ /2	MUR Expd	12	11	7	6 ¹ /2	6 ¹ /2	-1 ¹ /2
Continex	11.00	7	212	21 ¹ /2	21 ¹ /2	-1 ¹ /2	HanDir	13	616	7 ¹ /2	15 ¹ /2	15 ¹ /2	15 ¹ /2	-1 ¹ /2	Murphy	31	85	8 ¹ /2	8 ¹ /2	8 ¹ /2	-1 ¹ /2
CoptCh	37	105	12 ¹ /2	11 ¹ /2	12 ¹ /2	-1 ¹ /2	Hast	0.32	20	71987	35 ¹ /2	35 ¹ /2	35 ¹ /2	-1 ¹ /2	NY Trak	0.58	20	1275	28 ¹ /2	28 ¹ /2	-1 ¹ /2
Computrac	14	17	13 ¹ /2	13 ¹ /2	13 ¹ /2	-1 ¹ /2	Hawthorne	1	1	1	1	1	1	-1 ¹ /2	NYX	2	70	13 ¹ /2	13 ¹ /2	13 ¹ /2	-1 ¹ /2
Contech	4	2	13 ¹ /2	13 ¹ /2	13 ¹ /2	-1 ¹ /2	Heald	1	1	1	1	1	1	-1 ¹ /2	NYX	2	70	13 ¹ /2	13 ¹ /2	13 ¹ /2	-1 ¹ /2
Corporation	1.00	1	1	1	1	-1 ¹ /2	Hillman	1	1	1	1	1	1	-1 ¹ /2	NYX	1	1	1	1	1	-1 ¹ /2
Crane C B	0.06	20	1875	9 ¹ /2	8 ¹ /2	-5 ¹ /2	Holmes	1	1	1	1	1	1	-1 ¹ /2	NYX	1	1	1	1	1	-1 ¹ /2
CSX Corp	1.04	10	104	104	104	-1 ¹ /2	Hornbeam	1	1	1	1	1	1	-1 ¹ /2	NYX	1	1	1	1	1	-1 ¹ /2
CTI Corp	1.04	10	104	104	104	-1 ¹ /2	Hudson	1	1	1	1	1	1	-1 ¹ /2	NYX	1	1	1	1	1	-1 ¹ /2
CVS Caremark	1.04	10	104	104	104	-1 ¹ /2	IAC	1	1	1	1	1	1	-1 ¹ /2	NYX	1	1	1	1	1	-1 ¹ /2
Day & Night	1.04	10	104	104	104	-1 ¹ /2	ICL	1	1	1	1	1	1	-1 ¹ /2	NYX	1	1	1	1	1	-1 ¹ /2
Deutsche	1.04	10	104	104	104	-1 ¹ /2	Indra	1	1	1	1	1	1	-1 ¹ /2	NYX	1	1	1	1	1	-1 ¹ /2
Diamond	1.04	10	104	104	104	-1 ¹ /2	Ingenieria	1	1	1	1	1	1	-1 ¹ /2	NYX	1	1	1	1	1	-1 ¹ /2
Dixie	1.04	10	104	104	104	-1 ¹ /2	Int'l	1	1	1	1	1	1	-1 ¹ /2	NYX	1	1	1	1	1	-1 ¹ /2
Dole	1.04	10	104	104	104	-1 ¹ /2	JCI	1	1	1	1	1	1	-1 ¹ /2	NYX	1	1	1	1	1	-1 ¹ /2
Dow	1.04	10	104	104	104	-1 ¹ /2	Kidde	1	1	1	1	1	1	-1 ¹ /2	NYX	1	1	1	1	1	-1 ¹ /2
Dow Corning	1.04	10	104	104	104	-1 ¹ /2	Kodak	1	1	1	1	1	1	-1 ¹ /2	NYX	1	1	1	1	1	-1 ¹ /2
Dow Chemical	1.04	10	104	104	104	-1 ¹ /2	Kodak	1	1	1	1	1	1	-1 ¹ /2	NYX	1	1	1	1	1	-1 ¹ /2
Dow Chemical	1.04	10	104	104	104	-1 ¹ /2	Kodak	1	1	1	1	1	1	-1 ¹ /2	NYX	1	1	1	1	1	-1 ¹ /2
Dow Chemical	1.04	10	104	104	104	-1 ¹ /2	Kodak	1	1	1	1	1	1	-1 ¹ /2	NYX	1	1	1	1	1	-1 ¹ /2
Dow Chemical	1.04	10	104	104	104	-1 ¹ /2	Kodak	1	1	1	1	1	1	-1 ¹ /2	NYX	1	1	1	1	1	-1 ¹ /2
Dow Chemical	1.04	10	104	104	104	-1 ¹ /2	Kodak	1	1	1	1	1	1	-1 ¹ /2	NYX	1	1	1	1	1	-1 ¹ /2
Dow Chemical	1.04	10	104	104	104	-1 ¹ /2	Kodak	1	1	1	1	1	1	-1 ¹ /2	NYX	1	1	1	1	1	-1 ¹ /2
Dow Chemical	1.04	10	104	104	104	-1 ¹ /2	Kodak	1	1	1	1	1	1	-1 ¹ /2	NYX	1	1	1	1	1	-1 ¹ /2
Dow Chemical	1.04	10	104	104	104	-1 ¹ /2	Kodak	1	1	1	1	1	1	-1 ¹ /2	NYX	1	1	1	1	1	-1 ¹ /2
Dow Chemical	1.04	10	104	104	104	-1 ¹ /2	Kodak	1	1	1	1	1	1	-1 ¹ /2	NYX	1	1	1	1	1	-1 ¹ /2
Dow Chemical	1.04	10	104	104	104	-1 ¹ /2	Kodak	1	1	1	1	1	1	-1 ¹ /2	NYX	1	1	1	1	1	-1 ¹ /2
Dow Chemical	1.04	10	104	104	104	-1 ¹ /2	Kodak	1	1	1	1	1	1	-1 ¹ /2	NYX	1	1	1	1	1	-1 ¹ /2
Dow Chemical	1.04	10	104	104	104	-1 ¹ /2	Kodak	1	1	1	1	1	1	-1 ¹ /2	NYX	1	1	1	1	1	-1 ¹ /2
Dow Chemical	1.04	10	104	104	104	-1 ¹ /2	Kodak	1	1	1	1	1	1	-1 ¹ /2	NYX	1	1	1	1	1	-1 ¹ /2
Dow Chemical	1.04	10	104	104	104	-1 ¹ /2	Kodak	1	1	1	1	1	1	-1 ¹ /2	NYX	1	1	1	1</td		

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Baffets	16	7803	134	11 ¹ / ₂	124	-7 ₄	GaudetSays	10	106	3 ¹ / ₂	3 ¹ / ₂	3 ¹ / ₂	New Image	1	50	2 ¹ / ₂	2 ¹ / ₂	2 ¹ / ₂	TennPAHR	20	940	14 ¹ / ₂	14 ¹ / ₂	14 ¹ / ₂				
BaldwinT	18	25	94	74 ₁	8	+4 ₄	Granite	0.30	13	106	25 ¹ / ₂	20 ¹ / ₂	20 ¹ / ₂	Mardigras	27	1263	51 ¹ / ₂	48 ¹ / ₂	48 ¹ / ₂	Tenne Com	0.10	30	3010	43 ¹ / ₂	43 ¹ / ₂	+1 ₂		
Barr Davis	11	5768	214 ₁	30	27 ¹ / ₂	-7 ₄	Green AP	0.28	6	20	28 ¹ / ₂	16 ¹ / ₂	16 ¹ / ₂	Newport Cr	0.04	14	66	24 ₁	66 ₁	+4 ₄	TI	14	122	7 ¹ / ₂	6 ¹ / ₂	5 ¹ / ₂		
Bassbread	22	16	37	36 ¹ / ₂	36 ¹ / ₂	-7 ₄	Groesbeck	5	1575	1 ¹ / ₂	1 ¹ / ₂	1 ¹ / ₂	NexstarCmA	12	9818	15 ¹ / ₂	14 ¹ / ₂	15 ¹ / ₂	TJ Int	0.22	23	42	16 ¹ / ₂	16 ¹ / ₂	-10 ₄			
BattatMig	0.40	10	251	33	31 ¹ / ₂	32 ¹ / ₂	Grid Wtr	27	223	134	124 ₁	120 ₁	-8 ₄	Nobie Drl	58	2786	10	95 ₁	10	-	ToddAD	0.06	23	432	10	94 ₁	-1	
- C -															Nordson	0.72	19	777	54 ₁	53 ₁	+7 ₄	Tokio Med	14	322	87 ₁	93 ₁	87 ₁	-
C Tac	9	1487	37 ¹ / ₂	37	37	-7 ₄	GTI Corp	54	1479	10 ¹ / ₂	94 ₁	87 ₁	-	Nordstrm	0.50	15	7392	417 ₁	408 ₁	-17 ₄	Tokyo Mar	0.40	22	57	63 ₁	63 ₁	-33 ₂	
CarSamps 1.26	17	363	33 ¹ / ₂	33 ¹ / ₂	33 ¹ / ₂	+4 ₄	GNT Seg	13	489	11 ¹ / ₂	11 ¹ / ₂	11 ¹ / ₂	Norton I	14	27	25 ¹ / ₂	24 ₁	25 ₁	-	Tom Brown	47	201	14 ¹ / ₂	14 ¹ / ₂	14 ¹ / ₂	+1		
CastlineCom20	20	428	20 ¹ / ₂	25 ¹ / ₂	25 ¹ / ₂	-7 ₄	Gymboree	2322961	26 ¹ / ₂	23 ¹ / ₂	23 ¹ / ₂	-4 ₄	N Star Uo	127	50	7 ¹ / ₂	7 ¹ / ₂	7 ¹ / ₂	-	Toppe Co	0.28	29	506	5	44 ₁	5		
Care Crp	48	1223	81 ₁	82 ₁	82 ₁	-7 ₄	- H -															TPI Enter	6	383	24 ₁	24 ₁	24 ₁	+1
Hoffman zw	10	20	612	514	612	-8 ₄	NortenTst	1.04	14	261	53 ¹ / ₂	53 ¹ / ₂	53 ¹ / ₂	-4 ₄	NW Air	12	3203	45 ¹ / ₂	43 ¹ / ₂	45 ¹ / ₂	44 ₁	TransMid	2	56	34 ₁	34 ₁	34 ₁	-
- H -															Norfolk	1444145	13 ¹ / ₂	12 ¹ / ₂	13 ¹ / ₂	13 ¹ / ₂	+4 ₄	Transwest	28	174	54 ₁	54 ₁	54 ₁	-
- H -															Norfolk	11	5534	54	51 ¹ / ₂	53 ¹ / ₂	+2 ₄	Transwest	28	174	54 ₁	54 ₁	54 ₁	-

Comptek	58.2166	7.9	71 _g	72 _g	-1 _g	0.10	16.0262	35.6	35.4	+1 _g	Pentro	0.04	1.0	12 _g	12 _g	12 _g	Weng Lab	0.882	21 _g	21 _g	21 _g				
Cosmocare	23.398	20 _g	21 _g	21 _g	-1 _g	0.01	16	102	1 _g	1 _g	1 _g	-1 _g	Pentro	22	2124	12 _g	12 _g	12 _g	Wanner E	0.12	15	130	23	1 _g	
Cosmocraft	28.930	5 _g	6	5 _g	-1 _g	0.40	10.1557	4 _g	5 _g	6	Pisburg LD	6	148	5 _g	5 _g	5 _g	Wannisch	17	68	4 _g	63 _g	4 _g			
Cosmetex	107.49	45 _g	58 _g	55 _g	-1 _g	1.00	24.2452	16 _g	16 _g	+1 _g	Pentro	1.12	45	52 _g	25 _g	24 _g	Watzlawik A	0.28	11	11	182 _g	18 _g			
Cosmetex	29.2306	18 _g	17 _g	18 _g	+1 _g	0.24	15.1300	36	15 _g	15 _g	-1 _g	Phoenix	22	1115	13 _g	13 _g	13 _g	Watzlawik PM	0.26	22	26	134	21 _g		
Cosmetex	0.50	16.2525	20 _g	19	19 _g	0.01	12.3326	19 _g	18 _g	18 _g	+1 _g	PolyCapa	27	3866	17 _g	18 _g	17 _g	Wieder	0.48	17	268	21 _g	21 _g		
Cosmetex	0.50	16.2525	20 _g	19	19 _g	0.01	12.3326	19 _g	18 _g	18 _g	+1 _g	Piccadilly	0.48	19	2	9 _g	9 _g	WD-40	2.48	17	268	+1 _g	46	47	+1 _g

Cayenne	17	523	100	76	+1	Scion	7	330	95	37	+1	Picaboo	65	7907	43	40%	42%	+2		
Cougar Cx	33	1774	100	2105	+107	Subaru	10	3625	132	13	-3	Pinkerton	14	815	18	18%	18%	+		
Cougar Co	25	3887	174	164	-16	Mercede	22	1185	224	214	+2	PioneerGp	0	40	28	24	20%	29	23%	
Cracker II	0.02	19	5371	214	-204	214	+5	McLarenUK	15	23	224	217	PioneerHf	0.00	26	6	58%	54%	55%	+5
CrossTech	44	3818	8	74	8	Impreza	0.05	25	523	254	251	PioneerSz	0.12	12	526	13%	13%	13%	+4	
Crossfire Res	58	305	59	565	57%	Iomega Cx	3530416	15%	242	15	+2	Poor	512	1117	251	244	24%	24%	-4	
Outback	21	2000	14	14	-14							Willard	1.24	5	2711	55%	53%	55%	+17	

Dalchamp	0.44	8	98	24½	24	24	J&B Fin	120	15	115	32	31½	31½	+½	Coast Food	0.20	17	183	22½	21½	22½	+½	Yellow	0.94	11	5565	12011%	12	+1%		
Dot Comp	1351476	36	32½	35½	-2%		Auto City	632	15	149	17	16½	17	+2%	Quartermaster	15	2721	17½	16½	17½	17½		York Fresh	24	488	63½	63½	63½	-2%		
Supply	833	21	1319	40½	35½	40½	+1%	Zoom	0.16	11	439	11½	11½	11½	-2%	QuickStar	19	364	28½	27	28	28	+1%	ZooMaster	1.64	13	246	73½	72½	72½	-1%

AMERICA

Greenspan testimony lifts bonds, equities

Wall Street

Rising bond prices helped the US equity market roar back from Tuesday's tumble, putting shares on track for a positive finish after four sessions of losses, writes Lisa Bransten in New York.

Morning activity was almost a mirror of Tuesday's session, with blue chips in the Dow Jones Industrial Average rising more than 50 points and triggering the "down-tick rule" that restricts computer buying. On Tuesday the "up-tick rule" was set off in morning dealing after the Dow had tumbled in excess of 50 points.

At 1pm the Dow was 46.24 stronger at 5,504.77, the Standard & Poor's 500 had rallied 5.90 to 646.55 and the American Stock Exchange composite was standing 4.72 ahead at 563.24. Volume on the New York SE came to 245m shares.

Bonds had been shaken on Tuesday by the congressional testimony from Mr Alan Greenspan, the chairman of the Federal Reserve, which was interpreted as a signal that the economy was not as weak as many investors had come to believe. However, investors were reassured yesterday when Mr Greenspan, in

his second day of testimony, implied that the Fed's interest rate policy remained flexible.

Technology issues were mostly stronger, with the Nasdaq composite up 8.54 at 1,091.78 and the Pacific Stock Exchange technology index 1 per cent firmer.

The computer maker Dell Computer continued to gain from anticipation that earnings reports to be released later this week would be strong. Dell added \$1 to the \$2.2 it rose on Tuesday, bringing the shares to \$34. In the same sector, Hewlett Packard climbed \$2 to \$97.4, having risen \$1 on Tuesday.

Delta Air Lines moved up \$1.2 to \$75.5 after the carrier agreed to a tentative cost-savings plan by its pilots union, ValueJet. Delta's primary competitor, fell \$1.2 to \$22.5, while most other airline companies were higher. UAL, parent of United Airlines, gained \$5.4 at \$18.3 and AMR, parent of American Airlines, was \$2.4 stronger at \$33.6.

St Jude Medical rose \$1.6 to \$38.4 on news that the privately held Heartport had received permission from the US Food and Drug Administration to begin human trials of its device that allows less invasive open heart surgery. The

two companies are working together on the technology.

Canada

Toronto's rate of decline eased after Tuesday's gold-induced weakness, but the TSE 300 composite index still managed to shed a further 11.09 to 4,932.71 by 1pm. This time the financial services, oil and gas and gold sectors seemed almost equally to blame.

Banks rebounded after dropping on Tuesday, with Bank of Nova Scotia putting on C\$1.6 at C\$30.6 in some 15m shares dealt.

One of the market's most active stocks at midday, Sceptre Resources, the natural gas company, rose C\$1.2 to C\$9.4.

SOUTH AFRICA

A sharply lower bullion price hit the golds sector. However, brokers remarked that volume was low and that they expected some volatility ahead of the budget on March 13. The overall index fell 82.3 to 6,649.6, the industrials index fell 79.9 to 8,123.8 and the golds index dropped 80.7 to 1,702.0. De Beers defied the trend with a rise of R1 to R118 on reports that good progress had been made in talks with Russian diamond producers.

There were rumours that the government would announce

Trade data support Mexico City

There was a positive initial reaction in Mexico City to trade data which showed a January surplus of nearly \$78m compared to a deficit of \$55m a year earlier. By mid-session the IPC index was up 10.83 at 19,153.34.

Concerns over forthcoming company earnings and reports that unemployment and inflation were both rising continued to exert a dampening effect on the market. Telmex slipped from a firm opening to stand at 11.84 pesos by noon.

BUENOS AIRES was slightly higher by mid-day as the country's ADRs gained ground on Wall Street. The Merval index was 2.6 up at 523.48, having fallen to 507.84 in early trading. Dealers said they would be watching a senate debate later to see if cost-cutting measures by President Carlos Menem would be approved.

SANTIAGO was nearly 1 per cent stronger in early trading, with the IGPA index standing 50.83 ahead at 5,808.46.

EMERGING MARKETS: IFC WEEKLY INVESTABLE PRICE INDICES

Market	No. of stocks	Feb. 16 1996	Dollar terms		Local currency terms		Feb. 16 1996	Dollar terms		Local currency terms
			% Change over week	% Change on Dec '95	% Change on Dec '95	% Change on Dec '95		% Change over week	% Change on Dec '95	
Latin America	(248)	507.39	-3.0	+7.6	507.39	+7.6	507.39	-3.0	+7.6	507.39
Argentina	(31)	826.90	-6.4	+3.2	1,204.88	-6.4	1,204.88	-2.6	+17.5	1,204.88
Brazil	(68)	355.65	-3.0	+16.5	1,158.06	-3.0	1,158.06	-5.1	+4.8	1,158.06
Chile	(43)	702.67	-3.5	+5.1	1,100.27	-3.5	1,100.27	-0.9	+4.8	1,100.27
Colombia ¹	(15)	603.51	-1.5	+0.9	1,100.27	-0.9	1,100.27	-0.7	+6.9	1,100.27
Mexico	(85)	494.59	-1.5	+1.8	609.04	-0.7	609.04	-0.7	+6.9	609.04
Peru ²	(21)	219.66	-2.4	+11.3	615.10	-2.7	615.10	-13.5	+13.5	615.10
Venezuela ³	(5)	387.08	+3.5	+18.8	4,123.61	+10.4	4,123.61	+5.8	+5.8	4,123.61
Asia	(631)	282.83	+2.1	+5.9	282.83	+2.1	282.83	+2.1	+5.9	282.83
China ⁴	(23)	62.22	+2.6	+15.0	65.29	+2.7	65.29	+2.7	+14.9	65.29
South Korea ⁵	(145)	124.93	-0.1	-0.8	128.08	-0.2	128.08	-0.2	-0.2	128.08
Philippines	(35)	286.93	+3.0	+10.5	362.16	+2.9	362.16	+10.1	+10.1	362.16
Taiwan, China ⁶	(83)	104.87	+1.0	-7.0	108.23	+1.0	108.23	+1.0	-8.3	108.23
India ⁷	(78)	89.27	-2.3	+11.1	115.71	+1.1	115.71	+1.1	+15.3	115.71
Indonesia ⁸	(44)	125.69	+2.3	+14.6	157.15	+2.7	157.15	+2.7	+15.3	157.15
Malaysia	(123)	296.74	+2.4	+4.4	279.63	+2.7	279.63	+2.7	+10.0	279.63
Pakistan ⁹	(25)	318.45	+12.1	+31.2	495.99	+12.1	495.99	+12.1	+31.5	495.99
Sri Lanka ¹⁰	(5)	114.30	+1.8	+9.8	133.02	+1.8	133.02	+1.8	+10.0	133.02
Thailand	(72)	406.28	-0.1	+8.1	406.85	-0.3	406.85	-0.3	+8.2	406.85
Euro/Mid East	(226)	154.79	-3.1	+4.3	170.42	-3.1	170.42	-3.1	+4.3	170.42
Greece	(47)	256.19	+1.2	+8.1	419.72	+0.3	419.72	+0.3	+8.4	419.72
Hungary ¹¹	(8)	130.28	-12.0	+32.4	221.28	-12.2	221.28	-36.8	+36.8	221.28
Jordan	(8)	183.28	-0.8	-0.8	273.52	-0.6	273.52	-0.6	-0.8	273.52
Poland ¹²	(22)	570.37	-1.3	+33.8	910.41	-1.8	910.41	-1.8	+37.5	910.41
Portugal	(26)	126.76	+2.3	+8.5	132.55	+1.3	132.55	+1.3	+11.5	132.55
South Africa ¹³	(63)	271.31	-4.2	+5.1	211.99	-0.7	211.99	-0.7	+8.1	211.99
Turkey ¹⁴	(54)	142.56	-0.5	+35.4	4,361.95	+1.5	4,361.95	+1.5	+46.6	4,361.95
Zimbabwe ¹⁵	(5)	340.71	+7.4	+34.0	473.77	+7.4	473.77	+7.4	+25.7	473.77
Composite	(1117)	286.97	-0.4	+5.4	286.97	-0.4	286.97	-0.4	+5.4	286.97

Indices are calculated at end-of-week, and weekly changes are percentage movement from the previous Friday. Base date: Dec 1985=100 except those noted which are: (1)FEB 1 1991; (2)Dec 31 1992; (3)Jan 3 1992; (4)Dec 4 1991; (5)Nov 6 1992; (6)Sep 26 1992; (7)Mar 1 1991; (8)Dec 1 1992; (9)Dec 31 1992; (10)Dec 31 1992; (11)Dec 31 1992; (12)Dec 31 1992; (13)Dec 31 1992; (14)Aug 2 1992; (15)July 2 1992.

There are expectations that the flow of funds into the world's emerging markets will rise this year after a disappointing performance in 1995, writes John Pitt. Mr Michael Howell at ING Barings forecasts that some \$50bn could come into the sector during 1996, which would redress the balance of payments following a record \$62bn. He senses that most of the money will be directed towards two regions: Asia Pacific, and specifically Malaysia, the Philippines, Thailand and Indonesia; and pre-emerging markets, such as eastern Europe and Russia. "Together, these regions will receive around \$20bn, or some 40 per cent, of cross-border equity flows in 1996," says Mr Howell, "but they only comprise roughly 25 per cent of the overall emerging stock market capitalisation. Share prices could, therefore, rise strongly."

His expectations are echoed by Mr David Hale of Zurich Kemper Investments, who believes that the "odds are high that investor demand for developing country securities will rebound this year". Considering the Mexican crisis at the end of 1994, Mr Hale notes that this event "has demonstrated the resilience of the economic ideas which have turned formerly closed economies into magnets for foreign investment". He is also positive about eastern Europe, and forecasts that the region will come into the limelight during the course of this year. "A revival of securitised capital flows to emerging markets will permit Poland, Hungary and other east European countries to privatise state enterprises at higher prices than would have been possible last year, and thus to further reduce their budget deficits," he argues.

FT/S&P ACTUARIES WORLD INDICES

Market	US Dollar Index	Day's Change	Pound Sterling Index	DM Yield	Local Currency Index	Local % chg on day	MONDAY FEBRUARY 19 1996		DOLLAR INDEX	
							US Div. Index	Local Div. Index	Local Yield	Year Index
Australia (81)	194.27	-0.9	196.49	130.40	146.78	-1.1	3.90	198.11	187.94	198.00
Austria (29)	183.82	-1.0	178.47	122.30	136.75	-0.2	1.62	198.61	177.89	192.09
Belgium (34)	204.03	-1.9	195.86	136.88	154.10	-1.3	1.50	208.04	195.31	138.24
Brazil (28)	161.47	0.0	155.00	106.30	122.00	-0.1	1.58	181.47	154.74	102.31
Canada (11)	161.47	-0.2	148.11	102.40	116.57</					

ARTS

A week of extremes for the British cinema: from heritage to heroin, stiff upper lip to bulging vein, soothed sopranos to hallucinogenic synthesizers. The journey from Ang Lee's *Sense and Sensibility* to Danny Boyle's *Trainspotting* is historically jolting, cinematically fascinating. Yet here are two – arguably the only two – strands of British film-making at their best, the elegant period-piece and the degenerate drug-fest. Chances are you will love one, hate the other; yet both are compelling pieces.

First, the pleasures. Emma Thompson's intelligent adaptation of Jane Austen's exquisitely-shaped novel offers routine comfort to admirers of this well-tried genre. It is hard not to admire the easy grace and classy understatement which Lee elicits from his cast; but one perhaps expected more from a director who was specifically brought in to provide a non-English perspective to the proceedings.

Thompson also plays Elinor Dashwood, the eldest of the three sisters caught in a delicate roulette of romance, deceit and betrayal, and by some distance the most sensible head bobbing in a sea of fragile hearts. Elinor, dignified, intelligent, sensitive, is the key to book and film, and Thompson rises easily to the challenge.

Not that her performance is flawless; she has made the repression of emotion something of a career party-piece, and some of her mannerisms, lingered over rather too lovingly by Lee, are irritatingly similar. She also occasionally moves into a different gear from her fellow actors, her speech patterns taking an uncomfortably modern inflection. Yet just as one's doubts begin to become conspicuous, out comes a magnificent final scene of such emotional rawness that it takes the breath away.

Thompson's weakest moments come in her nervous sparring with Hugh Grant's stuttering Edward Ferrars. Once again, over-familiarity is to blame: Grant's robotic carriage – Prince Charles with concrete in his breeches – and mannered attempts at quiet charm vary little from film to film, and Lee should have been ruthless enough not to fall for them.

In fact, apart from a couple of unusual camera angles and a splendidly high-gothic sprained ankle scene, the director's presence is unobtrusive, as if weighed down by all that British tradition. Best of a solid supporting cast are Kate Winslet, who gives the impulsive



The best of British: Ewan McGregor in Danny Boyle's degenerate drug-fest, *Trainspotting*; and Kate Winslet and Emma Thompson in *Sense and Sensibility*, all period-piece elegance

Cinema

Bulging vein or stiff upper lip

sive Marianne depth and credibility, and Alan Rickman's brooding Colonel Brandon, who accomplishes a great deal through twice as slowly as anyone else.

The opening sentence of Austen's novel – "The family of Dashwood had been long settled in Sussex" – is the kind of thing scholars like to discuss for hours, swirling every word round their tongues to savour fully that famous ironic aftertaste. *Trainspotting* too begins notably, though Boyle's scabrous adaptation of Irvine Welsh's novel has the adrenaline rush of substances foreign to most palates.

Renton (Ewan McGregor) is being chased through the streets of Edinburgh by a thumping Iggy Pop soundtrack and his own reflections on why his "sincere and truthful" junk habit beats the banal trappings of most working lives. All this in about the time it takes Hugh Grant to think of his next preposition.

Renton is being chased through the streets of Edinburgh by a thumping Iggy Pop soundtrack and his own reflections on why his "sincere and truthful" junk habit beats the banal trappings of most working lives. All this in about the time it takes Hugh Grant to think of his next preposition.

But the pace scarcely lets up. Boyle's film is in turns pathetic, funny, honest and close-to-unwatchable revolting. It is episodic in structure – Renton and his friends do little more than indulge in their habit, try to kick their habit, return to their habit. There is a very minor plot development in the final reel, and an almost touching ending.

But *Trainspotting*, from the writer-director-producer team responsible for *Shallow Grave*, is primarily about taking heroin. It is occasionally seen as a pleasurable activity; yet there is plenty of grimness and sordidness around. Boyle's master-stroke is to spurn the obvious route of social realism and end with thrillingly abrupt changes of set, tone and mood.

There is, for example, a sex scene set to an Archimedes Gemini goal. There is a vicar who unknowingly quotes Iggy Pop in a funeral oration. In an early scene, our stomachs are severely tested when Renton

and *Sensibility* and come away with a special understanding of the gulf in British culture, or even a new-found lust for life.

Peter Aspden

The founders of Las Vegas were America's answer to Horatio Nelson. "I see no desert," they cried, clapping binoculars to blind eyes. And they built a glittering gambling heaven in a place designed by nature for snakes and cacti.

In *Casino* Martin Scorsese gives us Paradise, Nevada, half a century on. Robert De Niro, in a daze of rayon jackets, is the Jewish-Italian casino boss supervising corruption in his 1970s palace. Joe Pesci, reprising his foul-mouthed human beetle from *Goodfellas*, is his partner in violence, using anything from fist to cattle-prods on difficult customers. And Sharon Stone storms across the screen, showing that Hollywood's wood hath no fury like a female star allowed to act after years of knicker-removal.

As De Niro's headstrong ex-prostitute wife, driven to drink, drugs and tantrums by a disenchanted married life, Stone gives this three-hour film the kiss of novelty it sorely needs. Nicknamed *Goodfella's 2* by some, it shares the same screenwriter, Nicholas Pileggi, the same eclectic expressionism of style (from the tumbling of giant slow-motion dice to Bach's St Matthew Passion on the soundtrack) and the same male double act at the centre.

Like Barry Levinson's *Bugsy*, Scorsese's film wants to capture the infernal romance of Las Vegas before it became today's all-family theme park. So *Casino* is partly about that old standby, honour among villains. The boated Pesci is forgiven everything but betrayal, and "Can I trust you?" becomes De Niro's catch-phrase to the flighty, spendthrift Stone. Partly too, the film is about

Nigel Andrews

serenity under pressure. We know that De Niro will be blown up by a car bomb: it happens in flash-forward at the beginning. So the main story becomes a dance of fate whose rhythm counterpoints absurdism, spontaneity (Stone).

If *Casino* is *Goodfella's 2*, Stone replaces Ray Liotta as the gangland conscript whose fallible humanity unravels a world of smooth-running evil. Stone scampers terrifically through her role. She weeps, roars, hisses, flounces: she clutchers her jewels and fur coats as if they were her life.

But no one in this film ultimately has a life: not because its message is about dehumanisation, but because a Scorsese bully erecting his same-age Mafia architecture has failed to notice that the true, fresh and real have fallen into the foundation-work.

Nigel Andrews

sure, this is Thatcherism meeting socialism; but the best passages are when we can concentrate on these two specific people. Paradoxically, it is Tom whom Hare, for all his social conscience, makes more credible.

It is highly interesting to compare the way the two characters are played, in Richard Eyre's excellent staging. Lia Williams's performance, perfectly focused, makes us feel that there are thousands of women just like Kyra. But Gambo makes us feel that there is no one in the world with all the details of Tom's nervous system and physical energy and invigorating wit. Not since *The View from the Bridge* in 1957 have we seen Gambo act with this power. Sometimes both Gambo and Williams turn up the theatrically a little too evidently. But you hang on what Kyra and Tom have to say. It matters to you; and you are put through the mill.

Chapter Two is at the Gielgud Theatre, *Skylight* at Wyndhams.

Ballet 'Beauty' fifty years on

The court of King Ferdinand XXIV has never looked grander at Covent Garden than it did at Tuesday night's gala to commemorate the re-opening of the Opera House 50 years ago. In a gesture graceful and grateful, the Royal Ballet invited 29 members of the 1946 cast to sit on stage and watch the third act. Happily, too, the Queen – who was there on February 20 1946 – was again in the Royal box.

Certain sympathies are owed to the present dancers, being surveyed at closest quarters by our ballet's illustrious past, but it was a pleasure to see these artists once more. It tore at the heart a bit to recall Pamela May's golden Aurora – an interpretation of radiant nobility; to remember Violetta Elvin's debut and the excitement of discovering her eloquent Bolshoi style; to see Dame Beryl Grey and be aware once more of her generosity and grace as the Lilac Fairy; to watch Nadia Nerina sitting beautifully poised, and remember that from being a little nursemaid by the cradle in 1946's Prologue she became one of the most brilliant of Auroras. And there was Leslie Edwards, the ideal and only Catalabutte, his presence as vivid when watching today's dancers as when he danced with them, an exemplar of dignity and artness in mime.

To those of us who grew up with the company at Covent Garden, nostalgia was one of the fairies at the Christening. How much we owe to these artists who worked with such distinction to bring our national ballet to greatness. And, as crown of the evening, Dame Ninette de Valois appeared on stage in her 88th year: still "Madam" to us, audience as well as dancers, to whom she gave classical ballet in Britain. We cheered. In the years of her directorate, I used to look up to the company box to be reassured by the glimpse of her intent profile turned towards the stage. She was there; all was well. Involuntarily, I did so again on Tuesday, aware that she was in the audience – not in the box, but still a commanding presence. (In the programme, dancer Richard Ellis recalls how in December 1945, just one week demobilised after five years naval service, he saw Dame Ninette, who immediately called him back to the company. "Rehearsals start next week". This is the stuff of greatness).

The performance was led by Darcey Bussell. Her Aurora was worthy of the artists who were watching her from the side-lines. It is a portrait superb in shape, brilliant and sweet in effect, very much of the 1990s in its generous youthful scale. I find it a little unsophisticated as yet, but Bussell's dancing is sumptuous, brave, and entirely worthy of the occasion.

About the staging, I would cite a comment overheard by Sir Philip Sosso in the 1930s, when a guide was taking visitors over his house. "All in the old world style, and every bit of it sham".

Clement Crisp

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■ OSLO

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■ Mysteries: by Kvandal.

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■ LYON

OPERA Opéra de Lyon Tel: 33-72 00 45 45

■ Die Zauberflöte: by Mozart.

Conducted by Kent Nagano and

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7.30pm; Feb 23

■ PARIS

CONCERT Avery Fisher Hall

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■ Andris Watts: the pianist performs

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■ THE METROPOLITAN MUSEUM OF ART

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■ OPERA London Coliseum

Tel: 44-171-9360111

■ Tristan und Isolde: by Wagner.

Conducted by Mark Elder and

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Gray, Elizabeth Connell, Susan Parry

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25

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Reba and Dave Williams; this

traveling exhibition explores the

contribution of African-American

artists to the art of printmaking and

offers a view of African-American life

during the 1930s and 1940s; from

Feb 23 to April 21

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Peter Martin

The death of geography

The combination of telecommunications, computing power and discriminating consumers is producing a profound change in the company-customer relationship

The winter sun glints on the dome of the world's only non-denominational cathedral. Across the way, Japanese cars glide past unidentifiable glass buildings. Inside the bland but pleasant offices, endlessly ringing telephones are answered in a babel of languages. It is a shrine to that misty business concept, the Death of Geography.

Few places embody the concept more clearly than the offices of the Merchants Group, a management consultancy based in Milton Keynes, just north of London. Merchants specialises in "customer management", which usually means setting up computer-assisted call centres, where specially trained telephone staff handle customers' queries, requests or orders.

There are hundreds of big call centres in Britain alone. And as large companies increasingly integrate their European operations, there is a steady growth in the number of pan-European multilingual call centres. Usually companies set up their own internal operations; sometimes they outsource the task to suppliers such as Merchants.

The next time the phone rings in Milton Keynes, it is a Danish customer of an American computer-printer maker, dialling a local number in Denmark. He is answered by a native Danish speaker, who calls up a Danish-language database of possible responses and likely diagnoses. If the answer is not in the local computer, the operator can turn to the parent company's database in Oregon. And if the problem requires more expertise, it can be passed to a specialist technician.

This is the glamorous end of the business. There is also a more routine aspect; and a more revolutionary one. At the routine end is the process of treating the telephone as the primary means of contact with a customer, a task being tackled with varying degrees of enthusiasm by a wide range

of businesses, especially Britain's privatised utilities. Doing this means setting up proper systems to handle telephone calls. It means disentangling the task of handling customer queries from a dozen different responsibilities with which it has traditionally been intertwined.

It means gathering enough data on customers - who they are and what they want - to give the operators a chance to respond competently. It means acquiring high-tech equipment automated call directors to send the call to the right operator, and computers

which pull up customer details on the screen as soon as a caller's phone number is recognised. And it means writing computerised scripts, selecting staff mature enough to cope with difficult customers, motivating them, and assuring the quality and consistency of the service they offer.

At the revolutionary end, the call centre offers the potential of creating entirely new business models, cutting out large elements of the cost of traditional product delivery systems. Direct Line insurance and First Direct banking in the UK, Comdirect and Bank 24's direct banking in Germany, AMP's new PriorityOne home-care business in Australia, and a host of other new businesses round the world illustrate the potential.

Financial services are a particularly attractive sector for this approach, but the growth of third-party logistics services - to handle warehousing and shipping - makes it feasible in more traditional manufacturing businesses as well.

Most businesses setting out to overhaul their customer management will fall somewhere in between the routine and the revolutionary. Although the tasks involved in setting up a call centre should not be underestimated, they are in some ways just the tip of the iceberg.

Once customers are encouraged to deal with their suppli-

ers by phone, their expectations undergo a marked shift. Telephone contact implies immediacy and responsiveness. A traditional one-week or two-week cycle in dealing with orders, complaints or requests is no longer good enough.

"Once you can get a pizza in a guaranteed 30 minutes, a phone and a credit card become useful," says Mr Paul Scott, head of Merchants' consulting services. "But there is no point in offering people a next-day pizza delivery service."

Traditionally, companies have seen a telephone contact as an inferior experience to a face-to-face contact with a local rep. But if the telephone contact is friendly and well-informed, and achieves speedier, more effective results than a visit from a rep, it may actually be something that the customers prefer. To achieve this, however, requires more than simply recruiting some friendly telephone operators: it may also mean a complete overhaul of all the company's business processes, to deliver the service that a telephone contact implicitly promises.

There is another way in which shifting to a call centre approach may change the fu-

ture of business. It requires companies to face up to the extent to which they have, and can expect to have, a relationship with their customers. Companies often over-estimate both the intensity and the warmth of their customer relationships. Yet they have no hesitation in planning elaborate expansion centred on exploiting an existing customer base - without establishing whether their customer relationships can really bear the weight of the extra products and services they hope to sell.

Utilities which hope to move from providing, say, water to selling also gas and electricity rely on the strength of the customer relationship to give them an edge in newly competitive markets. To do this, they need to be sure that customers regard the relationship as a benefit, not a burden to be escaped as soon as deregulation permits. And that, in turn, requires overhauling the whole of service delivery - not merely the tone of voice on the telephone.

What are the wider implications of this quiet trend? The most seductive is the concept of the Death of Geography: customers' physical location becomes irrelevant to their

ability to receive seamless service from their chosen suppliers. Paradoxically, that means a much greater degree of attention to what the customers' location or nationality is likely to mean about their expectations, legal entitlements, tastes and requirements. In a geography-bound distribution system, such national issues are largely implicit, imbibed by the country staff with their mothers' milk. Once service is to be supplied at a distance, these issues must be explicitly identified and addressed in the central database.

It also requires companies to achieve global integration of their processes and databases. Mobile consumers increasingly expect this, but it is seldom attained in practice.

Successful international companies have managed to build global brands for products and to some extent for services. They have rarely managed to impose the same degree of standardised quality on the customer experience, but may increasingly have to do so.

There is one other implication: many service jobs are likely to become exportable, just as those in manufacturing industry have been in recent decades. Already, countries like Ireland and cities such as Amsterdam have started aggressively bidding for business as pan-European call centre locations. You do not have to be a full-fledged believer in the Death of Geography to see the opportunities - and threats.

At a more mundane level, the lesson of Milton Keynes, and the hundreds of other call centres, is that the combination of telecommunications, computing power and ever more discriminating consumers - trends which are individually unremarkable - are producing a profound change in the relationship between companies and their customers. Call centres are merely one, particularly vivid, symptom of this wider change.



BOOK REVIEW · John Gapper

ROGUE TRADER by Nick Leeson with Edward Whitley
Little, Brown and Company. £16.99

Where the facts are traded fast and loose

Some people are just plain unlucky. Nick Leeson seems to be one of them. A friend does something obscene to a girl in a bar, and Leeson gets hit over the head with a chair. Another suggests they drop their trousers in another bar, and he ends up in a police cell.

Then he is stuck on a trading floor by management yes-men to supervise a bunch of idiotic traders. The next thing you know, there is a bill for £50m. It is always somebody else's fault. So why does it have to be Nick Leeson who is left with the damage? Probably because he is working for a merchant bank run by a toff called Peter Baring who repeats the same phrase over and over again, like his needle is stuck: something about it being easy to make money in securities markets. Huh! Nick Leeson could tell him a thing or two.

This is Nick Leeson's account of how he pulled off one of the most spectacular financial frauds of modern times by whipping up a brew of truths, half-truths, evasions and deceptions. It foisted those around him, for whom they are soundly castigated in the book. However, this account reads like a similarly unreliable brew, which the reader would be advised to take with a pinch of salt.

This is a shame, for there are parts of this book that are compellingly written, and touching. These may be the work of Edward Whitley, the ghost writer. It is hard to believe that the Leeson of page 78 who talks eloquently of a hermetically-sealed world "where I breathed no fresh air and minded no real money" is the same one who paints such one-dimensional portraits elsewhere of those around him.

It could be that Leeson is simply a lot more interested in himself than anyone else. The only two people for whom he has a consistently good word are his wife and Danny Argyro-

oulos, a trader who worked with him on the floor of the Simex futures exchange. Apart from them, everyone is either too stupid to notice what is going on, or spends their time letting Leeson down.

A notable example is Tony Rafton, the settlements clerk sent out from London in the last days of the deception. Although Leeson does not mention it, Rafton had previously worked with him at Morgan Stanley, and came to Barings partly because Leeson encouraged him. The thanks he gets for this is to be portrayed as an over-eager, over-weight buffoon.

Of course, Leeson is right in his underlying argument that he should have been stopped.

Although the tale has often been told, it still takes the breath away to read how he was sent up to £10m a day from London simply because he asked for it. In that sense, Barings executives deserve to be portrayed as making the Keystone Cops look like a crack squad of Marines.

The actions of some of them verge towards something worse than incompetence, if this account is to be believed. Leeson does not assert that anybody was in league with him. But his description of how senior executives weekly accepted his bizarre cover story for the £50m hole in the balance sheet he managed to create by the end of 1994 is simultaneously entertaining and appalling.

But everyone has to account for their own actions and Leeson's attempt to do so is woefully inadequate. The book does not answer convincingly either of the two questions to which he has the most authoritative answers: exactly what he was up to, and why. It provides partial answers, but the reader is left with the vague feeling that there is a lot Leeson is not telling.

As to what he was doing, his sequence of events is: he is told by London to open a hidden error account; other traders

make mistakes around him; he does some minor book-keeping frauds to conceal them; the idiots make more mistakes; he sells some options to get money to cover the hole; London sends him money as well; he finally bets the bank to hold up a sagging market.

There is something missing here. Amid all this chaos, Leeson is emerging as a star trader, and is given a £450,000 bonus at the end of 1994. But how is he doing it? Presumably the secret of his success lies in his error account 88888, but Leeson does not enlighten us beyond a single description of using 88888 to hide losses caused by offering one customer an impossibly good price on some options.

As to why, the book is even more hazy. Leeson flirts with some self-analysis about having to support his family after his mother dies. He also talks of not being able to stand failure, and complains: "Why did I always have to be the one to appear strong?" But he cannot explain why he failed to stop himself before nemesis. "It had become an addiction." It had become an addiction.

At times, the book plays fast and loose with the facts. In *John Gapper's* offhand comment about the ease of money-making in securities, Leeson talks of dreaming about the remark last February; although the phrase only emerged later in the *Bank of England* report. Perhaps that is artistic licence, but it rather undermines his lofty claim that "this story is true one".

In the end, Leeson the author comes across like Leeson the trader. Fast, slapdash, with a certain charm, but full of empty claims and braggadocio. To read this book is to be thrust on to a literary trading floor on which facts are traded like futures and options. Leeson has many to trade, and does so with vigour and aggression, but the reader is still left wondering which others he is concealing.

LETTERS TO THE EDITOR

Number One Southwark Bridge, London SE1 9FL

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Increased aid to eastern Europe must not mean that poorest nations are sold short

From Mrs Glenna Kinnock MEP

Sir, With reference to your report "Minister speaks out against cut in overseas aid" (February 15), let us not forget that Baroness Chalker, minister for overseas development, has overseen the emasculation of Britain's overseas aid budget - the biggest cut for 50 years. Since 1979 it has been halved and is well below the average in the European Union and looks on course for further cuts.

During the discussions concerning the European Development Fund for African

and Pacific areas, Baroness Chalker argued that the government wished to concentrate on bilateral assistance. Now we see that this too is to be slashed.

Over the next five years, total EU foreign assistance is set to be more than £20.2bn, nearly twice the amount originally proposed but rejected for the EDF. The money is there - it's a question of where it is being used.

The facts belie claims made by Baroness Chalker and others that they are resisting too much of EU aid going

through Brussels. Total EU aid has doubled over the last decade, but the EDF share of the total has shrunk sharply.

Some of the growth in the total is accounted for by the funds going to Asia and Latin America. But most of it is due to the rapid expansion of programmes for eastern Europe, the former Soviet Union and the southern Mediterranean, and it is set to rise threefold by the end of the decade over 1990 levels.

The importance of support for eastern and central Europe as they make a difficult economic transition cannot be

disputed. But this must not be at the expense of the poorest countries most reliant on aid support - most notably in Africa.

Aid should not be seen as a soft target by governments like our own which, it seems, are prepared to sell the poorest nations short in the interest of a 20% standard rate of income tax.

Glenna Kinnock, vice-president of the ACP/EU joint assembly, European Parliament, 97 rue Belliard, Brussels B-1047, Belgium

Government should distance itself from arms companies

From Mr David Sawers

Sir, Samuel Brittan is right to point out that the fallacy of mercantilism lay behind the government's efforts to promote arms-related exports, which led to the Scott report ("Bad excuses for arms sales", February 19).

He should have gone further: the underlying problem is the nature of the relationship between government and arms manufacturers. The British government has traditionally seen its role as helping and protecting the defence industry, to ensure that there was a local source of the arms

it might want to buy. This attitude was weakened in the 1980s when Mr Michael Heseltine was in charge of the Ministry of Defence and competitive tendering for defence contracts was promoted; but it has recently revived. The Ministry of Defence now has to pay more attention to the effect of its orders on the health of the industry - as was urged in the Technology Foresight report on the industry, which was revealingly titled *Progress Through Partnership*.

Officials and ministers in the Ministry of Defence and the Department of Trade and Industry are all too liable to regard themselves as partners of the defence contractors; and, as their partners and friends, they may well be tempted to help them find ways around any obstacles to profitable export sales that the Foreign Office may erect.

A reversal of policies towards defence procurement is the only true protection against repetition of the events that led to the Scott enquiry: a change that puts more distance between the British government and its suppliers of arms, that emphasised

international competition for contracts to supply arms, and that eliminated the government's present assistance for exports of arms.

Such a change in policy is more likely to increase than to reduce national income. By increasing competition within a protected sector of the economy, it would promote efficient use of resources.

David Sawers, 10 Seaview Avenue, Amersham-on-Sea, Littlehampton, West Sussex BN16 1PP, UK

Concern is over partial preferential trade agreements

From Mr Stuart E. Eizenstat

Sir, I am very concerned by the coverage of the trade portion of my farewell speech to the EU committee of the American Chamber of Commerce ("EU under fire for trade pact proliferation", February 16).

In my remarks I expressed my concern with future partial, preferential trade agreements - that is, two-way agreements that exclude significant sectors such as agriculture. It is these partial agreements which could have a corrosive effect on the multilateral trade system.

My comments should not be construed as opposing customs unions or regional free trade agreements themselves,

thereby giving comfort to protectionist forces in Europe or elsewhere in the world. Indeed, the US is proud of the North American Free Trade Agreement, which, over time, eliminates tariffs and quotas in all sectors, including the most sensitive products. We are considering expansion of Nafta and other regional trade liberalising initiatives.

In my view, comprehensive regional trade agreements can and do contribute to multilateral trade liberalisation. In my speech, I specifically noted that in a 1995 communication to the Council of Ministers, the European Commission itself emphasised the new rigour the Uruguay Round brought to the

examination of regional trade agreements: namely that they not exclude any important sector, generally phase out all tariffs and quotas in 10 years, and clarified that review of such agreements would be subject to World Trade Organisation dispute settlement. There is now little doubt that to be WTO-consistent, future regional agreements by the EU or by the US must cover substantially all trade and exclude no major sectors.

If that standard cannot be met, WTO members can consider providing improved trade access on a one-way basis. WTO and General Agreement on Tariffs and Trade waivers have been

obtained; for example, for inward trade preference regimes of the Lome Agreement and the Caribbean Basin Initiative.

My clear message was simply to emphasise the importance of the EU adhering to WTO requirements, as the US would be expected to do, on the scope of future regional free trade agreements, not to question their potentially important value as a stimulant to multilateral trade liberalisation, which benefits the whole world.

Stuart E. Eizenstat, US Ambassador to the European Union, Brussels, Belgium

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FINANCIAL TIMES

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Thursday February 22 1996

America unsettled

"People voted their hopes not their fears." Pat Buchanan's own interpretation of his victory in Tuesday's New Hampshire primary will not be widely shared outside his own camp. To an outsider, Mr Buchanan appears to be playing with great skill on the fears of all those Americans who see the traditional American dream slipping away from them. Exit polls suggest that in New Hampshire he scored highest among people who earn less than \$30,000 a year. Certainly his rhetoric seeks to identify him with groups who see themselves as victims, rather than beneficiaries, of economic and social change.

Mr Buchanan is generally depicted as the candidate of the far right. But he is not rightwing in a traditional American sense. His main message is not that government should be cut down to size, that taxes should be cut, that people should be left free to sink or swim in a free market. For him, big business is not an inspiring model but an enemy, which callously throws American workers out of their jobs in order to maximise profits by shifting production to low-wage plants abroad. And the victims, in his view, are entitled to look to the state for protection, notably in the form of tariffs. That view has historically belonged more on the left than on the right of American politics. In recent times, it was articulated mainly by labour unions.

Republican disarray

The populist thrust of Mr Buchanan's campaign thus differs significantly from the libertarianism of the "Republican revolution" which brought the party a majority in both houses of Congress in 1994. His success reveals an astonishing degree of disarray in a party which seemed only a year ago to be carrying all before it. No doubt it delights the Clinton camp, much as the rise of Jean-Marie Le Pen in the 1980s comforted the late President François Mitterrand by dividing his opponents. Conventional wisdom has it that Mr Buchanan is "unelectable". Therefore the stronger he becomes within the Republican party, the safer a Democratic president's re-election must look.

For that very reason, non-Buch-

A gun has been fired

It is a measure of the depth of the crisis in the European defence industry that even Mr Serge Dassault, who has so long fiercely guarded his company's independence, has bowed to pressure to merge Dassault Aviation with Aerospatiale. The announcement that Mr Alain Gomez is to leave Thomson, the defence electronics giant, as the company is prepared for privatisation is almost as surprising: it has been the company's driving force. But the developments make clear two things. First that Mr Chirac's administration feels under intense pressure to do something to rationalise the European defence business. And second, that it is not prepared to allow the industry's dominant personalities to get in the way of change.

While France has responded, it is not yet clear whether it has made the right move. There is a hint in these changes that France is marching its companies to give them greater weight in discussions about cross-border mergers, which hardly solves the main problem. Banging together smaller loss-making companies into larger loss-making businesses is not a sufficient response to the emerging US defence landscape. Scale is only the first requirement; substantial cost cutting is the harder and more significant choice which France has yet to make.

Only when the rationalisation begins and union opposition is faced down will potential international partners be clear that France has taken the problem seriously. Only then will it be possible for German and British companies to form fully integrated and competitive defence companies with their French counterparts.

Acutely aware

Still, France has at least now acted, which is more than can be said for the rest of Europe. And while the French measures will not make international rationalisation easier by themselves, they may act as a catalyst. It seems that everyone is talking to everyone else in the European defence industry at present, with the political will to make both collaboration and competition work.

Trigger fingers

Yet while companies have itchy trigger fingers, government procurement policies across Europe have not yet shifted sufficiently to give the industry a clear target at which to aim. France still seems to regard the idea of competitive procurement as a quaint Anglo-Saxon obsession; Germany says that it wants more defence work allocated competitively, but has yet to make all the tough decisions necessary to back that up.

Britain still ponders the philosophical niceties of a perfectly competitive defence market in a manifestly political arena. None of these countries has yet made the hard compromises on equipment programmes or on policy which would make a single European defence equipment market a reality.

There are concrete opportunities to change that in several current arms programmes. On the proposed Multi-Role Combat Vehicle, Britain should swallow its pride and accept the detailed Franco-German specification, while France should bow to the idea of a competition for who should make the "battlefield taxi". On the Future Large Aircraft military transporter, all three countries could press ahead with a commercial product built by Airbus, but backed by firm government orders at fixed prices. The programme for a common new missile to arm the Eurofighter and the French Rafale should be run as a European collaborative development with companies competing for work.

Each of these programmes would provide a solid block of work for the new Franco-German arms agency, which it makes much sense for Britain to join. All that is lacking at the moment in European defence ministries is the political will to make both collaboration and competition work.

With Karatzas at the helm, National will be able to attract much-needed talent. A giant right-

COMMENT & ANALYSIS

Leaky lifeboat of subsidies

Help from governments for ailing shipbuilders has failed to create a competitive industry in Europe, says Stefan Wagstyl

The collapse yesterday of Bremer Vulkan, Germany's largest shipbuilder, comes at a critical time for the European shipbuilding industry.

Ever since Japan in the 1960s and by South Korea in the 1970s first challenged the dominance of Europe's shipbuilders, European companies have struggled to remain competitive and have turned to governments for financial support.

After a decade of recession, demand for new ships is now recovering, as the vessels built in the 1970s are scrapped and replaced. But this is unlikely to bring European yards much relief. South Korea is increasing its capacity by at least 50 per cent and China is preparing to enter the international market.

European governments, moreover, are less willing to subsidise the construction of ships. Shipbuilding nations, including Japan, Korea and the US, as well as European Union members, are planning this year to implement a global pact on ending subsidies.

Bremer is not the only European yard to be feeling the pressure. Last year, Burmeister & Wain, Denmark's oldest yard, went into receivership after 182 years. Greece is struggling to find a buyer for the state-owned lossmaking Hellenic Shipyards. Madrid is facing difficulties restructuring Astilleros Espanoles, the state-owned yards which have run up accumulated losses of about \$3bn (\$1.94bn).

Despite the taxpayers' money poured into the industry, western Europe's share of the world's shipbuilding capacity has fallen from nearly 40 per cent to under 20 per cent in the past two decades. As Korean capacity has grown over this time from negligible levels to more than 2 m tons a year, western Europe's has dropped from 8.5 m tons to about 3 m tons. To staunch losses, operators have reduced and closed yards, notably in the UK. Job cuts have been harsh: employment in European shipbuilding since 1975 has fallen from 460,000 to under 120,000.

But further decline is not inevitable. European yards have countered the east Asian challenge by pulling back from making the large tankers and dry-goods carriers at which the Japanese and Koreans excel. They have focused instead on high added-value vessels such as gas and chemical carriers, ferries, and above all, cruise ships. Although these account for only about 10 per cent of the market by weight, they make up about one third by value.

There is also scope for raising productivity and profits in the manufacture of even run-of-the-mill tankers and container ships.

Despite the strength of the yen and the competition from nearby South Korea, Japanese companies have retained more than 40 per cent of the global market by attention to management efficiency. "The Japanese are brilliant at running their yards. It's not a matter of technology. It's the way they organise themselves," says Mr Nick Granger, director of the UK Shipbuilders and Shipowners Association.

However, the pursuit of productivity in Europe has been complicated by the subsidy regime. The European Commission, which runs a EU-wide agreement, is convinced that without government support, the industry would have been devastated. "It's ludicrous to suggest

that the proliferation of aid may have supported shipbuilding through years of acute competitive pressure. But it has not created a healthy industry. In comparison with Korea, where there are just four big groups, and Japan, which has six, western Europe's shipbuilders are mostly fragmented into national operations. Despite the extensive restructuring which has already taken place, a reorganisation of Bremer Vulkan may only be one more painful step on a long road."

Even these figures covering ship finance subsidies exclude general aid for restructuring industry – such as the funds controversially given to Bremer for modernising its east German yards and the money used in Spain to bail out state-owned yards. Even the Commission does not know the true extent of subsidies since member countries have not filed reports on the matter since 1981.

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The new state government's concern coincided with pessimistic forecasts from management. These included losses of DM200m for Dörries Scharmann, its machine-tool subsidiary, which precipitated the decision by the supervisory board to remove Mr Hennemann.

By the time Mr Udo Wagner, former finance and controlling director of Asea Brown Boveri, was installed as chairman in December, it was apparently too late to avert the crisis that came to a head yesterday.

we should do without subsidies when the rest of the world has them," says a senior official.

Such views broadly reflect those of the industry in Europe, but there are those who question the value of continued subsidies. Mr Thorkil Christensen, managing director of the Shipbuilders' Association of Denmark, says that even though subsidies have been necessary they have also undermined Europe's ability to compete. "They are a feather pillow on which we can fall asleep."

Over the past 10 years the European Commission has tried to reduce subsidies, hoping to concentrate output in the most efficient yards. But it has often bowed to political pressure to grant exceptions from subsidy limits, notably in Spain, Portugal and Belgium, and more recently in east Germany.

The official maximum subsidy has dropped from 20 per cent of a ship's contract value to 9 per cent, and is supposed to be phased out altogether this year under an agreement among the OECD countries.

Actual subsidies, however, exceed official limits. A UK Department of Trade and Industry study last year calculated the maximum available benefits for ship financing reached nearly 30 per cent of the contract price in Spain, 28 per cent in Denmark, 16 per cent in the UK and 14 per cent in Germany.

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Judy Dempsey

Financial Times

100 years ago

Tehuantepec Exploration Co The Chairman said at the first general meeting of the company, held in London: The property we are developing consists of 15,000 acres of the finest land selected on a spur of the Sierra Madre near the important town of Suchil. The property is in proximity to the newly opened Tehuantepec Railway, which connects the Atlantic with the Pacific coast. The future of the line is assured by the fact that the cotton spinners of Japan who desire to find a quick method of reaching the cotton districts of the United States, and the Japanese Government, have consented to subsidise a line of steamers from Yokohama to Salina Cruz, the terminus of the railway, with the object of carrying cotton from New Orleans and Galveston.

50 years ago

Far East war damage A difficulty is the distinction between destruction perpetrated by the Japanese in the course of military operations and that done by Imperial [Allied] troops, or the companies themselves (under orders) as part of a "scorched earth". The whole matter bristles with difficulties, but it vitally affects the interests of two basic industries of the British Empire, rubber and tin.

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Officials of the Trehuand, the former privatisation agency, had complained privately that under Mr Hennemann, Bremer Vulkan had failed to meet its investment commitments to east Germany on time, and had failed to restructure the east German yards, especially the Volkswerk yard at Stralsund.

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Thursday February 22 1996

EU federalist agenda set to go before conference Brussels advances plans to end the national veto

By Emma Tucker in Brussels

Brussels is advancing plans to seek an end to the national veto that each member state can wield on European Union decisions.

The European Commission yesterday debated a paper to be presented at the intergovernmental conference next month, which proposes ending the veto for fear that it will make some decisions all but impossible in an enlarged EU of up to 27 countries.

The document, drawn up by Mr Marcelino Oreja, the commissioner in charge of preparations for the IGC, reflects the position of several of the EU's more federalist-minded member states, led by Germany.

But in spite of its ambitious language, it is likely to meet stiff resistance from the UK, which is determined to maintain the national veto.

"In an enlarged union, maintaining unanimity would bring paralysis. The Commission therefore proposes the systematic discarding of unanimous decision-making," says the draft proposal.

US elections

Continued from Page 1

like beating the 88 per cent racked up by Mr Ronald Reagan in 1984, the last time an incumbent president ran essentially unchallenged in New Hampshire.

Expressions of concern over Mr Buchanan's maiden primary victory - he lost all those he contested against President George Bush in 1992 - came from across the Republican establishment. No prominent Republican said they saw him winning the party's nomination, let alone the presidency, but there were no significant new expressions of support for Mr Dole or Mr Alexander.

On Saturday, the race moves to Delaware, where only Mr Forbes has campaigned but where Mr Dole, typically, has the endorsement of most prominent local Republicans.

Volvo dented

Continued from Page 1

SKr4bn to SKr5bn, returning an operating margin of 9.9 per cent.

Lower demand at the end of the year prompted Volvo to cut truck production capacity in the US and Europe, but it expects world demand in 1996 to remain high. Group sales in 1995 rose from SKr156bn to SKr171.5bn, driving operating profits up from SKr9.4bn to SKr10.2bn.

The company announced details of its planned spin-off to shareholders of Swedish Match, the tobacco and lighters group wholly owned by Volvo. It said one Swedish Match share would be handed out for each Volvo share, to be listed in Stockholm and Nasdaq in New York in May.

Europe today

A surge of milder air from the Atlantic will begin to replace the cold air over the western part of the continent. Temperatures will gradually increase over the British Isles, the Benelux and western France. A frontal zone will cause cloud, snow and rain in western France and later in the south-west of the Benelux. The Rhone valley will still have a strong and cold Mistral. Rain will persist over northern Spain and Portugal but the rest of the Iberian peninsula will have abundant sun. A depression over north-eastern Poland will bring cloud, snow and sleet to Finland, the Baltic states, Poland, the Balkan states and the Alps. Italy, Greece and especially western Turkey will continue unsettled with rain and local thunder showers.

Five-day forecast

High pressure from the Atlantic will move over south-west Europe resulting in more settled conditions in central and eastern Europe and the Mediterranean. Frost over central Europe will slowly retreat to the north-east. Increasing south-westerly winds will draw milder air over western Europe from Saturday. A series of frontal zones will bring rain and drizzle to south-western Scandinavia, the North Sea area, the British Isles and north-west France.

TODAY'S TEMPERATURES

	Maximum Celsius	Beijing	Sun	Caracas	Fair	30	Paro	Sun	Frankfurt	Cloudy	Madrid	Fair	8	Rangoon	Cloudy	33
Abu Dhabi	cloudy	24	Barcelona	sun	6	Cardiff	fair	7	Grenoble	cloudy	Malaga	fair	9	Fleykjavik	sleet	3
Acra	fair	22	Berlin	cloudy	8	Geneva	fair	10	Hamburg	cloudy	Milan	shower	12	Flo	thund	32
Algiers	rain	19	Bermuda	snow	-1	Chicago	cloudy	11	Heidelberg	sun	Manchester	cloudy	13	Paris	sun	31
Amsterdam	cloudy	2	Bogota	fair	22	Dakar	fair	12	Helsinki	cloudy	Montreal	fair	14	Prague	sun	32
Athens	showers	16	Bombay	sun	34	Dallas	sun	13	Hong Kong	sun	Nairobi	fair	15	Seoul	fair	4
Atlanta	fair	23	Bordeaux	snow	1	Deli	sun	14	Helsinki	cloudy	Montreal	fair	16	Singapore	shower	31
Baku	fair	23	Bucharest	snow	0	Dubai	fair	15	Hong Kong	sun	Montevideo	sun	17	Stockholm	sun	5
Bahrain	fair	6	Chegara	cloudy	-2	Dublin	fair	16	Iceland	cloudy	Milan	cloudy	18	Strasbourg	cloudy	1
Bangkok	fair	35	Cairo	sun	23	Dubrovnik	shower	17	Jakarta	showers	Montreal	cloudy	19	Toronto	shower	22
Barcelona	fair	9	Cape Town	shower	21	Edinburgh	fair	18	Kuala Lumpur	sun	Moscow	cloudy	20	Turkey	fair	13
										Kuala Lumpur	Nairobi	fair	21	Tel Aviv	sun	23
										Nairobi	sun	fair	22	Tokyo	fair	9
										Paris	sun	fair	23	Toronto	cloudy	1
										Paris	fair	24	Vancouver	rain	6	
										Prague	fair	25	Venice	fair	7	
										Prague	fair	26	Vienna	snow	0	
										Prague	fair	27	Vienna	fair	8	
										Prague	fair	28	Winnipeg	rain	4	
										Prague	fair	29	Zurich	snow	-2	

The airline for people who fly to work.

Lufthansa

Unilever links with green group to protect fish stocks

By Alison Maitland in London

The document suggests that in sensitive areas - such as fiscal matters and judicial co-operation - unanimity should be replaced by a new form of "super-qualified" majority voting, which would make it easier for the Commission to get proposals that currently require unanimity through the European Council of Ministers. But this would be harder than under the present qualified majority voting system, which requires 71 per cent of the votes of member states.

The national veto would only apply to the use of military power and reform of those parts of the EU's founding treaty that deal with constitutional issues.

The report says that sections of the treaty that deal with policy areas should be subject to revision by a super-qualified majority of member states, a demand that will be particularly strongly felt.

Above all, the Commission wants to prevent the further use of "opt-outs" from treaty provisions - a practice employed by the British to avoid the Maastricht treaty's social protocols.

dietary changes and the impact of improved conservation methods for fresh or frozen foods. Hats are no longer so fashionable for men, while red vermouth finds new takers.

Chewing gum is one of the 22 new additions, mirroring increased demand from nervous ex-smokers. Electric wiring has been included because of the do-it-yourself boom. The institute has also recognised the trend towards educational courses, especially language tuition. The overall weight of educational items in the index has grown from 0.4 per cent to 1.9 per cent.

But Istat has further sought to reflect differences between regions. Thus, the food basket, the biggest everywhere, varies from being as much as 27 per cent of the price index in parts of southern Italy to only 17 per cent in Emilia Romagna.

The index, unveiled yesterday with data based on January, showed inflation beginning to cool, running at an annualised 5.5 per cent. This was the lowest rate since May last year, but remains well above the European Union norm.

Further evidence will be necessary to confirm the positive trend. The Bank of Italy has indicated it will only feel comfortable about the downward trend by looking at the average inflation rate for the first quarter. The January figures have been helped by the government's decision to freeze some tariff increases ranging from telephones and autostrada tolls to train fares and electricity charges.

Unilever, one of the world's biggest buyers of frozen fish, is joining forces with the World Wide Fund for Nature in the first attempt to harness consumer power to tackle the global fisheries crisis.

The partnership, to be announced today, aims to create a new standard for fish products from "sustainable" sources. The idea is that this will become the industry norm, forcing industrial fleets to change their indiscriminate fishing practices if they want to keep their markets.

An independent Marine Stewardship Council would operate the standard, which would be carried as a logo on retail products from accredited fishing grounds. "Consumer power is an extremely effective force for conservation," said Mr Michael Sutton, director of WWF's endangered seas campaign.

The partnership with Unilever is a coup for the conservation movement. The Anglo-Dutch consumer goods group has about 20 per cent of the European and US frozen fish market, and global sales worth just under £500m. Its leading brands include Birds Eye in continental Europe and Gorton's in the US. Unilever has pledged all its fish products will be accredited by the Marine Stewardship Council by 2005. "Our standards are pretty tough but we want to make them tougher," Ms Caroline Whitefield, Unilever's international fish manager, said.

Some 70 per cent of the world's commercially important fish stocks are fully fished, over-exploited, depleted or slowly recovering. The United Nations Food and Agriculture Organisation says there are more than 1m industrial fishing vessels with large trawl gear often catching unwanted and undersized fish.

The world's annual fishing catch is about 85m tonnes, but a further 27m tonnes are discarded. Quotas, treaties and national enforcement have failed to halt the decline in stocks, said Mr Sutton, adding: "This initiative is designed to complement regulation. The problem has not been a lack of scientific evidence [about stocks] but a lack of political will. We hope to make it easier for politicians and regulators to do their jobs by swinging the market in favour of sustainability."

Big fishing nations such as Japan, South Korea and Spain and small indigenous fishing groups will be consulted over the next two years to draw up broad principles and standards for individual fisheries.

Unilever and WWF have each pledged at least £100,000 to the consultation exercise. They are seeking further funding for a process expected to take two years and cost about \$350,000 a year.

THE LEX COLUMN

Defensive manoeuvres

France yesterday fired a starting gun which could lead to a wholesale restructuring of western Europe's defence industry. The process may be tortuous. But by promising to privatise Thomson and merge state-owned Aérospatiale with private-sector Dassault, the French government has taken the first steps.

The next stage is likely to involve cross-border rationalisation. Such a radical move has hitherto been prevented by concerns over national sovereignty. But western Europe's thinking about its defence industry is undergoing a sea-change. The megamergers in the US - notably this year's Lockheed Martin/Loral deal - have forced it to face the fact that its fragmented industry is becoming dangerously uncompetitive. These pressures are compounded by shrinking defence budgets. France has so far avoided big cuts. But as it prepares for a massive retrenchment later this year, many of its companies are staring into the financial abyss.

That said, France's rethink is not complete. It is, at present, unwilling to break up Thomson or Aérospatiale. In Thomson's case, such a stance is particularly illogical. The group's wholly-owned consumer electronics business has virtually nothing in common with Thomson-CSF, its majority-owned defence electronics business. It would be better for Thomson to sell its Thomson-CSF stake and use the cash to repair its tattered balance sheet. Privatising Thomson as a single entity will make it harder to attract industrial partners - though not as difficult as it currently is.

Meanwhile, a combined Aérospatiale/Dassault will hardly be a financial or industrial powerhouse. There is a risk that Dassault's small cash pile will be swallowed up in Aérospatiale's black hole; it will certainly not be enough on its own to recapitalise the state-owned aerospace group. Nor can Aérospatiale avoid further cost-cutting if it wants to turn a profit.

The industrial logic of a merger is also weak: there is precious little overlap between Dassault's military aircraft business and Aérospatiale's civilian operations. That said, a merged Aérospatiale/Dassault would probably be in a better position to negotiate a broader merger with British Aerospace or Germany's Daimler-Benz Aerospace (Dasa) - which make both military and civilian aircraft.

Western Europe's defence industry ideally should - and ultimately might - be restructured into three large

transnational groups. First, a civilian aircraft business, based on Airbus - in which Aérospatiale, BAe and Dasa are the leading shareholders. Second, a military fighter business, based on the Eurofighter, led by BAe, Dasa and Italy's Alenia but also including Dassault. Third, a defence electronics group combining Thomson-CSF, the UK's GEC-Marconi and France's Matra. With a clear chain of command and fairly homogeneous businesses, such groups could achieve the economies of scale to compete with the likes of Lockheed Martin and Boeing.

Such a utopia is clearly some way off. And the first steps, like France's yesterday, may be far from perfect. But it would be unrealistic to expect the industry to transform itself in a single jump.

Bremer Vulkan

Bremer Vulkan is heading rapidly for the rocks. The fact that Germany's biggest shipbuilder has filed for protection from its creditors is a blow for a country which prides itself on its engineering excellence. The Klöckner steel group and Metallgesellschaft both survived a similar brush with bankruptcy. But in this case, the different priorities of management, creditors and politicians will make it tricky to hammer out a rescue package. And the numbers are staggering. Only weeks ago, Bremer forecast a 1996 loss of DM200m (\$137.5m). Now it puts the figure at DM150m. While the order book looks healthy, many of those contracts have been taken on at loss-making prices.

That leaves the banks with a stark

choice. Under any settlement, they will be asked to forgive a proportion of their loans, probably 40 per cent or more. With most of these loans guaranteed by the government or secured on individual ships, letting Bremer go bust may be more attractive. Work on existing projects would probably continue under a receiver. The banks might do a deal if Bremer promised a radical restructuring and focused on its recently modernised east German shipyards. But that idea would run into heavy opposition from the Bremer government, which wants to preserve local jobs.

Even after their 45 per cent tumble yesterday, the shares are probably worthless.

Nuclear privatisation

Talk of a trade sale of British Energy looks distinctly optimistic. At any rate Duke Power, the US company said by the British government to be sniffing around, energetically denies it. But ministers are still right to explore the possibility. A trade sale would avoid all the awkwardness of selling nuclear power shares to the public. And if Mission Energy's acquisition of the National Grid's pumped storage business is anything to go by, a US bidder might be coaxed into paying a premium price. Fears that such a buyer could extract bumper profits and then walk away from long-term liabilities look wide of the mark: British Energy has to pay annual contributions to a segregated decommissioning fund to avoid precisely this possibility.

But are these contributions enough? The House of Commons trade and industry committee report, published yesterday, argues not. It points out that some long-term costs such as disposing of intermediate and high-level waste, will have to be borne after the last nuclear power station has closed - but are not expected to be covered by the segregated fund. As the committee rightly says, they should be. Although this could nearly double the company's annual contributions to the fund, its free cash flow could comfortably absorb it.

The committee's attitude is striking for another reason. It has conspicuously ignored arguments that British Energy needs to be relieved of some liabilities before it can be successfully sold. This scepticism is fully justified.

Additional Lex comment on Lloyds Chemists, Page 16

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